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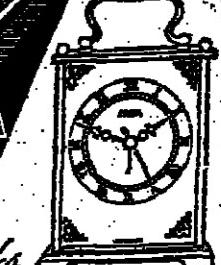
No. 29,477

Saturday November 17 1984.

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AVIA



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WORLD NEWS
Subsidies to help working miners move in October

Government is planning its strategy for the end of the miners' strike and is stressing the theme of reconciliation. It will subsidise working miners who move from striking areas to those, such as Nottinghamshire, where most miners have worked. Back Page. Details, Page 4

Carrington meets Kent

NATO Secretary General Lord Carrington met CND general secretary Monsignor Bruce Kent in Brussels as part of a dialogue with critics of a dialogue strategy.

Vietnam aid veto

ECC and Association of Southeast Asian Nations agreed in Dublin to give no aid to Vietnam that would aid its occupation of Kampuchea. At the UN, Vietnam proposed talks with ASEAN to settle differences over Kampuchea and other issues.

Drought threatens 9m

Ethiopian relief agency leader said his country needed double the aid estimated a month ago because famine threatened 9m people against earlier figures of 6.4m.

Town recaptured

Zaire said it had recaptured a rebel-held town in Shaba province and killed 100 armed intruders from Tanzania.

Svetlana 'feels guilty'

Stalin's daughter Svetlana said she returned to the Soviet Union because she felt guilty and homesick and had not a moment of dread in the West.

Damages claim

Four Fleet Street print workers, two of them from the Financial Times, will face damages claims for the part they are alleged to have played in a printers' walkout that stopped all national newspaper publishing one week end last year. Page 4

Beauty contests dropped

Michael Grade, controller of BBC 1 television is to end coverage of beauty contests after Miss Great Britain is chosen in January because they "veer on the offensive." Licence fee plan, Page 3

Fares to rise

British Rail fares will rise about 6.5 per cent, and London Regional Transport's by 9 per cent on January 6. Page 4

Students stop MPs

Tory MP Harvey Proctor and John Carlisle abandoned individual plans to speak at Coventry Polytechnic and York University after student protests. At Coventry, Mr Proctor was attacked and splashed with red paint.

Ripper writ

Mother of Yorkshire Ripper's final victim Jacqueline Hill has issued a writ against West Yorkshire's chief constable alleging negligence during the five year hunt for the mass murderer. Page 27

Post early... for 1985

Post Office brought forward to Tuesday the last posting for Christmas airmail to St Helena in the south Atlantic. In Torquay, a postcard arrived from Clevedon, near Bristol, 14 years and a week after posting.

MARKETS

DOLLAR

New York lunchtime:
DM 2.9687
FF 9.125
Sw 2.447
Yen 24.72
London:
DM 2.9675 (2.9611)
FF 9.125 (9.076)
Sw 2.452 (2.441)
Yen 24.8 (24.35)
Dollar Index 139 (138.1)
Tokyo close Yen 24.4

U.S. LUNCHTIME RATES

Fed Funds 9.75%
3-month Treasury Bills: 8.66%
Long Bond: 10.03%
yield: 11.66

GOLD

New York: Comex Nov latest \$344.6
London: \$345.25 (\$344)

Close price changes yesterday. Back Page

CONTINENTAL SELLING PRICES: Austria Sch 16; Belgium Fr 7.25; France Fr 6.00; W. Germany DM 2.20; Italy L 200; Netherlands Fr 2.50; Norway Kr 6.00; Portugal T 75; Spain Pta 100; Sweden Kr 6.50; Switzerland Fr 2.00; Ireland 60p; Malta 30c.

BUSINESS SUMMARY

Inflation rises to 5%

BT issue expected to be oversubscribed

BY GUY DE JONQUIERES AND ALISON HOGAN

INFLATION edged up in October to an annual rate of 5 per cent, compared with 4.7 per cent in September, according to official figures. The rise reflected dearer beer and petrol, and higher mortgage interest payments and housing repair costs. Back Page

PUBLIC SECTOR borrowing totalled £448m last month, bringing the total since the start of the financial year to £7.57bn. The increase was higher than most City expectations. Page 3

EQUITIES recovered after Thursday's technical reaction, in markets still dominated by the impending British Telecom

Kleinwort Benson, the merchant bank advising the Government on the sale of the shares, forecast yesterday that they would be oversubscribed when the offer closes on November 28.

Leading City institutions believe that once dealing starts in BT shares early next month they will rise to a premium of 10p to 15p above the offer price, which values the 50.2 per cent of BT shares being sold at £3.926m, close to the Government's uppermost target of £4bn.

Kleinwort Benson said that "vigilant and severe" measures were planned to prevent multiple applications by individual subscribers when the issue went on sale on Tuesday.

Preliminary legal advice had indicated that anyone making more than one application could be prosecuted for criminal fraud.

Institutional demand for the shares has clearly not been satisfied. The entire issue was easily underwritten yesterday morning, and many institutions both in Britain and abroad said that they would have been

ready to accept more shares than were allotted to them.

The Government has received binding commitments from about 500 institutions to take 55 per cent of the issue. "The Secretary of State for Industry is certain of his money," Mr Martin Jacob, vice-chairman of Kleinwort Benson, said.

British institutions have received 1.25m inquiries about the issue, and more than 5m special abridged prospectuses are being printed.

Investments in the U.S., Canada and Japan have been allocated 41.5m shares or 13.7 per cent of the issue. Kleinwort Benson had obtained authorisation to sell up to 23 per cent of the issue in those countries, and said there was institutional demand for "substantially more than that amount."

In the Commons Mr Alan Williams, a Labour spokesman

Continued on Back Page

BT "undervalued." Page 3

Should you buy the shares? Page 24

Lex, Back Page

MAIN FEATURES OF THE BT SHARE FLOTATION

Offer price: 130p per share
Dividend yield: 7.14 per cent
Price/earnings ratio: 9.35
Value of offer: £3.916m (50.2 per cent of total)

Total market capitalisation: £7.8bn

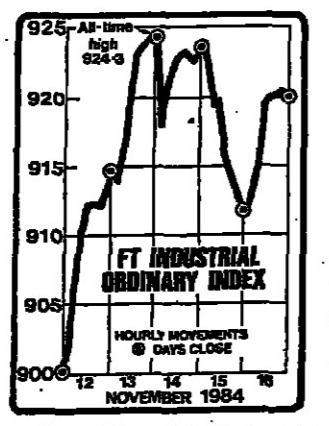
ALLOCATION OF ISSUE

Institutions (UK and some Continental): 1.426m shares (47 per cent) worth £1.857bn

UK public and BT employees 1.169m shares (39 per cent) worth £1.52bn

U.S., Canada and Japan: 41.5m shares (14 per cent) worth £539m

rotation. The FT Industrial Ordinary index gained 8.4 to 920, only 4.3 short of Tuesday's peak. Page 30



BANK SHARES fell on rumours of large Middle East loan problems. Lloyds Bank, which lost 20p after hours to 510p, said it knew of nothing in the Middle East or elsewhere which could justify the fall in its share price. Other clearing banks also denied any big loan losses. Market report, Page 30

ARTHUR GUINNESS, brewing and retailing group, bought Champneys Group, health spa operator, for £3m. Back Page Keep fit with Guinness, Page 3

TRAFalgar House, construction group, is considering a bid for Vickers Shipbuilding and Engineering, which is to be sold by the Government as part of plans to privatise warship yards. Page 3

RENAULT of France envisages cutting 5,000 to 6,000 jobs through early retirement, in draft proposals which it hopes will form the basis of agreement with the unions. Page 2

SOUTH AFRICA: Three leading commercial banks announced prime rate cuts, with Barclays deciding on a 2 per cent point drop to 23 per cent. Page 2

WESTPAC Banking, Australia's biggest bank, lifted net earnings by 38 per cent to A\$30.59m (£20.78m) in the year to September 30, and plans a A\$252m one-for-four rights issue. Page 27

BASF, West German chemical group, raised worldwide pre-tax profits by 7.6 per cent to DM 1.94bn (£149.6m) in the first nine months of this year. Page 27

INDY ELECTRONICS of California is to spend \$20m on an electronics plant in Scotland which is expected to create 500 jobs. Page 3

CULLENS STORES, loss-making 100-shop concern, is the subject of a £6.6m bid from former Imperial Group executives. Page 24

THEIR IS growing concern within the U.S. Administration about the tight monetary policies of the Federal Reserve Board, the U.S. central bank.

Mr Donald Regan, the Treasury Secretary, has told President Ronald Reagan and his cabinet that he is worried that the Federal Reserve Board is keeping monetary policy too tight and there is a danger that the economic slowdown could continue.

Mr Regan's remarks, made on Thursday at one of this week's series of cabinet meetings on budget strategies, are being echoed in other parts of the Administration. Even in the Office of Management and Budget, whose director Mr David Stockman is not counted among the monetarist critics of the Federal Reserve, officials say there is concern about the sluggish monetary growth in recent months.

Mr Robert Orzner, chief economist at the Commerce Department was reported as saying that he expected fourth

quarter real growth to be under 3 per cent and some economists are suggesting that next week could see a downward revision in the third quarter gross national product figure, which was originally reported at 2.7 per cent.

Yesterday saw further signs of the economic slowdown with the Federal Reserve Board reporting that capacity utilisation in U.S. industry fell slightly to 81.8 per cent in October, from 82 per cent in September and 82.6 per cent in August. Meanwhile, on Wall Street, there is widespread speculation that recent Federal Reserve open market activity may be signalling another move by the Federal Reserve Board to ease monetary policy.

The White House debate about the budget deficit appears to have produced more gloom than clarity. Officials said yesterday that the President had made it clear that he was not prepared to lead the way next year by proposing a budget compromise including revenue

raising measures but that instead he would want to present "an impressive array of spending cuts."

A top level budget working group, including Mr James Baker, White House Chief of Staff, is working out the cuts. It is part of a two-track approach which includes the normal government wide review of spending and search for efficiencies which Mr Stockman is pushing ahead. Government pensions and the farm programme are cited as prime targets for action, with the caveat that it is Congress which ultimately makes the decisions and it is impossible to predict which Congress will go to.

What is clear, however, is that the deeper than expected economic slowdown, which has helped force the Administration to revise forecasts for the current year's budget deficit, from \$172bn to \$210bn is worrying the White House and that efforts are under way to try to pressure the Federal Reserve into easing its monetary policy.

Justice Hodgson, however, to decide the penalty. He may choose to impose fines, leaving the additional weapon of sequestration for use if these are not paid.

The union side of the Austin Rover negotiating committee, which has eight unions represented, the 28,000 manual workers met in Coventry to review the strike amid company claims that support for it was crumbling.

Austin Rover will seek immediate sequestration of the assets of six trade unions in the High Court on Monday. It alleges they have disobeyed a court order to call off the strike made under the Trade Union Act 1984.

The wording of the company's claim that the TGWU and five other unions are in contempt of court suggests it is hoping to leapfrog the fine that in recent years has been the inevitable first stage in punishments imposed on this issue.

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OVERSEAS NEWS

Bonn parties divided over income disclosure moves

BY RUPERT CORNWELL IN BONN

WEST GERMANY's political parties, badly shaken by the "Flick Affair," broadly agree that parliamentarians should be forced to give greater account of the income they receive from other sources, like companies and interest groups. But they are sharply divided on how such a practice should be carried out.

The differences emerged vividly yesterday during a key-note Bundestag debate on the whole issue of party financing in the wake of the continuing scandal here over political payments made by Flick and other industrial groups.

Speakers from all sides admitted the dangerous loss of prestige and credibility that the affair had brought upon the political establishment. But they emphasised — at least with the exception of the radical Greens — that despite the furore, governments and individual deputies were not "up for sale" to powerful industrial interests.

The debate was bitterly partisan as the centre-right parties of the Government and the Social Democrat (SPD) opposition swapped accusations over who had received the

most in suspect donations and argued over how the practice

Arguing that such a provision could threaten perfectly legitimate, above-board professional activities of MPs, Herr Reiner Geissler, the CDU's general secretary suggested that deputies henceforth be obliged to declare such non-should be stamped out in future.

The SPD, and especially the Greens, want what amounts to full public disclosure of all such parallel income. But the three coalition parties, the Christian Democrats, the Bavarian CSU, and the liberal Free Democrats (FDP) are opposed to such a move.

The government parties signalled yesterday that they have no plans to resurrect the discredited notion of a retroactive amnesty for such offenders.

But they repeatedly accused the SPD — in power at the time of the contested DM 800m capital gains tax waiver for Flick a few years ago — of being equally compromised by concealed donations.

One of the few participants to rise above the inter-party fray was Frau Hildegard Hamm-Breuer of the FDP. Deploring the failure of the parties to produce a joint resolution for the debate, she referred to their "common shame" over the events of the past.

Krauss-Maffei attracts potential new bidders

BY LESLIE COLITT IN BERLIN

POTENTIAL NEW bidders have emerged in a move to take over Krauss-Maffei, the defence and engineering arm of the powerful Flick group. Flick is at the centre of a widening political payments scandal involving all the major West German parties.

The West German cartel office in West Berlin said it was asked by Industrie Werke Karlsruhe-Augsburg (IWKA) how it would react to IWKA taking a majority stake in Krauss-Maffei. IWKA makes industrial computers and is thought to be linked with the Dornier aircraft company in a possible takeover bid. The cartel office indicated it would not be likely to object to such a move by IWKA.

Nicaraguan rebels step up raids on coffee farms

BY TIM COONE IN MANAGUA

U.S.-BACKED guerrilla attacks in the coffee-growing zones in northern Nicaragua have increased considerably in recent days, according to Sr Jaime Wheelock, the Agriculture Minister. The aim of the guerrillas is to upset the vital coffee harvest which begins at the end of November and lasts through to the end of January.

On Thursday 18 farmers were killed in attacks on two state farms and a co-operative, while 14 guerrillas were killed by local defence militia.

Sr Wheelock said that 60 state farms had been attacked in the past few months and raids on co-operatives were running at the rate of 10 per month.

Ten thousand government workers are to be mobilised to assist in the coffee harvest and 4,000 members of the militia are being sent to the coffee zones to support regular army units protecting the agricultural workers during the picking season.

The latest fighting reflects a growing level of ferocity in the war in which guerrilla casualties have been running at over 100 per week, according to government figures.

The army has been making increasing use of multiple rocket launchers, heavy artillery

and helicopter gunships against guerrilla concentrations with considerable success.

The FDN guerrilla leader, Sr Aldolfo Calero, recently said in the U.S. that if Nicaragua starts using new Mi-24 helicopter gunships against his forces, the FDN would start attacking key economic targets such as coffee processing plants and sugar factories, reflecting a growing desperation on the part of the guerrillas.

During a tour of the coffee-growing region of Matagalpa on Thursday, Sr Wheelock admitted that new Soviet-built Mi-24 helicopters had been delivered to Nicaragua recently and that they were to be employed against the guerrillas.

Coffee exports are expected to bring in an estimated \$120m (£92m) in foreign exchange from the coming harvest for around 30 per cent of total export earnings.

Any losses of the crop will have serious effects on the economy in the coming year, which is undergoing its most severe foreign exchange crisis since the 1979 revolution.

Mexican police destroy record marijuana haul

By David Gardner in Mexico City MEXICO'S successful drive to boost its non-traditional exports and reduce dependence on oil revenue appears to have been interpreted over-zealously in some quarters here, in the evidence of this week's seizure of mammoth quantities of marijuana in the northern border state of Chihuahua.

Mexican police and army units have already captured and burned nearly 13,000 tonnes of the drug in raids that began a week ago on three remote ranches close to the U.S. frontier, though the final haul is likely to be nearly 17,000 tonnes.

The U.S. street value of the larger quantity would exceed \$800 (£620m) equivalent to half Mexico's earnings from oil exports last year. The haul is also some 12 times the size of the previous largest seizure of marijuana, which took place in Colombia in 1978.

Police have rounded up over 7,000 peasants, who had been lured to the remote, thinly populated areas bordering Texas by the promise of up to 5,000 pesos (£15,85) a day—more than six times the minimum wage—for harvesting vegetables and fruit. Once there, the authorities say, the peasants were held in conditions tantamount to slavery.

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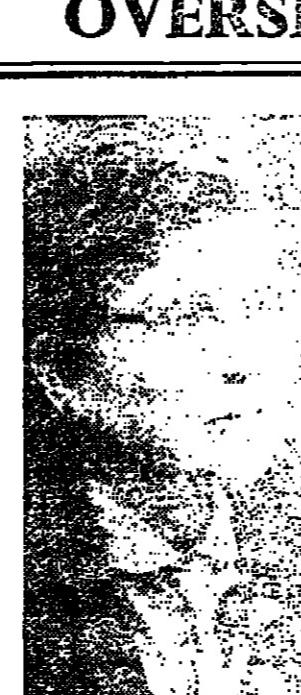
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Substantial numbers of Libyans still in Chad, says Mitterrand

BY DAVID MARSH IN PARIS

PRESIDENT Francois Mitterrand yesterday admitted that sizable numbers of Libyan soldiers were still in the strife-torn central African state of Chad in contravention of a troop pull-out accord which both sides said had been completed last week.

Mitterrand, in a declaration before the press at the Elysee Palace, defended his surprise talks in Crete on Thursday with Col Muammar Gadaffi, the Libyan leader, as helping to bring peace to Chad and to normalise relations with Libya.

Although forced on to the defensive by strong opposition criticism of the Government's apparent uncertainty over Chad, M Mitterrand reaffirmed that France was insisting on "total evacuation" of Libyans from the north of the country.

This was the condition which had to be met before "normal relations" between France and Libya could resume—an objective desired by Col Gadaffi, he said.

M Mitterrand said that two to three battalions of Libyan soldiers—or 600 to 1,200 men—remained in Chad without heavy armament or aeroplanes.

M Roland Dumas, the Government spokesman, put the numbers with more precision at 800 to 1,000 troops. This would represent about one-fifth of the roughly 5,500 Libyans believed to have been in northern Chad at the height of tension in the country over the past 16 months.

M Mitterrand said the Libyan withdrawal had slowed down, and even been replaced by a reinforcement, over the past week.

But he stressed that Col Gadaffi had assured him that "orders had been given" for a full pull-out.

In pointed reference to U.S. claims that most of the original 5,500 contingent was still in Chad—whereas all but about 100 of France's previous force of 3,300 in the south had now been pulled out—M Mitterrand said the Libyan numbers were

"less than stated according to certain foreign information."

The leaking of U.S. information, garnered from observation satellites, about Libyan and rebel troop movements in northern Chad has been a constant feature of the Franco-American war of nerves over the country since summer 1983.

M Dumas, speaking to a journalists' lunch, did not dispute that U.S. "information" had recently been passed to the French, but denied that the Paris Government had seen specific satellite photographs.

The right-wing opposition meanwhile continued to try to make political capital out of the affair. The opposition Figaro newspaper said yesterday that the French pull-out amounted to a "flight" which had cost France dearly in its African policy.

M Jean-Marie Le Pen, the ultra-right National Front leader, compared M Mitterrand's Crete trip with appeasement of Hitler at Munich.

Renault tables job-cuts proposals

By Paul Scott in Paris

RENAULT, France's financially troubled state-owned car group, yesterday tabled a draft proposal which it hopes will be accepted by unions as the basis of an agreement on major job cuts.

The French car group, which lost FF 3.6bn (£313m) in the first half of this year, announced last month an ambitious plan to reduce its workforce by a substantial but undisclosed number without resorting to compulsory redundancies.

The latest proposals, put to the unions yesterday, envisage between 5,000 and 6,000 job cuts before the end of this year through early retirement.

Renault says there are at present about 8,500 people who could qualify for early retirement. It expects about 70 per cent of these workers to agree to leave on a voluntary basis.

This number of early retirements, however, would create the need for greater job mobility within the car group, involving between 4,000 and 5,000 people. Renault's chairman is therefore insisting that any agreement must be based on the principles of mobility, retraining and reinsertion into new jobs.

However, Renault has told the unions it is prepared to retrain a worker only after he has accepted the need to move to another plant or job within the car group.

Retraining could also lead to jobs at new facilities in high technology sectors, like liquid crystals for dashboard instruments or high-performance ceramics which Renault is envisaging to open in coming months.

Renault says it would be satisfied if it could achieve the 5,000-6,000 level of early retirements and the further 4,000-5,000 job changes as a first step in its efforts to reach annual productivity gains of 7 per cent.

The car group is hoping to sign an initial agreement on its labour restructuring programme by the end of this month or early in December.

It then envisages a review of progress achieved on internal job mobility at the end of June next year. At that time, the state car group will decide whether it will need to resort to other measures to tackle its labour restructuring programme.

The unions, and the pro-Communist CGT confederation, have so far adopted a tough position towards Renault, renewing criticisms of the group's management strategies and its heavy investment in the U.S. Although this is clearly part of the posturing that goes with labour negotiations, the current talks between Renault and the unions are expected to be particularly difficult.

M Bertrand Hanon, Renault's chairman, has said that Renault has first to secure broad approval from its workers and their unions before going ahead with its ambitious and costly labour proposals.

Gibraltar accord likely to be delayed

A PROMISED end to Spain's continuing restrictions on Gibraltar is likely to be delayed by several weeks because British and Spanish diplomats fear they will be unable to complete an agreement in principle by November 26 when Sir Geoffrey Howe, Britain's Foreign Secretary, and his Spanish counterpart, Sr Fernando Moran, are due to meet at a Brussels ministerial council, writes Tom Burns in Madrid.

A chief cause for the delay is thought to have been a series of technical adjustments which have to be written into the Spanish legislation to allow Gibraltarians to work in Spain. The agreement seeks to establish immediate reciprocal residential and working rights in certain categories for Spaniards and Gibraltarians.

Svetlana says guilt forced her return

By Patrick Cockburn in Moscow

JOSEPH STALIN'S daughter Svetlana said yesterday she had never planned to defect from the Soviet Union in 1947 and she returned last month after 17 years because she was not free in the West and wanted to see her children.

Speaking in Russian at a press conference, Svetlana who prefers to use her mother's name, Alliluyeva, explained she had always felt guilty about her defection.

The sense of profound guilt never left me during all those years no matter how hard I tried to live like other Americans, she said.

The immediate cause of her return was the illness of her 38-year-old son Joseph in the Soviet Union. She immediately wrote to the Soviet Ambassador in London and flew back to Moscow. Her Soviet citizenship, of which she was stripped in 1970, was restored earlier this month.

I could not stand the family separation any longer and wrote my request, she said. The decision to return has helped get rid of my sense of guilt, she added.

Svetlana's explanation of her return was given at a press conference arranged at the Soviet Foreign Ministry yesterday. Part of the Western press was excluded, apparently at her request, including all the American television networks. This followed a contretemps in the street outside her hotel on Thursday when she abused American television reporters who sought to interview her.

During her years in the West she said she became a favorite pet of the CIA.

In New York she was compelled to associate with publishers, lawyers and business men and she was told how and what to write she said, she no longer had any interest in politics.

Chernenko more confident about economy

By Patrick Cockburn in Moscow

PRESIDENT Chernenko has said that the Soviet economy has turned the corner over the last two years but still suffers from major difficulties such as poor quality goods and shoddy work.

All increases in industrial output should come from greater productivity, not from more investment, he said in an address to the Politburo reprinted in yesterday's paper.

Coal and oil production were below target and a third of all trucks were off the road at any one time.

The tone of the speech,

however, is said by diplomats to be more relaxed than similar addresses in recent years, possibly indicating greater confidence in the economy.

BY DAVID HOUSEGO IN PARIS

PRESIDENT Mitterrand yesterday lent his shoulder to the launching of the Government's campaign for the 1986 parliamentary elections with statements that mark a shift back to the militant Socialist language of 1981.

The change in tone follows an equally strong attack on the right in the National Assembly on Wednesday by M Laurent Fabius, the Prime Minister, that led opposition groups to walk out of the National Assembly.

Last weekend M Fabius indicated that the Government would go on the "counter-offensive"—a remark that reflects a hardening of attitudes on both right and left as both sides begin preparation for what is seen as a bitter electoral

fight. It is in this atmosphere that the neo-Gaullist RPR party of M Jacques Chirac will be holding its Congress this weekend to rally its troops.

Both M Mitterrand's remarks made in a long interview to mark the mid-point in his seven year residency and M Fabius's onslaught mark an abandonment of the non-ideological approach that was reflected in the summer by the departure of the Communists from the Government and the withdrawal of the controversial legislation on private schools.

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At that time the Government appeared to be focusing its efforts on winning back support in the political centre.

Faced with the demoralisation of the Socialist Party and

the opposition of the Communists, the Government feels it must mobilise its own rank and file.

It is in this spirit that M Mitterrand's remarks should be read. In his interview he was warned that if the right was returned to power "they will try and destroy any economic structure which could be embarrassing to big business which once again will have the upper hand. And they will begin by denationalising credit."

Contrary to what officials who have implied that state ownership of the banks might be diluted to raise fresh capital, M Mitterrand defended the "nationalisation of credit and of the large industrial poles" as being "a breach of capitalism."

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Branson introduces £16 flight to Holland

VIRGIN ATLANTIC, the airline launched by Mr Richard Branson, yesterday introduced its service between Gatwick and Maastricht in the Netherlands for £16 one way.

After three weeks the one-way fare will rise to £25, with an extra £14 during the Christmas period.

Virgin has leased a BAC 1-11 88-seater jet for the route to Maastricht, which has about 50m people living within a 140-mile radius.

Use of imprisonment on the increase

THE use of imprisonment has increased in the last 10 years, the National Association for the Care and Resettlement of Offenders said yesterday.

"The proportion of adult offenders given immediate prison sentences rose from 15 per cent in 1974 to 20 per cent last year and the courts have also adopted a tougher line in sentencing young people," said Ms Vivien Stern, Nacro's director.

Generator exporter sheds 97 jobs

R. A. LISTER, which exports electricity generators to many of the world's poorest countries, yesterday announced 97 redundancies at its factory in Dursley, Gloucestershire.

"Our order book has been affected by the lack of currency available for imports from many of our major markets," said Mr John Mailand, for the company.

Yorkshire Chemicals trims workforce

YORKSHIRE CHEMICALS of Leeds yesterday announced a reorganisation of its colours division, with the loss of 30 jobs.

The changes are designed to reduce costs, increase profitability and improve product quality and customer service. The group will now employ a total of 550 people in Leeds and Selby.

Liberals win Liverpool ward by-election

LIBERALS in Liverpool captured an inner city seat from Labour in a ward by-election yesterday. Mr David Alton, Liberal MP for Mossley Hill, said the result was "a warning to the arrogant members of Militant Tendency who behave as though the city was a one-party state."

Wigan newspaper to close after 30 years

THE EVENING POST and Chronicle which has been published in Wigan for almost 30 years is to close because of continuing heavy losses. It will appear for the last time on Friday, December 21, and 42 full-time and 30 part-time jobs will be lost.

VAT rules on car expenses revised

FROM January 1 value-added tax incurred on car leasing charges and repair and maintenance of cars used in businesses may only be deducted in full if there is no private use, the Customs and Excise announced yesterday.

Where there is private use the tax must be apportioned. To determine the tax which may be deducted on petrol, journeys between a person's home and normal place of work are considered to be private, non-business use.

Rowntree McIntosh puts 50 out of work

ROWNTREE MCINTOSH, confectioner, said yesterday that 50 jobs are to go in Norwich out of a workforce of 1,400, a cost-cutting exercise due to a drop in demand for chocolates.

Life insurance contracts protected

THE FRIENDLY Societies Bill, which is designed to remove doubts about the enforceability of some 300,000 life insurance contracts entered into before June 1 1984, was given an unopposed Second Reading in the Commons yesterday.

Mr Ian Stewart, Economic Secretary to the Treasury, explained that the Bill protected those who had entered into contracts in good faith and established the law as it had previously been thought to be.

Oil companies accept N. Sea marker price

THE British National Oil Corporation has received acceptances from all the main oil companies for its proposal to cut the market price of North Sea Brent oil by \$1.35 to \$28.65 a barrel.

British Petroleum which had held out since the proposal was made in mid-October, has accepted the price, which is now effectively official.

Trafalgar House considering bid for Vickers

BY DOMINIC LAWSON

TRAFALEGR HOUSE, the construction group, is considering a bid for Vickers Shipbuilding and Engineering, which is to be sold by the Government as part of its plans to privatise the nationalised warship yards.

Vickers is by far the largest yard in the warship-building division of British Shipbuilders, with turnover last year of £227m.

Interest has also been shown by a major supplier of equipment for warships, thought to be GEC.

The main problem in pricing an offer for Vickers is the new £230m facility constructed for Vickers Shipbuilding at Barrow-in-Furness. This has been designed to be the site for the building of Trident nuclear submarines.

Any offer from Trafalgar House is likely to consist of an initial bid for the active yard of Vickers Shipbuilding and an agreement to pay for the nuclear submarine facility as and when the Trident work is commissioned. This would cover Trafalgar against the possibility that the Trident programme is cancelled.

Vickers, the erstwhile owner of Vickers Shipbuilding, is taking the Government to the European Court of Human Rights in a claim for greater Gloucestershire.

"Our order book has been affected by the lack of currency available for imports from many of our major markets," said Mr John Mailand, for the company.

BT undervalued at 130p says, Labour

BY IVOR OWEN

MR ALAN WILLIAMS, a Labour spokesman on trade and industry, yesterday accused the Government of undervaluing British Telecom by fixing 130p as the initial price per share.

He described it as "the wrong price" and forecast that when trading in the shares began on the Stock Exchange there would be "a premium of at least 10 per cent."

While Conservative MPs hailed the announcement in the Commons as historic and heralding the biggest advance to wider share ownership, Labour MPs renewed their charges that major public assets were being sold off at a knock-down price.

Mr Williams protested that the Government's valuation meant that it was selling control of £18bn of public assets for less than £1bn.

He described the limitations placed by the Government on the acquisition of shares by foreign buyers as "absolutely meaningless" and claimed that an overseas consortium, Mr Patti said Sir George Jefferson, the BT chairman, had already made it clear he intended to lean as heavily as he could on the direction of British industry.

However, to tell British industry that it could rely forever and a day on orders from British Telecom would not help it to become more efficient and competitive.

You will understand that at

Income from tourism 'set to climb'

BY JAMES McDONALD

BY 1985 Britain could be earning more than £7.5bn a year from 18m overseas visitors, compared with expected earnings this year of more than £5bn from 13.5m visitors.

This forecast was made in Bournemouth yesterday by Mr Duncan Black, chairman of the British Tourist Authority and of the English Tourist Board. It was also expected that British holidaymakers would spend about £8bn this year in the UK.

"There is no doubt in my mind that the tourist industry is among the most important in Britain today and is certainly the biggest growth industry," Mr Black said.

He described as "rubbish" the view that the British tourism industry's impressive results this year were a mere function of the exchange rate.

It was true, particularly in relation to the dollar, that a weaker pound had helped to reduce the cost of holidays in this country in the visitor's currency.

He said, however, that it had to be recognised that the dollar had strengthened against all European currencies and that this had helped all Britain's European competitors.

He said the British industry had increased its share of US-originated business against most other European countries.

A forecast that by the year 2000 the British industry would be earning more than £10bn a year at current prices from more than 20m overseas visitors.

Public sector borrowing rise reflects pit strike

BY PHILIP STEPHENS

PUBLIC SECTOR borrowing totalled £448m last month, bringing the total since the start of the financial year in April to £7.67bn.

The increase was higher than most City expectations, and reflected in part the growing impact of the miners' strike on public finances.

In the autumn economic statement earlier this week Mr Nigel Lawson, the Chancellor, said that the public-sector borrowing requirement for the whole year was likely to reach £8.5bn, compared with his Budget prediction of £7.2bn.

The higher forecast reflects an estimated £1.5bn bill for the miners' strike, as well as other central and local government over-spending, which have been only partially offset by higher oil revenues.

City economists believe the cost of the strike was shown last month in heavy borrowing by public corporations, which accounted for three-quarters of the overall PSBR.

The latest figures show spending on supply services, the best guide to departmental outlays, has risen by 6.1 per cent in the seven months to October compared with the same 1983 period: slightly above the 5.7 per cent increase forecast for the whole year in the Budget.

Inland Revenue receipts ran about 12.75 per cent higher between the same periods, compared with a forecast of 10 per cent for the full financial year.

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A £10.7m plan to revive the stagnating economy of the Scilly Isles will be backed by the EEC if the Government commits itself to the project.

European Commission officials in Brussels have been looking at a land use and development study prepared by Graham Moss Associates and informally told Mr Moss they will give it the go-ahead providing it is accepted by the Department of the Environment. The department is expected to give its answer by early January.

The forecast that by the year 2000 the British industry would be earning more than £10bn a year at current prices from more than 20m overseas visitors.

Lisa Wood looks at a brewing group's entry into health and leisure Keep fit classes with Guinness

GUINNESS, IT has always been claimed, is good for you. And yesterday Arthur Guinness & Son took that message a bit further, somewhat surprising the City with the announcement of its £3m entry into the health and fitness market by acquiring the Champneys Group and its famous health spas.

The acquisition is Guinness' first significant diversification, albeit a small one since Mr Ernest Saunders, the group's chief executive appointed in 1981, started to prune more than 150 of the group's 250 operating companies.

It was a closure and selling off process that reversed the group's ramshackle and unsuccessful diversification in previous years in areas ranging from film finance to baby wear.

Grievson Grant, the stockbroker, has estimated the Vickers yard could be worth about £85m, or about half the value of the entire warship-building division of British Shipbuilders.

Trafalgar House is planning a rapid expansion of its two-year-old oil and gas division. It plans to enter the 9th round of offshore oil and gas leases in groups which include Amoco, Amerada Hess, Sovereign Oil and Texas Gas. It also plans to bid cash for some of the 15 prime North Sea blocks the Government is auctioning.

Over the past 12 months Trafalgar House has spent about £100m in buying a stake in BP Forties Field and in Canderca, the UK oil company.

The group's retailing activities were rationalised with strong promotion of the Guinness brand—sales for example growing 30 per cent year-on-year in the U.S. and recovery of market share of the Harp lager brand which is 75 per cent owned by Guinness.

The group's retailing activities were extended this year with the £250m acquisition of Martins The Newsagent, a move which Mr Saunders said would make retailing into "sensible-size operation rather than an appendage to a giant."

• Publishing activities were

strengthened with the launch of the Guinness World of Re-

cords Museum in London, an acknowledged Rolls-Royce of the industry. It is an entry into a specific area that is the growing world of health and fitness. The word "entry" is emphasised.

• Brewing activities were restructured with a strategic overhaul of the group's main businesses which can loosely be divided into brewing, retailing and publishing.

Hand in hand with this development came a strategic overhaul of a new growth area, preferably associated with its core businesses. It was also looking for a strong international potential.

Rumours have abounded in the City for months and Mr Saunders, something of a blue-eyed boy among brokers, caused some surprise yesterday with the announcement of the Champneys acquisition.

For white brokers described the move as "positive" they said would make retailing into the concept of a health farm as a health resort and not a slimmers' prison. It also has a health spa at Stobo Castle in Scotland.

Guinness retorted that Champneys, with its health spas and a turnover of about £2.8m last year, also gives Guinness a new strong brand name in a world where the rich and famous increasingly bring associations of specific lifestyles to a motley assortment of products.

For Champneys also markets a branded mineral water and de-caffinated coffee. "Champneys gives us a name with which we can exploit goods and services," said Mr Chris Davison, public affairs director of Guinness.

The Champneys name, not yet well known overseas, also gives the group a strong potential for international expansion.

Guinness being represented in 130 countries around the world.

The health spa operation is also starting in a highly fragmented industry, to franchise its operations. A mini health centre, under the Champneys banner, has just opened in the Carlton Hotel, Bournemouth.

Franchising of such activities, as pioneered by the Julianne group with its discotheques,

could have strong potential at home and overseas.

The market should view this acquisition favourably as a strong and well thought out move into an area of growth," concluded Mr Keith Hiscock of the Edinburgh-based stockbrokers Wood Mackenzie who act on behalf of the company.

a day—compared with about 2,500 normally consumed by an adult—while others can choose simply to relax after a heart attack in the 170 acres of parkland once owned by the Rothschilds, on the edge of the Chilterns.

Champneys, with its health spas and a turnover of about £2.8m last year, also gives Guinness a new strong brand name in a world where the rich and famous increasingly bring associations of specific lifestyles to a motley assortment of products.

The official announcement will not be made until early December. The EBC has submitted its preliminary case which includes expenditure and inflation assumptions, but does not mention a final annual fee figure, it is believed. Over the next few weeks Home Office officials will check the assumptions.

After the assumptions are agreed, the final figure will be announced and the document will go to Mr Leon Brittan, the Home Secretary, for a decision.

Mr Brittan has said he regards his role as being a purveyor of briefings on behalf of the public, and will be looking carefully at the EBC claim with "value for money" in mind.

No decision until after January, when the "value for money" figure will be calculated.

The report and its view of how efficiently the EBC is managed and uses public money will form an important part of the negotiations.

The negotiations over the new fee, which will apply for a three-year period, will be critical to the future of the EBC.

The corporation's claim is based on continuing the present service with a "modest" amount for growth. This includes completing the planned network of local radio stations and making a start on a £100m replacement for Broadcasting House.

One of the key conflicts between the BBC and the Home Secretary is likely to be what extent the BBC costs are subject to special broadcasting industry inflation.

Mr Brittan has said he is sceptical of special industry inflation arguments and any such claims will have to be substantiated.

The Government has said, however, that radical change to the system of financing the BBC is unlikely, at least this time.

Broadcasting at the Crossroads, Page 25

BBC seeks to raise TV licence to £65

By Raymond Snoddy

THE BBC has applied to the Home Office for an increased colour television licence fee of £65 to £67 a year.

The final figure applied for is expected to be £65—which would be a rise of about 40 per cent on the present £46 fee. If granted in full the new fee would raise almost £1bn a year gross from the viewers.

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The corporation's claim is based

UK NEWS

British Rail fares to rise by 6.5% from January

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH RAIL fares will go up by about 6.5 per cent from January 6, which is 1.5 points above the latest inflation rate published yesterday.

Bus and Underground fares in London are also to go up on the same day, by an average of 9 per cent. The increase is the first change since May 1983, when the Travelcard was introduced and most fares were cut. It is also the first since London Regional Transport was formed.

BR, which has lost about £150m in freight revenues since the start of the miners' strike, is clearly not seeking to recover the loss from passengers. Although the fares increase—the first since January 1984—is above inflation, competition from other forms of transport is forcing BR to introduce more cheap fares.

"Saver" fares, which offer a discount on ordinary fares of about 50 per cent, will become available on more routes from

May as part of a range of off peak return fares.

Commuters who buy season tickets will be able to postpone paying the higher rates as long as they buy new tickets before January 6. BR said yesterday that they must order a ticket dated to start before January 6, and must pay for and collect the ticket by January 5.

Some commuters, however, will be paying more than the average fares rise. Where BR has introduced new equipment, such as on the Bedford/Moorgate services, there will be bigger increases, as also on the Gatwick Express trains.

Full details of the increases will be available at stations early in December.

Commuters in the London area can expect to be able to buy a new-style Travelcard which will enable them to travel on rail, bus and Underground probably early next year. LRT says that the success of the Travelcard is one factor which has permitted fare increases to

be held at about the inflation rate since May 1983.

The one-zone 40p bus and Underground fare in central London, and 30p in other zones, will not go up. Nor will one-zone Travelcards. Underground travel in more than one zone—currently costing between 50p and £1.30—will go up by 10p. The short hop 20p bus fare goes up to 25p; two-zone bus fares go up to 55p, and three-zone bus fares go up to 80p.

LRT also announced changes in cheap Sunday travel and some children's fares. But some fares will fall where they involve travel from outside greater London—for instance Chalfont and Latimer, Bucks to Oxford Circus will drop from £2.00 single to £2.10.

LRT is also introducing a one-day undated bus pass—passengers will be required to "scratch off" the date of travel, a first step towards new methods of ticket control.

Plan to switch Tube maintenance

By Hazel Duffy

PLANS TO rationalise the maintenance of London Underground trains have been put to the London Regional Transport workforce at the Acton works in west London.

The trade unions have been told that LRT wants to transfer train maintenance to the depots, leaving Acton to maintain equipment. The plans involve halving the 1,400 workforce by the end of the decade, with about 200 jobs going in the next few months.

However, LRT believes that if the unions agree to a package involving a transfer of some staff to the depots, £8m to £12m investment in Acton and a voluntary redundancy scheme, there will be no requirement for enforced redundancies.

The move marks LRT's attempts to modernise bus and Underground maintenance carried out at three big works—in Acton, Chiswick and Aldenham.

Proposals for the latter two are similar to those for Acton.

SOCIAL SECURITY BILL

Pension proposals little changed

BY ERIC SHORT

PUBLICATION YESTERDAY of the Social Security Bill sets out the Government's proposals for radical changes for occupational pension schemes. It covers employees' rights on changing jobs, disclosure of information to pension-scheme members and establishment of a central pensions registry.

These proposals were reached after many months' discussion and consultation with all sectors of the pensions industry. In essence, however, changes from the Government's original proposals are minimal.

The main items concerning occupational pension schemes are:

Employees changing jobs. The Bill becomes law on January 1 1986. Where employees change jobs thereafter, their deferred pensions with their old schemes will be protected against inflation. All pension benefits accruing from January 1 next year will be revalued each year in line with movements in the Retail Price Index up to a maximum of 5 per cent in any year.

At present a pension scheme must provide a deferred pension if an employee has at least five years' pension benefit from the scheme and is aged at least 26 at the time of changing jobs. The Bill proposes to remove the 26-year age limit.

Many schemes offer deferred pensions to employees leaving

after fewer than five years service. The proposed revaluation will apply to all deferred pensions and not be restricted to the legal requirements.

The Bill makes no provision for past service pension rights and will not become really effective in solving the so-called early-leaver problem until the next century.

The legal obligation to review deferred pensions ceases when the pension becomes payable.

Employees changing jobs who do not want to leave accrued pension rights with their old scheme will have the right to a transfer payment. Most large and medium schemes already do this.

This transfer payment must be used by employees in one of the following ways:

• To buy pension rights in the new employer's scheme, provided the scheme will accept the payment—many schemes will accept incoming transfer payments but the Bill does not propose to make this obligatory.

• To buy an annuity from an insurance company of their choice.

• To invest in another sort of pension arrangement—at present there is no other pension arrangement applicable and the Bill prepares the way for introduction of the proposed personal pension scheme which is still under discussion.

This information will be published in the *Social Security Bill*; SO: £4.

APPOINTMENTS

Citibank posts

By Glyn R. Moreno

CITICORPS senior corporate officer

for Europe and the Middle East,

has been appointed to the new

post of regional group executive

in charge of the corporation's

investment banking activities

throughout Europe, the Middle

and Africa. He will continue to be based in London. Mr Richard J. Lehmann succeeds Mr Moreno as senior corporate officer. He previously headed several retail banking operations in the U.S. Mr Gordon Phelps is the new head of the personal banking division.

The Bill provides for establishing a register of occupational pension schemes. Trustees or managers of schemes will be required to lodge copies of scheme documents, annual reports and other information.

The Bill will be on Monday, November 26. The Committee Stage may start early next month.

Social Security Bill; SO: £4.

The miners' activists, however, are attempting to fight back. The decisions of the NUM's national executive on Thursday to initiate a wide campaign of rallies in mining areas is seen by many as a morale booster at a tough time, which could stem the flood.

They are taking heart from reports of impending power shortage.

• In South Wales, British Steel Corporation's Llanwern plant shut for an hour on November 7 because of power shortages.

• In North Thames, power was low on November 5.

• The Post Office Engineering Union reports that stand-by generators have been brought into service to compensate for power losses over the past two weeks.

• The West Thurrock power station on Thameside has not

been producing power.

The Transport and General Workers Union members there are

refused to accept coal deliveries.

The Central Electricity Generating Board has an explanation for these incidents: it is not short of power but is busying it carefully.

The surge in demand over the past three weeks after the ending of British Summer Time on October 28 caused it to issue guidelines to area managements to save fuel. It was the implementation of these which caused the Llanwern cut, since it was an "interruptible tariff" under which it could choose to take a power cut or pay more for power, if chose a cut.

Neither the board nor British Telecom could confirm the use of standby generators last night.

West Thurrock, says the CEGB, has plenty of coal.

Court move over NHS tendering

By David Brindle, Labour Staff

A HIGH COURT judge yesterday allowed the first legal challenge to allocation of a contract under the Government's programme of competitive tendering in the National Health Service.

Mr Justice Hodgson granted leave yesterday for Mr John Ward and Mr John Green, of the News of the World, and Mr Alan Miller and Mr Malcolm O'Connell of the Financial Times, to be added as co-defendants with their union, the National Graphical Association, in an action by newspapers.

The newspaper claim damages against the authority for losses sustained as a result of the stoppage of Saturday and Sunday newspapers on November 26 and 27 last year.

The maximum each newspaper would be able to claim against the NGA under the 1982 Employment Act would be £250,000.

There is no statutory limit on the amount of damages that could be awarded against the four individual defendants.

Mrs Jones seeks an order compelling the authority to invite fresh tenders. She contends the authority did not satisfy OCS was competent for the work.

Mr Michael Morland, QC, for Mrs Jones, said in court yesterday that the evidence before the authority when it awarded the contract was that OCS had no trading record whatever and that expertise was vested in a parent company.

IBA clears bank TV commercial

THE Independent Broadcasting Authority has rejected a complaint by Bifi, the bank staff union, over TV advertising by Barclays Bank about Saturday opening.

Bifi had complained that a commercial showing the manager of another bank besieged by his customers on Saturday morning gave the misleading impression that Barclays offered a full banking service on Saturdays.

The IBA ruled that the commercial was not misleading.

Barclays Bank said last night that the complaint was "trivial" and it hoped Bifi was not trying to "turn customers away". Barclays opened 430 branches on Saturday mornings with 10,000 volunteer staff.

LABOUR

Sogat ordered to end magazine blacking

BY OUR LABOUR STAFF

A HIGH COURT order was served on Sogat '82, the print union, last night, calling on it to withdraw an instruction to members who have been blacking the handling of magazines which have free gifts and loose inserts.

The order was obtained by the Federation of London Wholesalers, following the re-

fusal by Sogat members to handle this week's issue of *TV Times* because it has a cookery supplement which contains more than 24 pages.

The dispute centres on the claim by Sogat for extra holiday for members who handle magazines which contain free gifts and loose inserts.

Since the blacking started on November 3 nearly a dozen

titles — mainly computer, music and hi-fi magazines — have not been distributed in the London area.

The federation, which represents 11 companies involved in the wholesale distribution of magazines in the London area, said yesterday that the claim for extra holiday was in effect a claim for extra

money.

TV Times is the latest victim of the dispute. The magazine was unable to say how much of its 8m circulation world-wide not be circulated in London.

Sogat officials were unavailable for comment.

NUM contempt case splits leaders

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE 25-strong national executive of the National Union of Mineworkers has broken ranks in response to a legal move to make members personally liable for the union's £200,000 contempt of court fine.

All the 25 have indicated an intention to defend the case, but at least three have rejected the union's suggestion that they should all be represented by Sefton Sedley, the London solicitors who frequently act for the NUM.

The executive members have been sued "jointly and severally," which means that in theory at least, any one could

be held liable for the whole of the £200,000. The more likely outcome, however, if the claim were to succeed, would be that each would be ordered to pay his £8,000 share.

The case has been brought by Mr Colin Clarke, of Nottinghamshire, and 15 other working miners from various areas.

They assert that, as it was the actions of the executive which led to the fine members should pay it.

The case is not expected to get to court until well into next

John Lloyd on 'new faces' at the coalfields

Testing time for miners' unity

BY THE END OF THIS WEEK, THE NATIONAL COAL BOARD CLAIMED TO HAVE RECEIVED OVER 5,000 "NEW FACES" AT PITS THROUGHOUT THE COUNTRY.

It said 50 pits were turning out coal and that there were men in at 132 of the country's 174 pits.

It was forecasting continued erosion of strikers' solidarity in the week ahead.

By contrast, Mr Arthur Scargill, president of the National Union of Mineworkers, said yesterday: "The strike remains solid, demonstrating the determination, courage and wonderful support of NUM members and their families in this crucial fight to save jobs and communities throughout the British coalfield." Which view most accords with reality?

The NUM, for the first time, provided a detailed breakdown of the back-to-work movement on the basis of NCB figures. The NCB disputes many of the union's figures: for example, it claims only 1,500 Notts miners are striking. The overall effect of the NUM figures is to demonstrate that the large majority of miners remains on strike, with a little over one-quarter working.

Give or take a few percentage points, the board would not disagree. The question is will the back-to-work movement continue at a high enough rate to tip the scales towards the working miners—say by early next year, which most parties believe will still see the dispute continuing?

The board is to continue its "Christmas bonus" offer all next week. Any man returning in that time will be assured of being paid, in the week just before Christmas, up to £600 and £650 made up of pay, back holiday and rest allowances and other payments.

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Give or

Self-imposed

Remember, remember, the 28th of November.

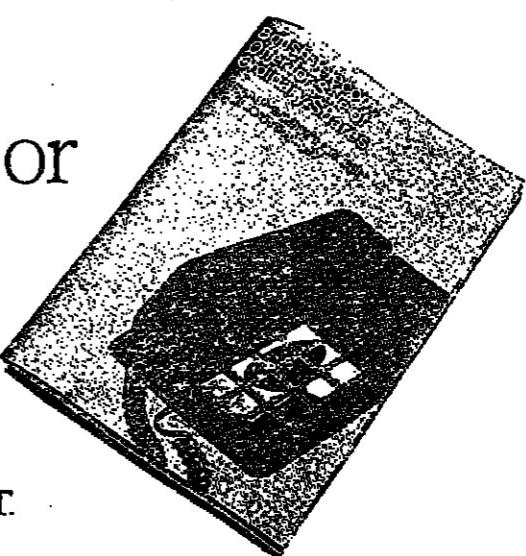


November 28th is the last day for receipt of applications to buy British Telecom shares.

A prospectus, containing an application form, will be published in this newspaper on Tuesday.

Or you can get one from your bank, post office, or financial adviser.

Are you going to share in British Telecom's future?



THE WEEK IN THE MARKETS

Plain sailing to £3.9bn offer

LONDON ONLOOKER

It now looks like plain sailing ahead of the mammoth £3.9bn offer for sale of British Telecom shares. The market couldn't be behaving better for the Telecom float if it tried. On Monday both the FT-All Share and the FT-SE notched up new all-time highs and the next day the old stager of the FT-30-Share managed to inch its fellow indices and claw its way past the previous peak of last May.

The edge came off equity prices during Wednesday and Thursday but this was no more than investors clamping their wallets shut until the Telecom prospectus, rather than any doubts forming over the underlying strength of the market. However, a well timed statement from Mr Nigel Lawson, with heavy hint of another interest rate cut on its way, had the market back on song yesterday.

A week can be a very long time in equity markets but there seems little on the horizon to cloud the Telecom float. Stripping out the shares that will be winging their way overseas and the 55 per cent of the balance that will be held in the grip of British institutions, the investing public has 21.6m of stock on offer to it. Despite the stags could be active. And once Telecom out of the way the equity market will be primed for a further gentle rise.

Saatchi & Saatchi

There is no stopping the Saatchi brothers. From a small London advertising agency of the early seventies Saatchi and Saatchi has already leaptfrogged its way into the number seven slot in the world's league table of billing thanks to organic growth substantially supported by numerous acquisitions. This week the group agreed its largest takeover yet and even more significantly, stepped outside the world of advertising.

Saatchi has agreed to pay \$100m, worth £79m at today's exchange rate, for the U.S.-based Hay Group. If Hay's profits shape up well enough over the next three years the price could be topped up by a further \$25m. Hay is a leading international firm of management consultants with a total of 94 offices spread throughout 27 different countries serving over 5,000 clients.

To finance the deal Saatchi has placed 10.4m shares at 755p each in London, increasing its capital by more than a third. Yet, despite the size of the placing, the City digested the stock without a murmur. Partly this was because the package was backed up by some excellent full year figures. Pre-tax profits came out at £20m against £11.2m, some way above outside expectations.

Also it is fairly clear that the Hay purchase offers considerable scope to capitalise on pooled client lists. Hay is just the beginning of a deeper drive into market research and consultancy and Saatchi still has money in the bank to pursue its ambitious acquisition plans.

Burton's interim

It must have been an exceedingly pleasant week for Mr Ralph Halpern, chairman of Burton, one of the country's most rapidly expanding chains of men's and women's clothing stores. He was able to publish figures for the 53 week period ended the beginning of September showing a £17.5m jump in pre-tax profits to £50.4m which was better than most expectations. Shareholders were presented with a 15p increase in

the dividend to 6½ per share. The group is reaping the rewards of a formula which depends upon rapid physical expansion backed by an equally important level of volume growth from existing outlets. The group has already won 5 per cent of the clothing market.

Last year Burton opened 106 new stores adding around 400,000 sq ft of floor space. That increase accounted for about 16 percentage points of the 39 per cent increase in group sales for the year. Perhaps even more impressive is that fact that the established stores managed to produce a similar figure for the level of volume gain, before taking into account an extra slice for price inflation.

Undoubtedly the Burton management has been handsomely rewarded for its achievements.

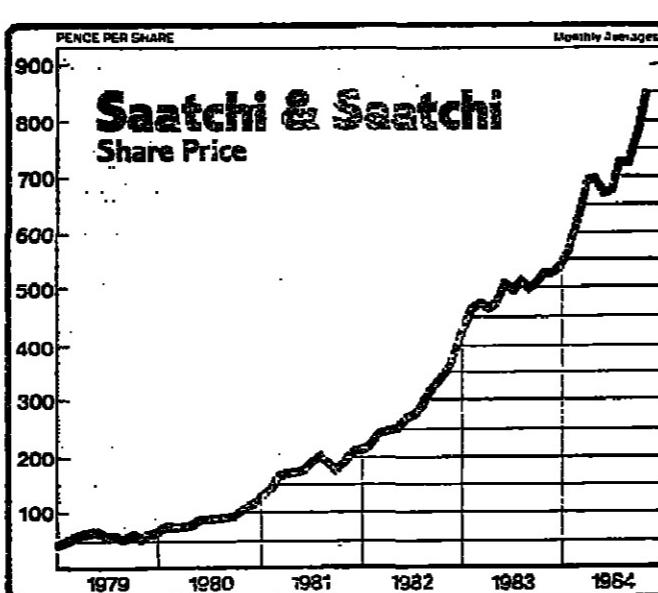
The pay received by the directors rose from £978,000 to £1.68m last year. Mr Halpern's own remuneration climbed to £43,000—considerably more than twice the level of the highest paid director of Marks & Spencer last year. Still, he has presided over some spectacular growth at Burton. The latest profits are more than £50m above the achievement of just four years before.

The rapid expansion is showing little sign of weakening. Capital expenditure this year is scheduled to match the £67.5m of the last 12 months with the aim of adding another 400,000 sq ft of sales space. Much of this drive will be behind the new ladies fashion chain, Principles. Some 19 stores have opened since the year end and the hope is that 50 will have their doors open by the end of the current year. The ultimate target is 200.

The City's expectations have now been pushed up to around £75m to £80m pre-tax for the year. Yet, it was certainly quite a week for Mr Halpern, he even got to be a judge at the Miss World contest on Thursday too.

Lucas impresses

Lucas provided a convincing—and quite startling—recovery this week. Pre-tax profits



jumped from a miserable £2.1m to £32.6m for the year to July which was also way ahead of anything the market had anticipated. Part of the explanation behind the unexpected increase is that Lucas has pushed £5.3m from Royal CU could not even manage to do that. It now has the dubious record of losses for three quarters running.

CU's third quarter pre-tax losses of £16m were worse than the previous two quarters put together and for the full nine months the loss is £30.6m against a profit of £43.5m after underwriting losses £9m higher at £282.5m. It was more depressing that the market had expected but then CU's results have been a dog's dinner for so long that nothing really surprises anymore.

The star performer was the automotive division by a very long chalk. It turned a loss of £1.2m into a profit of £10.5m despite another substantial round of redundancy and closure costs. Although the UK auto side still lost £12.5m after £11.3m of reorganisation costs it was marginally in the black in the latest six months which deserves some praise after a loss of £33.1m in the previous full 12 months.

CU has so many problems it is difficult to isolate them but undoubtedly the disastrous experience of the U.S. stands out above all. After years of trying to establish itself as a major player in the American market at a terrible cost to its underwriting account, CU is finally giving up. It is pulling out of large commercial lines, cutting back on its agency list (perhaps the agents are cutting back on CU also) and retreating to a small personal lines and commercial risk operation.

Still the sector as a whole has pepped its statements with cautiously optimistic words about a recent upturn in underlying market trends—ironic that CU should be giving up in the U.S. just as it comes off the bottom—and sentiment appears to be subtly swinging in favour of the shares. The worst of the underwriting storm has been weathered and investors are again paying a little more attention to asset value believing that the predators are still circling.

Terry Garrett

MARKET HIGHLIGHTS OF THE WEEK

	Price y'day	Change on week	1984 High	1984 Low	
F.T. Ind. Ord. Index	920.0	+19.9	924.3	755.3	Cheaper money hopes resurface
Amersham Intnl.	325	+38	326	202	Excellent interim results
EPM A	165	+45	165	98	Bid for outstanding equity
Common Bros.	87	-26	206	85	Annual loss/dividend omitted
Cullen's Stores A	300	+40	300	145	Agreed bid from Waddington
East Lancs. Paper	95	+14	98	39	G.M. Firth buys 9.2% stake
Ferguson Ind.	144	-22	166	132	Disappointing interim figures
GEI Intnl.	86	+9	92	62	Pleasing half-year figures
Gent (S.R.)	162	-22	210	140	Brokers' downgrade profits
Hambro Life	455	+52	504	357	CJG stake speculation
Harrison (T.C.)	71xd	+224	72	44	Bid for outstanding equity
Lex Service	308	-27	435	307	Brokers' downgrade profits
LASMO	355	+30	365	257	Takeover speculation
Lucas Inds.	260	+31	260	158	Impressive preliminary figures
Plessey	208	-20	248	188	Disappointing interim figures
Quest Automation	80	+20	80	28	Computer agreements
Rank Organisation	274	+20	280	182	Rumours of subsidiary sale
Renison Goldfields	276	+60	280	150	High gold values at Porgera
TI	234	+24	250	164	U.S. bid speculation
Websters	138xd	+49	139	73	Bid from Octopus Publishing

Anglo goes South America way

MINING

KENNETH MARSTON

NOT TO PUT too fine a point on it, the Oppenheimer camp tends to come unstuck when it moves away from Africa. In Australia, for example, De Beers missed the big Argyle diamond deposits while Australian Anglo American seems to have got lost somewhere in the outback.

On the wider scene the group's much-vaunted Minerals and Resources Corporation (Mincor) is still bogged down in a "jinx tomorrow" situation after having endured some heavy going since it set out bravely as a new "major international finance company" back in 1974.

Still, perseverance pays they say and like others the group is intrigued by the mineral potential of South America. In fact it made a major move into the continent three years ago with the purchase for \$1.15m of a 40 per cent stake in the Empresas Sudamericanas Consolidadas mining setup from Consolidated Mining and Industries (CMI).

This week the Oppenheimer group has announced that it is acquiring from CMI the remaining 60 per cent of Empresas. Ownership of the company will now be split as to 50 per cent by Anglo American Corporation and associates, 25 per cent by De Beers and 25 per cent by Mincor.

Empresas holds all the South American operating assets of CMI. In Brazil these include the Codemein nickel mine; the Copebras-Fostago producer of carbon black, fertilisers, industrial phosphates and gypsum; and the Catalao columbium mine.

Then there is the sizeable Mantos Blancos copper mine in Chile which is part of the

group's Australian arm, Renison Goldfields. Consolidated. Both can do with it, suffering as they are with low prices for their base metal production.

The good news comes with the latest drilling operations at the Porgera gold prospect in Papua New Guinea where the two companies together with Canada's Placer Development are equal partners.

The prospect has already been shown to hold an estimated 50m tonnes of ore grading an acceptable average of 3.56 grammes gold per tonne plus some silver and could support an open-pit operation and, subsequently, an underground mine.

The latest news is that further drilling has confirmed that there is also an area—known as Zone VII—of richer gold mineralisation at the prospect.

Average gold grades ranging from 3.3 grammes up to 33.9 grammes have been found and judging by the thicknesses of the mineralisation cut by the drills the chances are that there could be a sizeable orebody present.

• America's Amex diversified natural resource group could have a more painful than expected fourth quarter result in store after having managed to produce nine months profits of \$21.1m against a loss of \$12.2m in the same period of last year.

According to U.S. reports a study of the value of the group's agricultural chemicals business prompted by the depression in prices of phosphate and potash could lead to a write-down of "less than \$200m" in the current quarter.

This suggests that the group is confident that the improvement in the market for coal is likely to be maintained and, for good measure, Amex has listed its interim dividend to 82.5 cents from 50 cents a year ago when the subsequent final was 95 cents.

An early taste of Christmas cheer has also come for Australia's MIM Holdings and the

What will the Fed do next?

NEW YORK TERRY DODSWORTH

THE MOST powerful man in America had his day a week ago amidst a bout of euphoria in the financial markets. This week the sparkle vanished, leaving all eyes fixed on the lofty figure of the second most important American—Mr Paul Volcker, Chairman of the Federal Reserve Board.

The problem has become a familiar one during a period when the Fed has often seemed a more important economic policy maker than the Treasury. Has the Federal Reserve Board decided to ease monetary policy still further, or has it now brought its more relaxed phase of the autumn to an end?

At the beginning of this week the mood of optimism which had kept the bond market moving steadily on up since the summer suddenly evaporated, pushing the yield on the government long bond back up to 11.81 per cent by Wednesday. Only a week before on the day before the presidential elections, it had reached its low point of 11.48 per cent. The change is a measure of the switch in market sentiment to the view that the Fed might not ease credit conditions further.

The markets were not helped by other fears of tighter constraints on borrowing. One suggestion is that the retail sector, which has had a very patchy autumn, is now heading into a buoyant Christmas season. An-

other anxiety goes back to that charred old chestnut, the budget deficit. The newly elected President held a meeting on deficit reduction this week and reportedly found that the magic of a clean sweep electoral victory is not powerful enough to change the rules of simple arithmetic.

Not everyone agrees with some of this analysis. Far from seeing a record Christmas, some analysts fear that the country is now heading into recession. Indeed, Mr Alan Sinai, the highly regarded economist at Steinbrunner American Express, argues that the country has now entered a "growth recession"—a period of growth which is so slow that it is accompanied by rising unemployment.

Neither of these two scenarios points to a particularly healthy equity market. A period of renewed upward pressure on interest rates would bring back the yield problems for the stock market encountered through most of this year. This has been a period when, according to Goldman Sachs, the total return (interest income plus capital appreciation) on U.S. bonds has

amounted to 10 per cent, compared to 11 per cent on short-term financial assets, and approximately 4 per cent on stocks in the Standard and Poor's 500 Index.

If, on the other hand, the economy goes into the growth recession mode, there will be more of the same disappointments encountered in the third quarter.

Whatever the case for benign growth, however, the market mood at the moment is one of cautious optimism. In the past seven trading days, the Dow Jones industrial average has lost almost 40 points, eradicating its two-day election jump and once again testing the 1,200 support zone.

Now do the sectors that the optimists are punting look very strong at present? With house building in steady decline for several months, the market has not been keen on the builders, while high technology stocks have recently suffered from reports of faltering demand.

Salomon believes that this combination of factors gives the economy many of the features of the first year of a normal cyclical recovery rather than the third. It is consequently supporting first year recovery type stocks—consumer cyclicals, technology issues and the building sector.

E. F. Hutton says that it remains very optimistic about the prospects for a long-term, low inflation expansion, along with good productivity gains. Low inflation, it concedes, wreaks havoc on nominal sales gains and inventory profits—but at the same time, it increases that likelihood of a prolonged expansion with extended gains for profits."

Consumer confidence remains high. This year's real gain of 6 per cent in disposable income gives a base for expansion unlike any since the Kennedy years, and inflation remains low. The broking group has also revised its views on interest rates, arguing that they will stay down well into next year to give an additional stimulus to growth.

Elsewhere, the capital goods group's performance varied widely, from a 5.2 per cent profits decline among electrics companies to an 83.3 per cent advance from industrial materials concerns.

Newspaper publishers were the best dividend payers last year. Their average dividend payments rose by 190 per cent.

Strong consumer group improved its profits by 15 per cent and the financial sector's profits grew by 139 per cent.

The capital goods group's performance was slightly flattened by a dramatic turnaround by the motors sector. The seven companies in that group swung from a combined £17.2m loss into a £22.6m profit, although their dividend pay-

ments slipped by 36 per cent.

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FINANCE AND THE FAMILY

CGT and a house divided

In 1970 we bought a semi-detached cottage and started altering it to our requirements. While the work was going on the attached cottage came up for auction and we bought it and turned the two cottages into one house and had it recognised as one by the rating authorities. In each house we now have two bedrooms, a bathroom, two reception, etc., and we have kept both staircases. We have occupied the house as one for the whole period and have not let any of it.

We are now pensioners and want to cut down on space and overheads. It would be a very simple matter to brick up a doorway between what was the two cottages and sell one and retain the other.

What should be the position regarding CGT?

At the moment the services are shared. Would it affect the case if we installed separate central heating, etc., in the part we are going to sell and if so to what extent?

The solicitor who will be acting for you in the sale will be able to guide you through the CGT (and income tax) maze. The prospective tax bill will depend upon the attitude of the tax staff who look at your tax return, and—if the assessment goes to appeal—upon the view of the General (or Special) Commissioners as to what is just and reasonable, by virtue of section 103 (2) of the Capital Gains Tax Act 1979. Section 103 (3) will impose tax upon the portion of gain which is attributable to the expenditure mentioned in the fourth and sixth paragraphs of your letter, and upon the portions attributable to any earlier items of expenditure which were incurred partly for the purpose of realising a gain from the disposal of either the combined cottage or one or other of the halves. In calculating the gain, you will get no relief for the cost of the work done at the outset which has been reversed before the

sale contract is made, because of the provisions of section 32 (1) (b) or the CGT Act.

As a first step, before consulting your solicitor (or accountant), ask your tax office for a copy of the free pamphlet CGT4 (Owner occupied houses). This gives only a sketchy outline of the complex and arbitrary rules, however, so do not place too much reliance upon it. If you wish to check the law, you could look up sections 101 to 103 of the Capital Gains Tax Act 1979 in a local reference library, in say, the British Tax Encyclopedia or Simon's Taxes.

Looking after the wife

I am concerned at the reply given to the question on November 10 under the heading "Looking after the wife."

You seem to imply that when shares are transferred to a spouse on death there is a liability to Capital Gains Tax. I understand that such transfers pass over and the question of CGT does not arise until the shares are eventually sold by the surviving partner. This is correct no charge for CGT would arise.

No answer, came the loud reply

I am responsible under a Court Order for the payment of school fees for my children who live with my former wife. Some time ago I obtained a generally worded order in the form of "such sum as after the deduction of tax at the basic rate will equal the school fees payable...". This obviates the need to return to the Court each time there is an increase in school fees. Such wording has been accepted by the Inland Revenue.

I now wish to have a similar order made in respect of the mortgage interest I pay, again

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

stocks and shares. There is nothing else involved. Can you tell me if I am able to claim from the Inland Revenue for the fee(s) to my accountants for carrying out this work?

Presumably you will find that the accountants have, in fact, already taken their prospective fees into account in computing your chargeable gains, year by year, to the extent that their fees related to ascertaining established market values or to making valuations or apportionments (by virtue of section 32 (2) (b) of the Capital Gains Tax Act 1979, or by virtue of paragraph 4 (2) of schedule 6 to the Finance Act 1983) for years before 1979-80.

There is no tax relief for the remainder of their fees, because most MPs consider that the CGT rules are so simple that all taxpayers can do their own calculations, without the luxury of professional help.

Pensions as taxable income

I am a self employed person and for a number of years I have paid into my pension funds an amount that exceeds the percentage on which tax relief is granted. Apart from the loss of tax relief, will the excess be ultimately treated any differently from the permitted percentage when it comes to receiving my lump sum and annuity payments in 5 years' time?

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YOUR SAVINGS AND INVESTMENTS

PENSIONS

Little joy for the job changers

ERIC SHORT on the new Social Security Bill

NORMAN FOWLER, Social Services Secretary, after months of discussion on the various problems facing the pensions industry, has finally decided on how he intends to tackle some of the problems.

The Social Security Bill, published yesterday, sets out remedies for the loss of pension rights for job changers and gives rights for employees to know what is going on in their pension scheme.

But in spite of Norman Fowler's claims for a radical step forward in protecting the rights of employees it is a mace of a solution that has emerged from the mountains of labour that have gone before.

Thousands of words have

been written on the treatment by pension schemes of employees who change jobs. All that an employee with five years membership of a pension scheme can expect legally is a deferred pension from an old "previous employer's scheme" based on length of service and salary at the time of leaving.

For the majority of schemes in the private sector, that pension is frozen. No increases are made for inflation until retirement date. Public sector and a few private sector schemes do revalue in line with the Retail Price Index. Some other private sector schemes revalue at 5 per cent or the RPI if less.

The proposed solution in the Bill is that all pension rights accruing from January 1, 1985 will be revalued by the RPI up to a limit of 5 per cent in any year. This will apply to employees who change jobs after the legislation comes into force.

So the Bill does nothing for existing early leavers and will not really be effective until the next century. Employees changing jobs will for many years still have to rely on the whim of

their employer to get pension rights maintained.

It is debatable whether this legislation will give job changers a lever to get employers to do more than is legally required.

The argument against making the revaluation retrospective has been on political grounds and on the cost implications to employers. Estimates of the addition to employers' pension bills vary. But there is nothing to stop the employer meeting these costs by cutting back on other benefits except pressure from employees and their trade unions. However, it is expected that most employers will meet the costs without cutting by the law.

Secondly, the Bill proposes to give employees the right to a lump sum transfer payment in lieu of the deferred pension which they can either take to their new scheme or invest in a buy-out annuity from a life company.

Most large and medium sized pension schemes already allow transfer payments. The main cause of complaint from

employees has been the comparatively low sum paid.

The transfer value is calculated by the actuary to the pension scheme and is based on such factors as assumptions on future investment returns and mortality rates.

The actuaries claim that the transfer values represent a fair value of the deferred pension, but almost all employees feel they are getting a poor return.

The Government is still talking with the actuaries. We will have to wait until the regulations are published before we know whether pension scheme actuaries will still be able to use their judgment unfettered if they are to stay in the highest paying accounts.

The golden days for savers may be drawing to a close: those which have in recent months been offering exceptionally attractive returns are for the most part being cut by more than the ordinary share accounts, narrowing the range of interest rates available.

"There was an acknowledgement that we were offering too much in market terms," said Roy Gravestock of the Halifax Building Society. "The borrower was having to contribute too much."

Most major societies are lowering rates on their higher interest accounts by 1.3 per cent, and on ordinary share accounts by 1 per cent. Ordinary share accounts now attract an almost universal rate of 6.75 per cent.

But the Leeds Permanent is only dropping its mortgage rate to 12 per cent slightly above the other leading societies. It will therefore need a slight edge on its investment rates to balance borrowers against lenders.

Its ordinary share account will move, like those of other societies, to 6.75 per cent. But its immediate access Liquid Gold account, credited by some observers with moving the battle for savings away from the small- and medium-sized

BUILDING SOCIETIES are breathing a scarcely disguised sigh of relief at the apparent end to their interest rate war.

"I am glad we have been able to reduce our mortgage rate to more sensible levels," said Tony Stoughton-Harris, Chief General Manager of the Anglo Building Society. "In future I think we can expect more sane, orderly changes."

For borrowers the cut in mortgage rates is a welcome relief, but for savers it means another round of analysis if they are to stay in the highest paying accounts.

The golden days for savers may be drawing to a close: those which have in recent months been offering exceptionally attractive returns are for the most part being cut by more than the ordinary share accounts, narrowing the range of interest rates available.

The trigger to the interest rate battle was the 28th issue of National Savings Certificates, which offered 9 per cent tax-free to investors. While the issue was on sale building societies saw their inflow of funds from investors dwindle. It dropped to £133m in August, the lowest monthly figure for three years, before recovering to £887m in September. But October's inflow, as societies tried to outbid each other's rates, is estimated to have reached a record £1.15bn.

This was all very well while it lasted, but building societies have to perform a balancing act between borrowers and lenders. High interest rates to savers mean high mortgage rates for homeowners. In particular, most societies put the burden on their larger borrowers, with interest rate differentials of as much as 3 per cent for mortgages over £40,000.

The immediate consequences of the drop in mortgage rates are not yet entirely clear. The Halifax, the largest of the building societies, has reduced

the surcharge in the highest mortgage band. With a base rate of 11.875 per cent applying to mortgages up to £25,000, Halifax will charge an extra 1 per cent on loans from £25,000 to £30,000 and an extra 1 per cent on loans above that.

Barclays, which has not yet lowered its home mortgage rate by 1 per cent, is now offering 12.5 per cent. Midland has also dropped by 1 per cent, but this only takes its rate down to 12.5 per cent.

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So the interest rate war is over for the time-being. Or is it?

The Bristol and West Building Society was following the pack by lowering its mortgage base rate to 11.75 per cent, but it will not, for the time being, change its interest rates for investors.

"Of course, the mortgage and investment rates cannot remain out of line indefinitely," said Harry Chadwick, the society's general manager, "but in today's volatile market we want to keep our options open as far as investors are concerned."

Investors may find it is better to wait a little before switching to a new account whose interest rates look attractive now. Societies may find that they cannot afford to maintain high investment rates while lowering mortgage charges for long after the flotation of British Telecom.

end up on Cloud Nine and without the help of one of Shearer's VC10s.

Admittedly Shearer's building business will be doing the conversion work at cost and the management team will only draw a "reasonable" management fee starting at 3 per cent per annum. But under the terms of the prospectus the three executive directors have between them been given a 10 per cent equity interest, which carry sufficient rights to protect them with up to 85 per cent of the company after March 31 1990 if their assets grow at more than 10 per cent per annum on the investor's gross subscription.

The obvious question then is why use the BES? One answer by Fry is that a private share subscription of £2m ensures continuity for the company and is protection against the possibility of a property slump. (The £2m, in other words, will arrive in one lump and will see them through the next five years whereas the bank finance, arranged on a project by project basis, would dry up if the market turned sour.)

Another clue, however, lies in the skillfully constructed remuneration package for the management team. According to the prospectus this has been designed "to provide a high degree of motivation" and "is highly desirable from the investors' point of view."

It is, one has to say, also highly desirable from the management's point of view, who without putting up any money for their shares could

George Graham reports on the end of the interest rate war

Who wins, borrower or lender?

YOUR GUIDE TO THE BEST RATES

	Repayment mortgages	Endowment mortgages	Ordinary share accounts	Cut in higher rate accounts
Halifax	11.875	12.375	6.75	1.3
Abbey National	11.875	12.375	6.75	12.5-1.3
Nationwide	11.75*	12.25	6.75	1.3
Woolwich	11.75*	12.25	6.75	1.3
Leeds Permanent	12.0	12.5	6.75	12.5-1.3
Anglia	11.875	12.375	6.75	1.3
Barclays	12.5*	13.5	—	—
Midland	12.5*	13.5	—	—
NatWest	11.75*	12.25	—	—

* No differentials for larger mortgages.

It is lending as much money as it planned to do, around £5m a month, and at the moment is able to give mortgages only to existing investors.

The scarcity of borrowers has been more noticeable, however, for societies which charge more for loans over £15,000. There is now speculation that some will be forced to abandon differentials at least for mortgages under £30,000.

What of the banks? NatWest has dropped its mortgage rate by 1 per cent, in line with the building societies, and now charges 11.75. Midland has also dropped by 1 per cent, but this only takes its rate down to 12.5 per cent.

Barclays, which has not yet lowered its home mortgage rate, had been offering 12.5 per cent since September 3. The banks also charge 1 per cent extra for endowment mortgages, whereas for building societies 1 per cent is the rule.

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Clive Wolman looks at the options for prospective investors in BT.

Time to take stock of Telecom

THE GOVERNMENT'S advertising of British Telecom shares and the unprecedented range of perks being offered to small investors have thrust a difficult decision before the general public.

The decision tree on page 24 runs through the choices you must make. Here are some of the considerations to bear in mind as you decide.

On the one hand, the £18 vouchers which can be used to pay telephone bills should make the returns from holding British Telecom shares for a short period highly attractive for the small investor. An article on these pages five weeks ago indicated that an investor buying £500 worth of BT shares and holding them for seven months could achieve a tax-free return of over 30 per cent.

But this figure assumes that investors able to withdraw all the £250 they will have to invest in those seven months (they will have to pay only the first two of three instalments if they sell at the end of next June).

There is a high probability that the share price will rise when dealings begin on the stock market at the end of the month, because the price of 130p fixed by the Government yesterday is likely to be below the market's valuation. But thereafter there is no guarantee that the share price will not fall.

You should also remember that a stockbroker's commission will be deducted from the money returned to you when you sell your shares. However, under a special concession, the stockbrokers who are regional coordinators (see prospectus) will charge only 25p commission and 10p for £250 worth of shares and £10 for £500.

In the longer term, the risks multiply of a fall in the share

price. The price is likely to be particularly volatile in 1987-88 as the next election approaches and, with the danger that a Labour Government will renationalise BT by paying only the original price to shareholders.

If you have invested £3,000 in the shares, you will continue to receive extra telephone vouchers every six months you hold the shares until December 23, 1987.

But the yield from investing £3,000 and waiting for three years is much less than that from investing £500 for seven months. If the share price does not move, the yield will be 7.14 per cent, after the deduction of basic rate tax on your dividends. But that is still higher than the yield you would expect from any other blue-chip stock in a monopoly position with strong growth prospects.

In fact, if the share price does not fall, you will obtain an even higher return by going for the bonus option. This will give you one extra share for every 10 you own up to a maximum of 10,000.

A husband and wife with plenty of cash to invest can get the best of both worlds by arranging for one spouse to take the vouchers and the other the bonus shares. Thus they can get perks on up to £8,000 of their investment.

This year Garth Milne, head of L and C's investment trust department is bullish about conditions for the return of the private investor to investment trusts—a sector dominated by the institutions.

He feels the British Telecom launch will stimulate the private investor's interest to hold shares again and the move of stockbrokers into the high street will provide easier access to stock

markets. So what better holding on which to cut one's teeth than investment trusts?

L and C feel that investment trusts and the Association of Investment Trust Managers should do market research on investor attitudes before embarking on advertising and promotional campaigns. Investment trust shareholders could be getting questions with the next report and accounts.

The Laing and Cruickshank annual gets heavier each year as more information is provided on trusts, managers and the state of the sector. It is a must for the advisor and the dedicated amateur investor, but not for the first time punter.

Eric Short

STOCKBROKERS Laing and Cruickshank have long been specialists in the field of investment trusts and the launch of their annual review on Investment Trust Managers gives them the opportunity to air their views on the state of the investment trust sector.

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The problem is that if the lump sum is regarded as an advance payment for future services it will be taxed as salary at the executive's marginal income tax rate of up to 50 per cent. The Inland Revenue almost invariably argues for this result.

The only way to refute the Revenue argument is to prove that the payment was not future salary by showing that it was only paid because the new job caused a special loss to the employee or gave the employer a special benefit.

The classic case of employee loss concerns rugby union players who sign up for professional rugby league clubs and as a result are automatically banned from amateur rugby for life. Signing-on fees will compensate for the permanent

employer but also to someone who is relocated by his existing employer.

The concession is fairly generous in its scope. It naturally covers all the direct costs of moving, such as furniture removal bills and legal and estate agents' fees. But it also extends to indirect expenses—like buying new school uniforms for children or switching one's golf club membership.

Furthermore, the employer can ensure that the employee does not suffer any loss in selling his old house and buying a new one. Hence, the employee has to move in a hurry and is forced to sell his house for less than the full market price; the employer can make up the difference. And if he is moving to a more expensive part of the country the employer can give him a cheap loan for the extra amount he will need to pay to get a house of the same size and quality as previously.

The concession also covers any transitional period before the recruit has become properly settled at the new location. During this period, the company can pay for rented or hotel accommodation and can reimburse the cost to the employee of returning to the old location to visit his family while they remain behind. If he can't sell his old house immediately he can be given a bridging loan to buy a new one. The loan can be at a low rate of interest or even interest-free and provided that it is repaid within 12 months it will not be assessed as a taxable benefit.

This concession applies not only to an employee who is

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F.T. All Share Index

YOUR SAVINGS AND INVESTMENTS

George Graham looks at the new boom in unit trust advice services

If you're bothered and bewildered

ONCE, you could put your money in a unit trust and leave the fund managers to make the rest of your investment decisions. Now, there are so many unit trusts to choose from that you are faced with some difficult decisions before you start.

There are now more than 700 unit trusts, and a bewildering choice of specialist and overseas funds. When to switch in or out of Japan is a decision that many investors do not feel confident about making on their own.

The traditional source for investment advice, the stockbroker, has in recent years been less welcoming to private clients. The trend is now reversing, and many stockbrokers have formed their own unit trust advisory services. But in the interval, a host of new unit trust advisers has sprung up.

Several of the principal advisory services are run by unit trust management groups. The services offered range from a simple recommended portfolio of the group's own funds to a complete discretionary service in which the adviser will carry out all changes to the portfolio on the client's behalf, and invest also in other groups' funds.

At this end of the spectrum is Touche Remnant's Unit Trust Service, which gives clients the option of having no funds at all in Touche Remnant unit trusts. For those who do not take this option, the group limits investment in TR funds to a third of the total, and is in fact currently well below this formal limit. To some extent

this reflects the financial management division's origins as an independent adviser until it was bought by Touche Remnant in 1982.

Most will not go to this extreme, but do impose an upper limit on the percentage of a portfolio that may be held with their own group. Henderson, for instance, probably the largest unit trust advisory service in the UK, will not invest more than 40 per cent of a client's money with any one management group, including its own unit trust managers.

Other advisers may be totally independent of any unit trust group. They include divisions of insurance brokers such as Trowe Law as well as smaller operations specialising to a much greater extent in unit trusts, such as Berry Asset Management or Hargreaves Lansdown.

What will you have to pay for the services of these advisers? Charging systems are far from uniform, and investors should make sure which one is being applied to them.

The most common charge is a fee based on the size of the individual's portfolio. But this percentage can range from 1 per cent at advisers such as Hoare Govett and Premier Unit Trust Brokers to 1 per cent at Aitken Hume, and Whitechurch Securities will charge either 1 per cent of the value of the portfolio or 15 per cent of the gains made.

Others charge a flat fee—£40 a year for Richards, Longstaff's discretionary service, or £200 a year at Henderson.

Return of a man who was bunkered

Investment Tales



brothers themselves lost hundreds of millions of dollars. "I had been well and truly bunkered," said Sharman, a chartered surveyor and managing director of a small building company near his home in Little Missenden, Buckinghamshire.

"But I couldn't make a fuss. Whilst I managed with great difficulty to square my position, my dealing capital was now nil."

Sharman refused to be put off investing. "I consoled myself with the thought that any future profits would be free of capital gains tax for many years ahead, though I doubted that I would ever be able to recover the losses I had then suffered."

He had been making speculative investments since 1968 and so was well aware of the risks.

His first buy was a computer software company called Brayhead, bought on the word of "a friend in the know." The price went up from two shillings to £1. But Sharman hung on, only to see the price fall all the way back again. "However, I was hooked."

Successive stock market investments brought more losses so in the mid-1970s Sharman turned to the commodity markets, after reading a newspaper article on the merits of rubber. He invested in rubber and

then in sugar, recouping his previous losses in shares and making more than £10,000. "But this was too good to last," said Sharman. His next investment was the disastrous venture into silver.

Luckily, his other business interests were going well. With friends he bought and converted an old timber-framed barn into 11 cottages, making enough money to start investing again.

Abandoning commodities, he returned to the stock market buying and selling shares or the strength of tips from newspapers and friends, and on the word of a stockbroker he thought was especially close to him.

He bought Burton, because of the asset value of its stores, Land Securities, because he expected a rerating of property shares, and Premier, the oil company, because of its exploration prospects. He made profits on all three against a background of general recovery in the stock market.

His stock market coup came in 1982 when he bought ESI, a defence electronics company, on the word of his broker. Sharman bought shares in the spring and the price soared as interest in defence stocks was fostered by the Falklands War. Then in the autumn dealings were suspended pending a takeover by ESI's major shareholder, the US group International Signal and Control. Sharman realised a profit of almost £80,000.

"My broker had earned himself a Christmas meal ticket for life," he said.

Such success was difficult to follow. Sharman chased market favourites throughout 1983, losing money on all of them, but making a profit on the Imperial Group, bought for its recovery prospects.

"In retrospect this was a poor performance with so many sound blue chip recovery stocks to choose from."

But Sharman's broker suggested another "situation" stock, a small loss-making engineering company, Belgrave Blackheath, where Abdul Shamji's Gombi Group, well-known for its acquisitions, had taken a 29.9 per cent stake.

The price rose sharply but then fell back as it emerged that Gombi would not be making a bid for the whole company.

Sharman had an anxious wait while Shamji took control of the asset value of its stores, Land Securities, because he expected a rerating of property shares, and Premier, the oil company, because of its exploration prospects. He made profits on all three against a background of general recovery in the stock market.

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Stefan Wagstyl

Granville & Co. Limited

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Over-the-Counter Market

			Gross Yield	P/E
High Low	Company	Price Change dr.(p)	% Actual taxed	
142 120	Aas, Brit. Ind. Ord.	137	6.3 4.6 8.0	10.5
158 117	Aas, Brit. Ind. CULS...	144	10.0 6.0 10.0	10.5
42 21	Amalgam. & Rhodes	52	1.4 12.3 5.2	6.9
132 57	Bardon Hill	41	2.9 7.0 5.1	8.5
201 173	CCL Optima	123	3.4 2.8 12.4	20.6
151 115	CPI Corp. Plc.	44	3.4 3.0 5.1	7.3
780 100	Corundum Abrasives	118	16.7 13.3	—
249 92	Cindica Group	82	5.7 0.7	—
73 45	Dabur Services	70	6.5 9.3	10.6
240 75	Frank Horrell Pl. Distr	206	—	9.6 12.6
65 25	Frederick Parker	27	9.6 4.6	8.3 10.8
46 32	George Blaik	45	4.3 16.0	—
86 37	Ind. Precision Castings	27	2.7 7.3	3.1 12.9
124 61	Jackson Group	200	15.0 7.5	7.3 14.4
278 213	James Burrough Sp Pl	275	+ 5	13.7 5.1
93 53	James Burrough Sp Pl	93	—	9.8 9.8
147 100	Lingraphone Div	159	—	—
100 98	Lingraphone Sp Pl	35	15.0 15.6	—
82 25	Lockhouse Holding NV	485	+ 3	3.8 0.8 34.9 38.2
178 31	Robert Jenkins	31	5.0 16.1	—
74 33	Scrutons "A"	33	5.7 17.3	17.4 4.0
120 61	Torday & Carliar	67	—	8.2 10.1
444 371	Trevian Holdings	371	4.3 1.1	14.4 21.0
28 17	Uniblock Holdings	33	1.3 5.7	11.2 16.1
92 25	Wardlaw Alexander	87	+ 1	7.5 8.6
278 226	W. S. Yeates	226	—	5.4 10.8

Prices and details of services now available on Prestel, page 48146.

SENDING MONEY abroad is fraught with peril. If the money arrives at all, it arrives too late—and it always seems to be exchanged at the worst possible currency rates.

What are the best methods of transferring money overseas in order to avoid these problems?

● Bankers' drafts are best for Christmas and birthday presents because they can be posted with your card or letter. All the High Street banks will give you a draft in the appropriate foreign currency, with the exchange deal done at the time you order it.

It is drawn on the bank's agent in the foreign country, and there should be no extra charges at that end. But you will pay a commission of 0.25 per cent, with a minimum of £4.

● Barclays Bank offers a cheaper transfer. The international money order costs £2 and can be exchanged for cash or deposited in an account at major banks around the world.

The drawback is that it is available only in sterling or U.S. dollars, so the person you send it to may have to pay a commission to change it into local currency.

● National Girobank transfers cost £2.50 but you cannot post the payment yourself. Some countries pay in cash at local post offices, while others give a bank cheque. The transfer is simpler if you can give a Giro account number for the money to be sent to.

● Bank transfers can be useful, especially for large sums, if you

send money to Money

arrives "cleared" and the

transfer can be made by telex or cable if it is needed urgently.

A foreign exchange deal is done when you contact your bank. Your sterling account is debited and the foreign currency equivalent credited to the recipient's account in whatever country it may be.

If you don't know which bank to send the money to, a transfer can be made to any bank in the area. They will then notify the recipient, who can call to collect the money or ask them to credit his account elsewhere.

The foreign bank will charge for its costs and the UK bank

will charge the same as for bankers' drafts plus telex or cable costs if appropriate.

● Credit cards can be used to settle deposits on hotel bookings or for relatively small payments to businesses. You give your card number and are billed in the same way as though you had used the card while travelling abroad.

● Bank notes in the post are also a bad idea. They can easily be lost and some countries have regulations against the import of their own currency.

Check with your bank first.

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Our London net trading desk can make markets in US shares when US exchanges are closed, offering highly attractive arbitrage opportunities.

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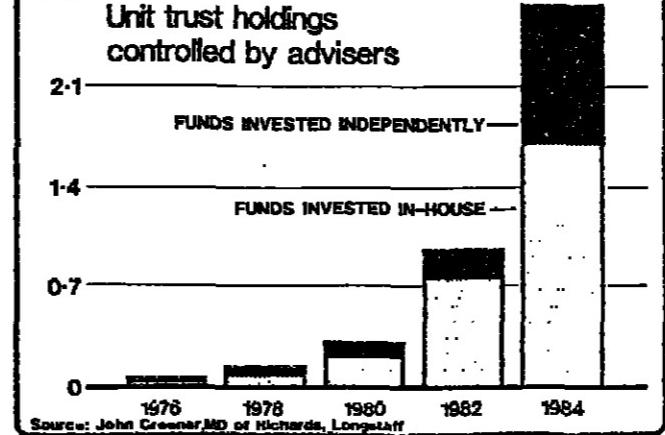
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PROPERTY

A beginner's guide to buying a first home

BY JUNE FIELD

FORTY THOUSAND first-time buyers look for a home in or around London each year, and nearly 90 per cent want a leasehold flat. The rest go for small terraced houses, new or second-hand. The price bracket is mainly £28,000 to £35,000, although the early £20,000s is preferred.

Buyers are from 20 to 51 years old, but most of them are in the 25-30 range. Occupations include architects, accountants, computer staff, surveyors, stockbrokers, secretaries, hospital workers and entertainment and advertising people. Salaries range from £5,000 to £17,000, with £9,000 to £9,000 more than the norm.

This is the profile that has emerged in the five months since Jane Tait, 23-year-old daughter of Andrew Tait, National House-Building Council director-general, started her First Time Buyers' Advisory Service. (Mr Tait, who takes over as chairman of the NHBC in January, acts as consultant to the service.)

The project, set up to provide independent home ownership help to complete beginners, has fulfilled such a need that this week it moved to larger premises at 8 Seymour Place, London W1 (01-562 3640).

For a £10 registration fee, and £40 plus VAT after purchase, Jane will cope with everything to do with finding

a home. This covers supplying a list of estate agents and house builders in your chosen area, getting the most suitable mortgage, advising on legal costs and grants, and generally trying to take the headaches out of the whole operations.

But she says her main aim is building up the confidence to buy, and how to go about it. "Quite a few people did not even realise that it was the accepted thing to make an offer on a second-hand home, or that terms were open to negotiation if you were a sitting tenant."

Over 300 people have en-

rolled, either by post or personal call, which can be arranged after normal working hours.

She has helped a nurse discover her "ideal flat" in Streatham, and provided a solution for a Scottish MP "desperate for somewhere near the House," and saved £67 a year for a young surgeon and his wife on an advance of £30,000 over 25 years, by researching the most suitable mortgage.

The 15-point check list that comes as part of the useful starter kit, includes comments on:

- Location: How far is it to walk home, above all at night, from the nearest bus or tube?
- Security: How easy is it for a burglar to break in?
- Maintenance: Remember that

an extra £100 a year in service charges takes off £1,000 from the purchase price unless you get really good service in return.

• Rates: It is no good going for a cheap flat or house if the rates are high. In north London, Camden is £20.7 in the pound, £23.5 in Islington, and Haringey, £25.27. Croydon is £18.5 and Kingston-on-Thames £12.8, although how much has to be spent on rates to work also needs to be taken into account.

Under the heading neighbours and noise, Miss Tait includes the hazards of being



New Ideal Homes' development in Culmington Road, Ealing, where all the new units have been sold, and the adjacent terrace of Victorian houses is being converted to flats from £25,750 for a studio.



Studios and two bedroom flats from £26,995 at Fairview Estates new development in Sydney Road, Muswell Hill, London, N.10.

On a spot check of new built

developments around London I came up with:

- Loxford Waters, Barking (British Rail to Fenchurch Street 13 minutes), where Fairview Estates one- and two-bedroom flats are aimed specifically at first-time buyers, in an area long-starved of new homes. Prices are from £23,995. (Inquiries on site 10-5, seven days a week, to Bill Callinan, 01-591 8834.)

- A development in Cambridge Gardens, Sydney Road, Muswell Hill, London, N.10, also by Fairview, where single bay and dry rot and woodworm, exploring the loft, inspecting the plumbing (including flushing the loo), and checking the electrics. I would suggest that it is time to bring in the professionals. There is a limit to do-it-yourself surveying.

So where do you buy? For something under £30,000 parts of the East End such as Bethnal Green and Bow, Walthamstow and Leytonstone, Up and coming areas in the under £35,000 bracket are Ealing, West Acton, Wandsworth, and Balham. But stay in the west part where the rates are £1.37 in the £; if you stray into Lambeth they zoom up to £2.33.

Fulham is getting too expensive. Clapham is becoming that way, so consider Tooting, SW.17. Miss Tait lives in West Kensington where "there are possibilities," although it is taking longer to come up than she would have liked.

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houses in Culmington Road, Ealing, in which New Ideal Homes has just launched studios from £28,750. Incentives to buy include a £750 cash handback on completion, or a £1,500 interest-free loan waived for three years. (Details Carol Rosister, 10-5 every day, 01-579 2701.)

• Monarch Mews, Crown Lane, Streatham, SW.18, 115 minutes or so commuting time to central London. McAlpine Homes is building studios and two-bedroom flats. Special off-plan prices are £28,500 to £39,000. (Inquiries to the sales office, 01-670 7577.)

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TRAVEL

The many faces of Mexico

BY ARTHUR SANDLES

MY GARDEN wall these days glares out evidence of its touristic ownership. Grumpily staring from its white background are three pottery faces, mass produced in some Mexican sweatshop and transported by me from their sunny setting now to adjust to the gloominess of an English winter. I doubt if their noses will survive the first deep frost, but so far they have served their purpose of reminding me of tropical evenings and tequila sunrises.

For reasons which I have never been able to fathom Mexico has always been a little off the tourist map for most Europeans.

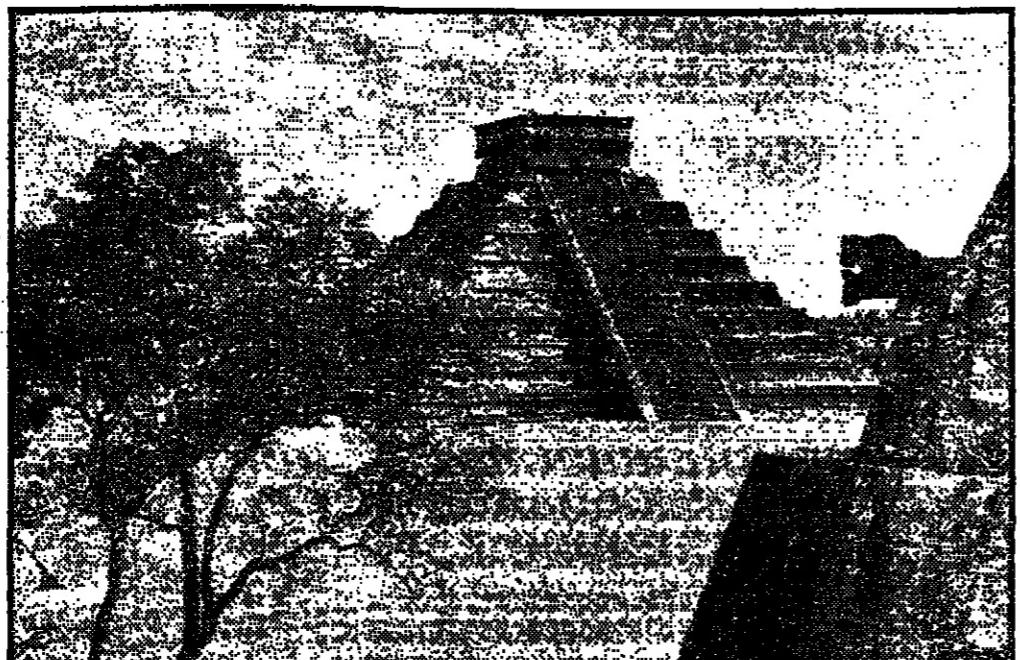
Mexico City is the world's biggest, fastest growing and slowest moving conurbation. Getting around the Mexican capital is already difficult and, if one is to believe local traffic investigators will, in a few years time, become impossible other than by foot. My visit a few months ago was after a gap of nearly a decade, and the change in that time came as something of a shock.

At peak traffic times Mexican streets take on a mood that would make the average resident of Hong Kong feel claustrophobic. It remains, however, an invigorating, fascinating city of architectural gems, cultural delights, culinary excitement and relatively low costs.

I would place Mexico City high on the list for any first time visitor to the country. The national Anthropology Museum alone is worth the Atlantic flight for anyone with an ounce of imagination in their bones, and is certainly an essential briefing centre before further excursions into the worlds of the Toltecs and Mayas.

It is these ancient cultures which are surely likely to be the elements of Mexico which have proved the motivating temptation for European visitors. We have sunshine and beaches somewhat nearer to hand, even in the winter months.

Let us for a moment, however, follow the little red horizon of sunshine as it swims towards the sweeping beaches and cultural desert of Acapulco.



A Mexican pyramid at Chichen Itza

Those that have been there tend to boast their worldliness by dismissing its attractions, claiming it to be tawdry. A little nearer to Europe is the Yucatan, that bit of Mexico that sticks out into the Caribbean, and elbowing for position as a place to avoid with Miami Beach, Waikiki and Torremolinos.

In fact Acapulco is set spectacularly on the Pacific against a backdrop of steeply rising mountains. It has beach, bars and shops by the bundle. The weather is superb, the restaurants excellent, the drinks cheap and the mood, well... holiday. The one bit of history, an old fort towards the northern end of the resort, where the cruise ships tend to moor, is overlooked by most visitors and has a habit of being closed when those like me want to wander around it. Enter into the fun and you'll find it is probably not worth going that far for that sort of holiday for the average European.

The one exception might be for the sheer sybaritic joy of staying at the hotel Las Brisas. Many years ago, when even more impoverished than I am today, I would gaze at this luxurious retreat, built on one of those mountain sides with each chalet style room boasting its own swimming pool, and dream that one day I might have the depth of pocket to venture inside.

This year I did manage a couple of nights, waking each morning to find fresh hibiscus flowers having been thrown on to the pool surface and to sip my coffee looking out over Acapulco harbour.

But let us shake ourselves away from such self-indulgence

to the other side of the geographic, and cultural, coin. A little nearer to Europe is the Yucatan, that bit of Mexico that sticks out into the Caribbean, and elbowing for position as a place to avoid with Miami Beach, Waikiki and Torremolinos.

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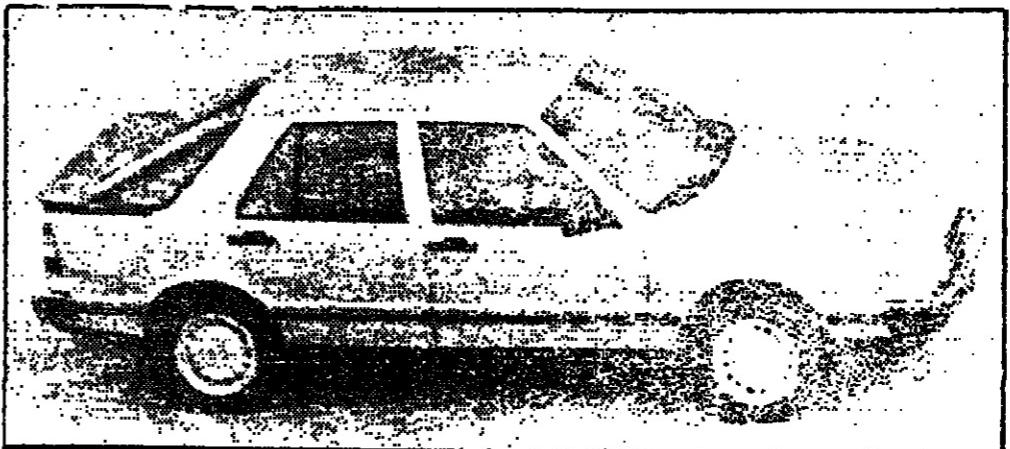
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MOTORING

In time for tea on the autobahn

BY STUART MARSHALL



Saab's fast and spacious 900 hatchback has a turbocharged 13-valve engine, transversely mounted

This is not the right way to use it because maximum torque is produced at only 3,000 rpm. A leaden foot on the accelerator wastes fuel and may even produce wheelspin on damp surfaces.

The engine begs to be allowed to pull. If its torque is properly exploited, the Saab surges forward like an executive jet in third and fourth and, on the motorway, it is a one gear car. Fifth is high enough for easy cruising (24.4 mph at 1,000 rpm) yet may be held in town down to 27-30 mph.

Driving techniques have a profound effect on fuel consumption. Over the same route, a sporting colleague managed to get 18 mpg (was he ever in fifth, I wonder?) whereas my 24 mpg over 272 miles included a lot of 100 mph-plus cruising.

Top speed is claimed as "over 138 mph" and Saab does not exaggerate. On a long and, I must admit, slightly downhill stretch of the autobahn, I saw 6,000 rpm in fifth, equal to 146 mph, which surprised me as much as it did the driver of a Porsche 911 who moved smartly out of the way to let me by.

The engine is refined even at high speeds and there is minimal wind or mechanical noise—just a curious whistle from the Michelin MXV tyres on smooth, polished surfaces. The gearshift is finger-light, the driving position faultless and the controls as functional as those of a light aircraft. I rated the ride marginally inferior to that of the Lancia Thema, which one can't help comparing the Saab 9000 with, but beyond criticism on the motorway.

The Saab is unaffected by side winds or the howl of speeding container lorries and its power steering is perfectly weighted and lacks the Lancia's occasional twitchiness.

About 1,000 Saab 9000s will come to Britain next year, starting in May. Initially, all will be manual gearbox cars but a 4-speed automatic is planned; the US, after all, is a vital Saab export market. Such is the unwavering loyalty of Saab owners (60 per cent of first timers buy another) that about one-third of the first batch of right-hand drive cars has been pre-sold.

But before long, the 9000 will take about 30 per cent of Saab's total UK sales, which totalled 8,333 last year. It's at the top of a short list of cars I feel I really must get my hands upon again.

SAAB GOT the message a long time ago. The best way for a small maker to survive and profit in a world populated by giants is to move up market.

With its new 9000, due in Britain next spring at £16,000 upwards, Saab will compete directly with such established senior manager's favourites as BMW, Mercedes, Audi and Rover.

It is shorter than an Audi 200,

the Audi as mid-size and the BMW as compact.

We wanted to make a very roomy car without overall bulk," Saab explained to me when I drove the 9000 for 500 miles between breakfast and tea time on the German autobahn last week.

The 9000 is quite the best car Saab has ever made and the first with a transverse engine since the original two-cylinder 93 of 35 years ago. The turbocharged four-cylinder is muscular and raises its voice only if taken up to high revolutions in the lower gears.

It is shorter than an Audi 200,

the same length as a BMW 3-series, but is claimed as significantly larger inside than either rival. The U.S. Government Environmental Protection Agency rates the Saab as a large

—they are more apparent than real.

The 2-litre, 175 bhp 16-valve

turbocharged engine with inter-

cooling, the five-speed gearbox and familiar lightweight rigid rear axle are all Saab's own.

And the 9000 is a true hatch-

back, with a sill level with the massive back bumper, not a

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cooling, the five-speed gearbox and familiar lightweight rigid rear axle are all Saab's own.

And the 9000 is a true hatch-

back, with a sill level with the massive back bumper, not a

three-box saloon.

It is shorter than an Audi 200,

the same length as a BMW 3-series, but is claimed as significantly larger inside than either rival. The U.S. Government Environmental Protection Agency rates the Saab as a large

—they are more apparent than real.

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HOW TO SPEND IT

by Lucia van der Post

Salmon sampling

FOR MANY of us smoked salmon is almost as much a part of the Christmas scene as the turkey and plum pudding. It's not only marvellous to eat ourselves, being the perfect trouble-free starter, but it makes a handsome present. Much of the smoked salmon buying is done by mail, with the purchaser having no chance even to see what he is buying, let alone taste it.

How sure, we wondered, could purchasers be of the quality of the salmon? Was there a great deal of difference between the companies? In short, did it matter much who you ordered it from?

The only answer was to taste for ourselves. We ordered sides of smoked salmon from seven different mail order outlets. We specified that the salmon should be Scotch and all the sides pre-sliced. All orders were made anonymously and sent to a private address.

We asked four people along to taste, Philippa Davenport, our cookery writer; Brian Turner, chef at the Capital Hotel in Basil Street, London SW1 and William Rudd, owner of Rudds, the fine butcher and fishmonger shop in Kensington Court Place, London W8. Finally, speaking up for the ordinary consumer, was my secretary Lucinda de la Rue. All the salmon was served without any means of identification. For the judges views read on.

HARRODS,
Knightsbridge,
London SW1
Tel. 01-730 1234
£21.23 for just under 2 lbs

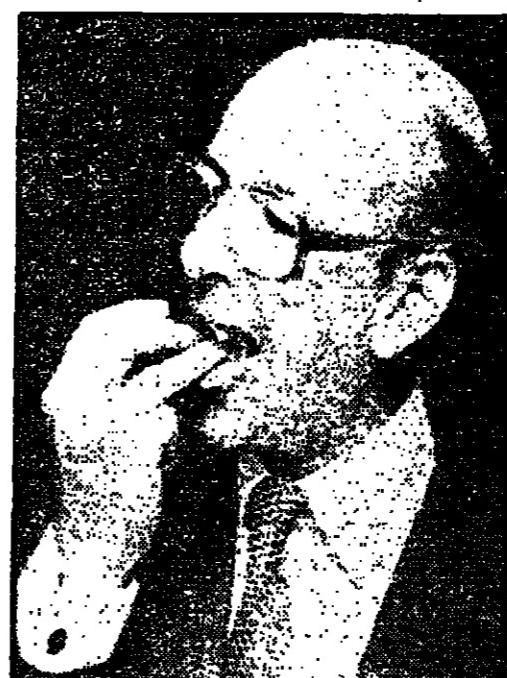
Will deliver if you are an account holder or credit card holder. The only smoked salmon to arrive in its own rather grand wooden box, which did make it seem more of a present. Most of the judges liked this salmon,



Brian Turner



Philippa Davenport



William Rudd



Lucinda de la Rue
Photograph by Trevor Humphries

MARINE HARVEST,
Craig Crook Castle,
3 Creek Road,
Edinburgh
Tel. 031 336 1777
£19.30 for 2 lbs

Accepts all credit cards. Marine Harvest sent us their Lochinvar salmon and though we had specified it should be pre-sliced, it came unsliced. It looked very dry and almost kipperly and opinions differed more of this salmon than of the others. Philippa (and I) both liked the

describing it as having a good colour, a slightly bland pink, and two of them (William Rudd and Philippa) voted it number two overall. It was fairly lightly smoked and moderately moist which meant that for Brian Turner it was a

"very ordinary smoked salmon but one I enjoyed." Mostly the judges liked the way it was sliced but Brian Turner felt that it was a little bit too thin. Our amateur taster, Lucinda, placed it number three in her list and thought

it looked too pale and too fatty but felt it looked much better when arranged carefully on a plate. She liked the thickness and sizes of the slices and thought it tasted good and was admirably moist.

SELFRIDGES,
Oxford Street,
London W1
Tel. 01-491 2693 for
credit card orders
£16 for about 1½ lbs

Accepts credit cards or cheques. The first drawback here was that it took us at least half an hour to order the salmon as Lucinda was buffered from department to department and then had to hang on while an argument (which she could hear) ensued between two

taste very much—it was very aromatic and rather woody. It had, as Philippa put it, an almost primitive smoked fish taste which was quite unlike most smoked salmon but very nice for all that. Brian Turner thought it looked very unimpressive but found when sliced it

was actually more moist than it looked. He wondered if the heavy smoke taste could be hiding a multitude of sins and therefore placed it at number five. William Rudd thought it was wild salmon, not farmed and he, too, thought it

tasted rather suspiciously heavily smoked and placed it at number five. Lucinda thought it looked rather more like cold roast beef than salmon and found the taste much too meaty for her liking. She rated it number four.

S. BARON,
Assembly Passage,
Mile End Road,
London E1
Tel. 01-790 2246
£9.13 for just under 2 lbs

Accepts cheques or credit cards or COD in Inner London. S Baron delivered the day after our telephone call and was incredibly cheap. We double-checked that it really was Scotch and they assured us it was. It looked good said Brian Turner, commenting that it was the

optimum size in his view, and had a good colour but he thought it didn't smell nice and it had very little taste. It was sliced in very long pieces across the top which some people liked and others didn't. William Rudd liked the pack because it was unpretentious and a good

a bloody centre to it. This is, apparently, quite the wrong way to slice a side. When slices were laid on a plate they looked awful. Brian Turner could only bring himself to say it was very salty and he wouldn't wish to say anything else. William Rudd was much more forthright and

said it was "revolting, crudely presented, revolting to taste and came bottom of the list." Philippa said the tiny slices had leathery, bloddy skins, it was too salty and was "dreadful to eat." Lucinda, too, placed it last, finding the slices thick and leathery and a very odd colour.

PINNEYS OF SCOTLAND,
Brydekirk,
Annan,
Dumfriesshire
Tel. Ecclefechan 401
£22 for approximately 2 lbs

Doesn't take credit cards but invoices you with the salmon. Somehow this seemed a very large side and most of the judges didn't like the rather obvious interleaving of the paper between the slices. There was a unanimous feeling that this tasted the best of all but most

felt (Lucinda being the dissenter) that the slices were much too thin and papery, making it difficult to arrange attractively on a plate. It would certainly be the best buy for those wishing a side to go furthest. Brian Turner thought it had the nicest colour, a good taste,

was lightly smoked and the best of them all, the one he would buy. William Rudd thought it was a good colour, spoilt by the silver-looking interleaving and he liked the shape of the slices—it was his number three on presentation

but number one on taste. Philippa, too, thought it had a nice colour, well-shaped slice, apart from being too thin, and rated it her number one choice.

OCEAN TREASURE,
St Ives,
Cornwall TR26 2JH
No telephone orders
£22.45 for 2½ lbs

Doesn't take credit cards. You have to send a cheque and a covering letter and the salmon is then sent by return of post. This was another of the sides that was sliced in long slices along the length of the fish. It was a good but darkish

colour, it looked good on the plate and Brian Turner thought it "ate nicely" and overall came a very good second when taking into consideration that the number one choice was so very thinly sliced. It was certainly much

easier to handle than the Pinneys side. William Rudd thought it was very dark and the slices too long but he liked its look on the plate and its rather woody flavour. He rated it number three overall. Philippa thought it a bit dry

looking and said the smoking reminded her of prosciutto crudo but found it rather nice to eat. Lucinda thought it looked mediocre in the pack, mediocre on the plate but liked its flavour and rated it number two overall.

THE SMOKEHOUSE,
Achiltibuie, Ullapool,
Ross-shire, Scotland
Tel. Achiltibuie 353
£24.50 for a 2-2½ lb side

Doesn't take credit cards but will post it by return on receipt of a cheque. The side came unsliced and it had travelled badly having one end slightly bent. The colour was darkish and

it looked rather dry but seemed to taste much less dry than it looked. Brian Turner thought it had a "very pleasant smoke." He would buy this one for a friend who didn't eat smoked salmon regularly. William Rudd said that it was

a darkish rather muddy colour and thought at first a bit dry looking on the plate the colour seemed to improve. Philippa thought that it had a nice, smoky taste but rather a bitter after

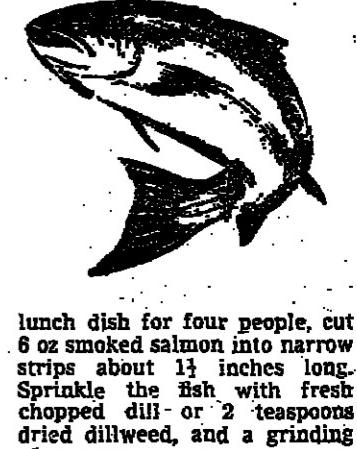
taste while Lucinda said that it looked "old, dried and curled up." She felt it smelt and tasted far too woody but was above all put off because "it looked so old."

The verdict

Everybody without exception had been quite surprised at how different the sides of smoked salmon not only looked, but tasted. Normally one never sees so many together but comparing and tasting in this way made it quite clear that the differences are vast.

Most of the judges felt that for most people the current methods of pre-slicing were a great help (though this didn't help the appearance of some of the sides) but those who really know how to slice, like Brian Turner and William Rudd, felt they would always buy unsliced sides for themselves as it keeps the salmon fresher and more moist. There was total unanimity that the side from Pinneys of Scotland was by far the favourite (and remember none of the sides was labelled) and the two men were agreed that if you bought the most popular four—you'd be pretty happy with what you got but the bottom three (Selfridges, S Baron and Lochinvar) would be very disappointing—though Philippa, you will recall, liked the smoky Lochinvar taste.

Once you've decided on which smoked salmon to order you might like to do something more original with it than serve it plain with lemon and brown bread and butter. Philippa Davenport gives some ideas below.



lunch dish for four people, cut 6 oz smoked salmon into narrow strips about 1½ inches long. Sprinkle the fish with fresh chopped dill or 2 teaspoons dried dillweed, and a grinding of pepper.

Stir together a generous 4 pt thick cream and a good 6 tablespoons soured cream. Pour the mixture over the fish and toss gently, then leave at cool room temperature for an hour or more so the fish softens and swells and infuses the cream with its flavour.

FINANCIAL TIMES SURVEY

Saturday November 17 1984

Galicia

This isolated corner of Spain is learning that its new autonomy is overshadowed by economic pressures from outside and inside its borders

Problems at Earth's End

By David White

IN JUNE this year, the embalmed body of Sr Alfonso Castelao was flown back from Buenos Aires for re-burial in his little-known homeland of Galicia in northern Spain.

A writer and artist, member of the defeated Spanish republic's government-in-exile and eloquent father-figure of Galician nationalism, Sr Castelao had a vision of Galicia as the cornerstone of an Iberian confederation.

His return to Spain, 34 years after his death, was attended by as much ceremony as that of Picasso's symbolic masterpiece Guernica. But the distinctive thing about Sr Castelao is that hardly anybody outside this corner of the peninsula had heard of him.

Thereby hang two basic lessons about this little-known region: that Galicians are deeply proud of their heritage, and that although its government institutions are in conservative hands, and it has no big separatist movement, Galicia is a country apart.

Galicia won its autonomy in 1981, following the pattern of the Basque country and Catalonia. Historically, however, the impetus behind home rule has been very different from the other two. In Bilbao and Barcelona, nationalism grew out of strength, with roots among a powerful 18th century bourgeoisie. In Galicia it came

out of being downtrodden.

Galicia's population of about 2.8m has shrunk through emigration from 10 per cent of the Spanish total at the beginning of the century to about 7.5 per cent today. The share of national income, according to latest figures based on 1981, is below 6 per cent, after a period of relatively high growth.

The region, which is the Finisterre (literally, End of the Earth) of the weather forecasts, in many ways resembles Ireland, more than the rest of Spain, except that its interior is higher.

Light-years away from the Spain of bullfighting and flamenco, it is a place of rain, fog and stone walls. Galicia is unmarked by Moorish domination, having Celtic traditions, its own folklore, some of the country's best food and some of its most potent wine.

Restructure

Like Brittany, Galicia is a preserve of Catholic-conservatism with leftist strongholds. Galicians hold a reputation among other Spaniards for backwardness, mysticism, peasant guile and political fiefdoms.

Typical stories which regularly feature in the national Press are of priests and villagers on the rampage against nudist bathers; of witchcraft and of the efforts of the Spanish authorities to break up tobacco-smuggling rings, and of social anachronisms such as the village in Lugo province where parents pay for school meals in

potatoes. Since last year, however, a new element has come to dominate the news about Galicia—the fight to preserve jobs. Late to industrialise, Galicia has received the brunt of the most drastic of measures by the Socialist Government in Madrid to restructure loss-making heavy industries. Plans to close the region's principal civilian shipyard, the state-owned Astano, have rallied opposition from conservatives, nationalists and Communists alike.

The threat to shipbuilding, the most important of Galicia's industrial activities, coincides with a crisis in fisheries and an undeclared "fish war" both with the EEC and with neighbouring Portugal.

Galicia's first autonomous government has come rapidly face-to-face with the reality that its most important economic decisions are made elsewhere.

The region risks being the worst hit of any in Spain as a result of EEC entry. Some Spanish agricultural areas stand to benefit enormously, but Galicia, a milk and beef producer, does not. Dairy output, in particular, desperately needs reorganising to face membership.

Farms and fishing will not be able to continue providing 40 per cent of jobs. Since the industrial job outlook has been badly upset by the shipyard cuts, it is a bad time.

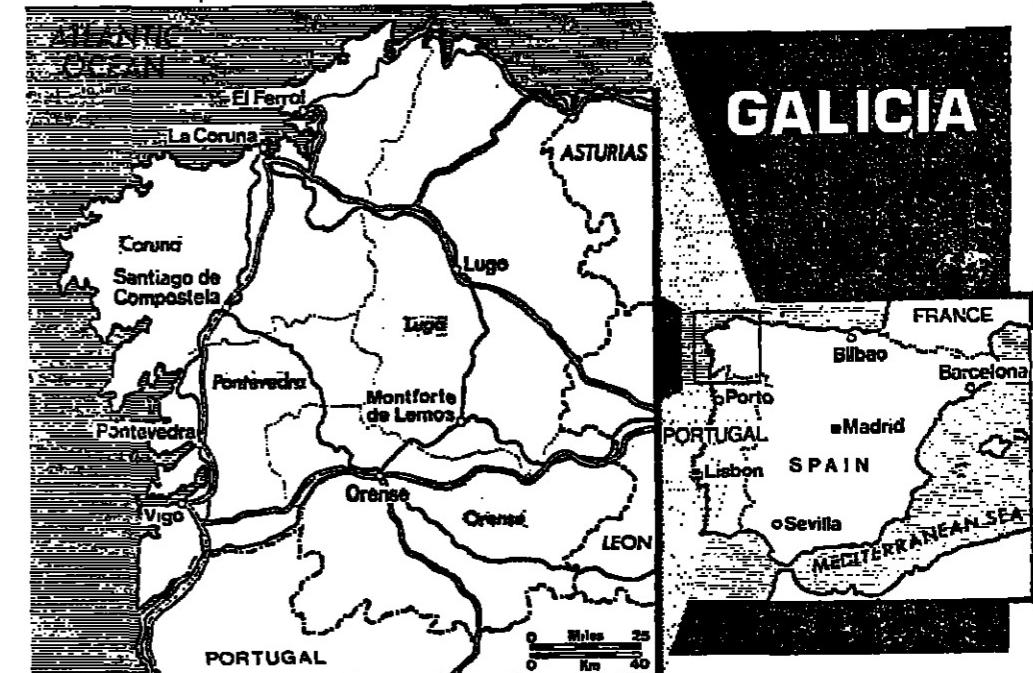
Rural Galicia is marked by a



Early milk delivery in Santiago.

peculiar land-tenure system which Galicia has made its capital, the farm women arrive often carrying just a few eggs or tomatoes. The one- or two-cow farmer is commonplace, and the women—a tough breed—play a major working role. It is a different poverty from that of the farm labourers on the vast estates of the south. In Galicia the people are fixed to the land.

Rural decline has brought a sharp disparity between the interior and the coastal provinces of La Coruna and Pontevedra. The latter account for three-quarters of regional income, two-thirds of the com-



panies and 90 per cent of enterprises employing 250 or more.

The other two provinces, Lugo and Ourense, are more reliant on agriculture than any in the rest of Spain. The farm sector, with its tiny family units, covers up a considerable but uncalculated amount of unemployment—which explains the paradox of Galicia having the lowest jobless rate in the country at the same time as one of the lowest per capita income levels.

The impact of the EEC has never been an electoral issue in the region, and the Xunta (autonomous government) has

taken time to wake up to the implications. Sr Jaime Trebole, its economy wizard, brought in from a central administration job a few months ago, has overseen a

first regional plan, aimed at meeting requirements for regional funds from the community.

Madrid is already worried that membership may widen the gap between Spanish regions. Galicia's militant nationalist trade union, the INTG, says it is against the EEC "and all it signifies."

On the other hand, Galicia is a less hybrid region than the others, with little immigration from other parts of Spain and with a strong sense of shared origins. Its vernacular was long dismissed in the better-off families as a peasant dialect, but has been progressively reinstated alongside Castilian Spanish. Tensions have arisen, however, about the extent to

which it should be used in schools.

The Galician language has a pedigree: Alfonso the Wise, 13th century king of Castile and Leon, chose the language as the vehicle for writing religious songs. But since the 18th century it has been pushed aside, and there is argument among intellectuals about which direction it should turn to adapt in modern use: borrowing from Castilian, the language which usurped it, or from Portuguese, its closer cousin.

Like the Portuguese, the Galicians, for all their internal rivalries, have a sense of sticking together.

Galicia was a prime source of migrants to Latin America almost from the moment the caravelle La Pinta landed in Bayona in 1493 with the first news of Columbus's discoveries. Between 1860 and 1930 as many as 700,000 are reckoned to have gone there. In Argentina the name Gallego is used to refer to Spanish immigrants generally.

From 1960, the region went through a fresh wave of emigration, this time of labourers headed for West Germany, Switzerland or the booming industrial centres of Spain. This has also dried up. Some money has come back into the region.

CONTINUED ON
NEXT PAGE

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TO INVESTMENT



Galicia 2

Defender of a heritage

PROFILE

Gerardo Fernandez Albor

opposition party, on the strength of his position here.

Dr Fernandez Albor plays the part in statesmanlike style, as a figurehead with no evident taste for politicking.

A connoisseur and defender of Galicia's distinctive heritage,

he does not see why regional autonomy should not fit in with the image of the right. His reading of history is that the right—by which he evidently does not mean the Franco regime—has been more on the side of autonomy than the left. But he emphasises: "Nobody is thinking of separation."

Relations with the Socialist Government in Madrid are marked by both national politics

and regional politics, and the Xunta president has but one word for them: "Bad."

The announcement of shipyard closure plans, made over the Xunta's head and in a manner the region's leaders claim goes against the constitution, has aggravated the situation.

Dr Fernandez Albor says the friction over crucial issues affecting jobs risks fomenting a more radical kind of Galician nationalism.

On other key issues, such as Spain's fishery negotiations with the EEC, he complains that "they take decisions without informing us at a crucial moment."

He finds the EEC entry prospect "very preoccupying," since some of the issues that most closely affect Galicia have been left to the end, and may be hurried through in the final rush to get into the community.

D. W.

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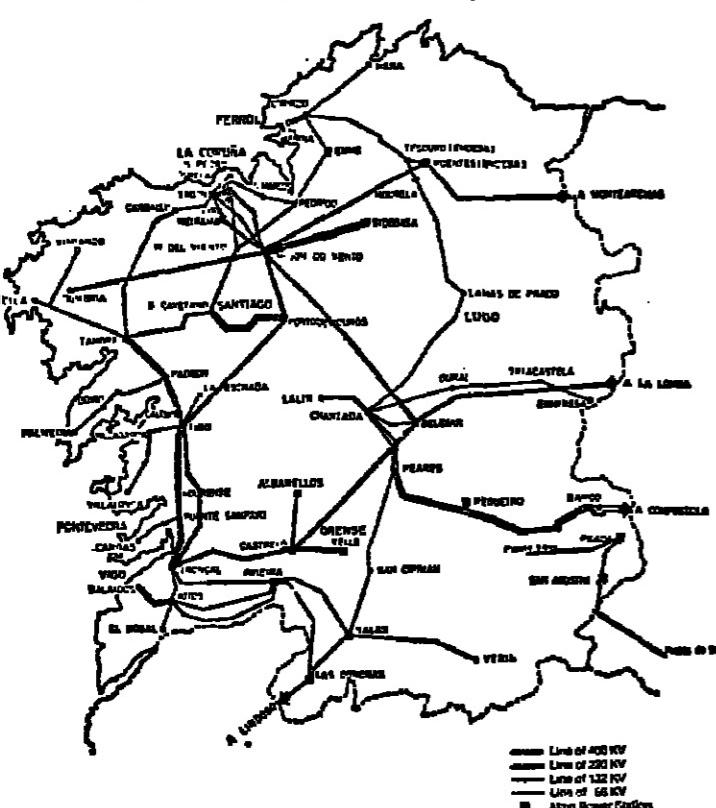
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GALICIAN NETWORK

Data

Power in Galicia

Hydroelectrical power installed ...	1,243,702 KW
Thermal power installed	1,020,000 KW
Total	2,263,702 KW

Number of distribution Substations 51

Main Power Stations in Service	52
Hydroelectrical	2
Thermal	50
Total	54

Km. of High Tension Lines

380 KV.....	171.1 km.
220 KV.....	271.6 km.
132 KV.....	153.6 km.
66 KV.....	373.0 km.

Xunta faces problems ensuring self-rule is seen to be working

Autonomy

TOM BURNS

THE FIRST problem was to make sure that every Gallego knew that autonomy existed in the region. The next was for home rule to work—and be seen to work. It has been an uphill struggle for the Xunta de Galicia (governing council) and both its members and its critics agree that problem number two remains the current issue.

For a so-called "historical" autonomous community, Galicia presents a curious paradox.

Galicians feel themselves very Gallego and they have an undoubted and all-too-evident common heritage, culture and language as well as clearly defined borders with the rest of Spain. But unlike the Basques and the Catalans, Galicia's sense of a separate identity has never been translated, either historically or in contemporary times, into specific and dynamic self-governing projects.

"I don't know how to use a typewriter," he explains. An American university recently offered to buy his manuscripts—which after revisions and insertions end up, so the author says, looking "like Paul Klee pictures." But he has, so far, refused. He wants them to stay in Spain.

Sr Cela, now 68, established himself as the most important Spanish prose writer of his generation from his first novel *La Familia de Pasqual Duarte*, a macabre saga published in 1942.

The Xunta itself has been prey to political infighting, a product of Alianza Popular's minority status in the local parliament, where it is the largest single party in the assembly but gained only 26 of the 71 seats.

Conselleros, or local ministers have come and gone with the internal crises mostly promoted by the party's national headquarters and Sr Fraga Iribarne in Madrid. While Sr Fernandez Albor is the supposed charismatic president of the Xunta, real local power is handled by his deputy Sr Barreiro.

The party that stands to gain in next year's elections is Coalicion Galega, made up of the centrists who dominated Galician politics in the second

half of the 1970s, and of groups and individuals who claim direct descent from Galleguista nationalist parties and organisations in the republican 1930s. Coalicion Galega is a cornerstone in the attempt at a national level to forge a third force between the socialists and Alianza Popular.

The socialists in Galicia, bitterly divided between Galleguista nationalists and those who look to Madrid for inspiration and orders, are in worse shape electorally. It is, after all, the socialist national government in Madrid that has started to shut the shipyards and has negotiated European entry terms viewed as punitive for Galician fishing and dairy interests.

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Ashley Ashwood
Gallegos, like this vineyard worker, have their own heritage, culture and language

Divided

There is a pervading sense of political inertia surrounding the Xunta that bodes ill for the fortunes of Alianza Popular in local elections scheduled a year from now. The cards were certainly stacked against it, given that the party is in opposition nationally, that Alianza Popular has hardly been a convinced believer of the autonomy model, and that Galicia lacks the elementary social and economic structures to make self-government initially viable.

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A second widely shared forecast is that a decisive factor in forthcoming elections will be a high abstention rate. Galicia's experiment with autonomy may have revived nationalist thinking, but it has also reinforced a guiding age-old principle in a Gallego's approach to politicians: politics is a mala cosa — a "bad thing."

Perplexed onlookers in EEC debate

Fishing

DAVID WHITE

THE MAIN complaint of Galician fishermen, except when it is blowing more than force 8, is that they are misunderstood.

Fishing people by tradition and by necessity, the Galicians have been among the most perplexed of onlookers in the still unresolved debate about Spain's future fishery relations with the present members of the EEC.

To talk in the corridors of Brussels about the need to dispense with, or pay off, enough of the sector so as not to threaten the livelihoods of EEC fishermen, is to ignore what the Galician fishermen represent: not only is Galicia a major fishing centre with a highly competitive and organised fleet, but also a region in which fishing is a vital part of the economy.

This north-western corner of the Spanish coast is the country's biggest fishing region, accounting for about a third of the total catch and a bigger proportion of the deep-sea catch. The sector employs about 35,000 in Galicia and an estimated 17,000 in the Vigo area alone.

According to 1981 figures, fishing provides 4 per cent of jobs in the whole region and slightly more of the region's economic product.

Ever since 200-mile fishing limits became the international norm in 1977 pessimism has taken hold of the Spanish fishery sector, and fishermen's representatives now fear "irreversible damage" if they are forced to enter the EEC on unfavourable terms.

In Vigo, however, which lays claim to being Europe's biggest fishing port in terms of the volume of fish — fresh and frozen — landed there, the crisis is hardly anywhere to be seen. Here, in a port which has heavily concentrated its activity in frozen fish, where there are

D.W.

diversified fishing companies and where the fleet is of considerably more modern construction than the Spanish average (almost half of Spain's fishing boats are more than 20 years old), the sense of emergency has hit least.

Since the 1980s Vigo has developed as a centre for distant water fishing, with freezer trawlers operating in areas such as South Africa and Namibia.

Sr Enrique Lopez Veiga, manager of the local port cooperative, is an active propagandist for the sector, eager to debunk the popular British or French image of the Spanish fisherman and the menace of a "Spanish Armada" invading EEC waters.

Spain, he is anxious to point out, has only traditionally obtained around 10 per cent of its catch from those waters. He also dismisses the view that Spanish fishermen are poachers who have exhausted all the fish in their own waters.

However, if the fishermen are making their voice heard it is not just because of the extent of their problems but also because they are a well-organised and powerful lobby.

At the same time Galicia's shellfish are potentially a source of considerable wealth within the EEC. This sector provides the visitor with one of the region's principal delights, and one of its most extraordinary sights: the armadas of mussel-rafts in its river estuaries.

Galicia exports its mussels, but the whole business is almost entirely still in the craft stage, with producers organised in local "cooperatives" or guilds.

Once again, its future hangs partly on the terms of transition towards EEC membership, with respect to the removal of current tariff barriers. But with measures to rationalise archaic structures, and to widen the range of species, the opportunities are considered to be enormous.



Shell fishermen are still in the craft stage in their grounds," says Sr Freire: in particular the area off southwest Ireland known as "Grand Sole."

According to the region's nationalist trade union, the INTVG, 7,000 people in Galicia have already been laid off by "Grand Sole"—that is, by the restrictions on fishing licences given to Spanish trawlers.

Yields, Sr Freire says, have been diminishing, and some vessels which have been forced to fish outside the 200-mile limits have been losing money. Owners have been unable to compensate rising costs, especially of fuel, and EEC restrictions have increased the overfishing of Spanish waters.

Pressure on fishing rights has led to a number of boats being transferred to joint-venture fishing companies, under British or Irish flags. These co-owned operations, set up under a 1976 Spanish provision, have continued in operation after a clampdown last year by the UK Government, which stipulated that in order to fly the UK flag fishing vessels were required to have crews at least 75 per cent

composed of British or EEC nationals. Ireland introduced a similar ruling. However, in spite of the cost and logistical complication of ferrying crews from the British Isles, usually by air, and friction over working methods and conditions, about 60 trawlers are operating on this basis from Galician and other northern Spanish ports. La Coruna is a main centre.

Since 1978, when 240 licences were awarded to Spanish-flag vessels to fish in EEC grounds, the number has been cut by half.

Wealth

The Spanish fishing industry also complains about the structure of EEC fishing quotas, based on a one-to-two ratio between hake and related species. Some north-western ports are much more geared to the related species, notably Vigo, which specialises in mermig and angler.

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The Galician garment industry has already broken into some of the most important and competitive world markets, such as exclusive shops throughout the U.S.A. Europe and Japan. This cannot be achieved unless the designers can offer some fresh and exciting new designs together with an acceptable quality/price ratio.

THE MARKETING APPROACH

Galician fashion is the brightest, ascending star in the important international fashion shows. For example, recently, at one of the most respected exhibitions in the world - the men's wear show in Paris (SEHM) - the journalists of the trade press gave the highest praise possible to the Galician designers

THE KEY TO SUCCESS

The key to this success is not only in the creative approach but also in the industrial structure, which enables the designers to have quality control throughout the entire manufacturing process, including distribution. Consequently the designers are far more than just designers, they are completely involved within the industry.

IMAGE AND PERSONALITY

Up until now, we have always referred to Galician fashion or Galician designers, as a homogeneous group. It is of course quite wrong of us to do so because behind a common concept, there is a great variety of designs which reflects each individual designer's personality. For example there are CAFRE, CARAMELO, D'AQUINO, CORTEMANS, FLORENTINO, ADOLFO DOMINGUEZ, UNICEN whose creations are appreciated by the fashion world.

THE FUTURE

The "Made in Galicia" label reflects quality, creativity and technological innovation. This, together with an aggressive marketing policy around the world will ensure that the Galician designers will take their rightful prominent place in the international fashion world.

adolfo
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sa.

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vesgante

Galicia 5

Ships hit broadside by restructuring crisis

Industry

DAVID WHITE

GALICIA, the least industrialised region of northern Spain, has hit broadside by the industrial crisis. Its biggest industrial sector, shipbuilding, is the one most squarely in line of fire for restructuring measures being planned by the Madrid government.

The cutbacks which have been hanging over Spain's shipbuilders for more than a year and are in the tense last stages of negotiation, mean the end of ship construction at Galicia's main civilian yard and the loss of 60 per cent of jobs there. Three of the smaller shipyards in the Vigo area are also in trouble.

The shipyard conflict, which has become the dominant political issue in Galicia and can be expected to explode with increasing regularity on to the streets, shows up the fragile structure of industry in one of the regions where it was last to develop significantly.

Manufacturing industry in 1981 accounted for 14 per cent of jobs and 18 per cent of production in Galicia — compared with more than 40 per cent in both cases, in the Basque country. While several big industries have been installed, there is no reserve of medium-sized companies capable of replacing any one of them.

While in both new and old industrial sectors there are signs of thriving entrepreneurial activity, the fact remains that there is no single big industrial company headquartered in Galicia.

Tankers

The shipyards represent roughly a third of this sector in Spain, and account for a total of about 20,000 jobs, according to trade union figures.

Shipbuilding grew out of fishing — the basis of today's Vigo shipyards — which brought rapid growth to the town in the 1960s, and out of the navy, which established an arsenal at El Ferrol in the 18th century. Although the civilian shipyards began under private initiative, the state has to come play the dominant role there, too. The El Ferrol yard at Astano — which specialised in oil tankers, the vessel most badly hit by the crisis — and the small Vigo builder J. Barreras were taken under the state's wing in the 1970s. The two large yards, the ill-fated Astano and the Bazan — the naval yard next to El Ferrol's naval base — belong to the state INI Group.

The cutback plans — which do not take Bazan into account since it comes under the category of defence industries — would reduce Astano's workforce from 5,600 to 2,200. The conservative regional government has joined with centrists, communists and radical nationalists in opposing the measures, seen as penalising Galicia on grounds which have more to do with politics than economics.

Sr Ramon Diaz del Rio, the Xunta's man in charge of industry, argues that the restructuring has been badly planned and that the choice of Astano for closure has "scant justification from a technical point of view".

The real argument of the plan's opponents, however, is that in Galicia the industry represents a bigger share of the

total economy than anywhere else.

The threat of serious recession hangs over two of Galicia's main industrial centres — El Ferrol and Vigo. To reduce the damage, the Xunta is offering special aids of up to 20 per cent for ship construction in the region and plans incentives of between 10 and 20 per cent, plus substantial interest rate relief, for new investments.

Galicia's only other traditional industrial sector, also linked to fishing crafts, is canning. Spain's first cannery factory was set up near Vigo in the 1860s and dozens of companies are active.

Aluminium

The sector had a series of recent setbacks. Difficult home market fall-out from the "toxic syndrome" scandal which made consumers wary of anything using Spanish edible oil, EEC barriers and competition from other producers.

However, the canneries have played an important role in fostering side activities. Just as shipbuilding brought in engineering activities, the canneries provided a stimulus for the local development of cardboard, packaging and aluminium.

The main part of Spanish aluminium output is concentrated in Galicia, making use of the abundant energy resources. It is the main modern arrival in the region after the motor industry 25 years ago and the two sectors are entirely in the hands of state and foreign capital.

Citroen, with about 8,000 jobs in Galicia, is the region's largest industrial employer. The French manufacturer, attracted to the region by free zone facilities, then being opened in Vigo, produces more than 100,000 vehicles a year at its plant and has a components factory at Orense, as well as a joint venture in Vigo with the state-owned producer Seat making transmissions.

The Vigo factory is Citroen's principal production unit outside France. It exports about half its output exclusively to the French parent, which centralises worldwide sales. It is also dependent on parts and some motors from French factories for slightly more than half, on average, of every car.

Spain's entry into the European Community, scheduled for 1986, now poses the problem of adaptation for the Spanish

works. While the factory is modern—with a polyvalent production line, welding robots installed as long ago as 1978, and production costs which the management says are comparable to France's—the basic concept of the plant is geared to a tariff structure that will be dismantled after membership.

Because of the high degree of tariff protection for the domestic Spanish market, Citroen is scared to produce a whole range of models at this plant.

This lack of specialisation may no longer be justified once French-made Citroen's can be supplied on the same terms. This doubt over the Spanish unit's future place in the French group's multinational strategy, combined with pressure from French unions to support home-based production, casts a shadow over the venture and the local companies which have profited as their sole or main client.

Another shadow comes from the recent difficulties of the aluminium and steel industries. Both Aluminio Espanol, the main state-owned aluminium smelter, and Sidergasa the local steel company have been through the procedure of suspension of payments to avoid bankruptcy.

The financial crisis at Aluminio Espanol, Spain's first integrated smelter complex \$1bn project completed on the coast of Lugo province in 1980, was resolved last year in a re-organisation plan embracing the French Pechiney group's subsidiary Alugasa, one of the partners in the venture. The result of this plan, which simplifies a complex relationship between competing concerns, is that the Spanish state takes control of the whole sector.

The large space occupied by the state sector in Galicia is the result of a vacuum—that of industrial tradition in a region which people have always left to make their careers.

With the one main exception of Citroen, Galicia has equally

been one of the regions of Spain less favoured by foreign investment—which has tended to stay close to the main cities.

However, new industrial activities are sprouting, including some companies notably in the textile business, which have emerged from the underground economy. This recent phenomenon of Galician enterprise is most evident in the clothing business.

Introverted, or perhaps just timid, Sr Dominguez has no particular time for publicity and not much personal interest in being a celebrity. But he is not a recluse in Galicia by choice.

His home town just happens to provide cheaper manufacturing costs and this has enabled him in the past four years to build up a turnover of Pta 2bn (US\$115.6m) by supplying his clothes to 500 upper bracket establishments, 150 of them outside Spain.

Were it not for his factory in Orense Sr Dominguez would prefer to live in, he thinks, Los Angeles. "The big city might pollute your health," he says, "but rural living pollutes the mind." Topics about small things being beautiful tend to make him as impatient as those about heroic pastoral life. "What I want is to have up to 3,000 people working for me and a Pta 15bn turnover."

He says:

Growth is very much a probability. Sr Dominguez has an obvious creative talent and with his "look" he seems to have hit a goldmine. His governing idea is to "dress the immense minority who think" in what is a line borrowed from the Spanish modernist poet Juan Ramon Jimenez. His success comes from perfectly identifying that minority and then going on to supply it with the fair and individualism it demands.

The talent is translated into big business in relation to the growth of the minority. It is upper income, aged between 20 and 45 and made up of the liberal professions.

Well-established now in Madrid and in Barcelona, where he controls his own shops, and with an outpost Adolfo Dominguez branch in Hong Kong, he is now preparing his direct assault on Europe. An Adolfo Dominguez store will open next year in Paris and London will follow soon. His collections, both for men and women, already attract considerable international attention.

This must be one of the oddest titles of nobility in existence. Fenosa is neither a royal house, nor a place, nor a battle. It is the initials for the company Fuerzas Electricas del Noroeste S.A.

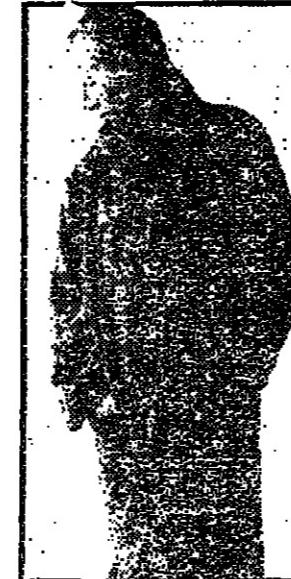
Recognising that "the most

important and basic work of industrialisation in a country

was the supply of electricity

— in the words of Sr Joaquin Arias, vice-president of the foundation and brother-in-law of the founder — a grateful General Franco conferred this title on the man who made the company.

D. W.



Coat made by Adolfo Dominguez in Orense.

Local boy clothed in fortune and fame

ON A GENTLE slope in a valley some 10 miles from Orense there are three granite single-storey blocks that are reached by what is at present a cart track and look like either bomb shelters or missile emplacements. They are in fact the home and headquarters of Sr Adolfo Dominguez, 37, a self-made local boy who has achieved fame and fortune by designing avant-garde clothes that extol the virtues of the "wrinkle" and the crumpled look.

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Banco Pastor

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Ashley Ashwood
Most of Spanish aluminium output is concentrated in Galicia

Sheltered by regional strength

PROFILE

Banco Pastor

YOU CAN TELL you are in Galicia by the bus shelters. These are invariably built as advertising supports for banks, and the dominant variety is concrete and bears the name of Banco Pastor.

At Pastor's headquarters, near the waterfront of La Coruna, they like to say the name is so well known here it is not even used, and that the bank is referred to simply as O Banco (The Bank).

Although a medium-sized bank by Spanish standards, Pastor claims to be number one in its home region, by the number of its branches, the size of its liabilities and the volume of its loans.

With the rival Banco de La Coruna having been swallowed up by one of the major national banks, Banco de Bilbao, its position in Galicia is virtually unchallenged.

Geared from long ago to channelling the funds remitted by Galician emigrants, Pastor developed into an industrial bank during the Franco period under the control of Sr Pedro Barrio de la Maza.

His empire included the Astano shipyard in El Ferrol and Génova, the electricity-generating company. But this em-

phasised progressively declined as the shipyard was taken under the state umbrella in the early 1970s, and the Banesto banking group took the main shareholding in Fenosa, before the latter was absorbed by Union Electrica.

The team brought in after Sr Barrio's death in 1971, headed by Sr Ramon Linares as chief general manager, has moved back to developing Pastor as a commercial bank. It does, however, still have important investments, including the island of La Toja, near Pontevedra, being promoted as an up-market leisure playground, a real estate venture and golf-course and hotel-casino.

Sr Linares is convinced that having a strong "regional component" — about 80 per cent of Pastor's 300-plus branches are in Galicia — is key to survival for a medium-sized bank. At the same time, because of its traditional business with Galicians abroad, Pastor has nine offices and branches in Europe and Latin America, and considers itself ready to take part in the more international banking world after EEC entry.

While many of Spain's smaller banks have been running into difficulties over the last five years, Pastor has produced regular — if unspectacular — profit increases.

The bank's appeal to local clients, says Sr Linares, is tied in with the knowledge that a good part of its earnings are ploughed back into the region

through the Fundacion Barrio,

which holds about 40 per cent of the capital.

The foundation, which claims to be the third largest of its kind in Europe, is Sr Barrio's legacy. Modelled on U.S. foundations like Ford and Carnegie, it is devoted to educational and cultural projects in Galicia. Its most notable impact was through the establishment of technical institutes, which were lacking in the region.

Local gossip about the Pastor and Barrio families would provide enough material for a good Victorian novel. When Sr Barrio died, his empire — including the chairmanship of the bank which by tradition alternated between the different branches — passed to his recently-married wife, Carmela Arias y Diaz de Rabago, Countess of Fenosa.

This must be one of the oddest titles of nobility in existence. Fenosa is neither a royal house, nor a place, nor a battle. It is the initials for the company Fuerzas Electricas del Noroeste S.A.

Recognising that "the most important and basic work of industrialisation in a country was the supply of electricity" — in the words of Sr Joaquin Arias, vice-president of the foundation and brother-in-law of the founder — a grateful General Franco conferred this title on the man who made the company.

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Tom Burns

BOOKS—FOR THE BUSINESSMAN 1

Ambition usurps style

BY RICHARD LAMBERT

Gentlemen of Fortune.
The World's Merchant and
Investment Bankers

by Paul Ferris. Weidenfeld and
Nicolson. £10.95.

PAUL FERRIS had his introduction to Mammon a quarter of a century ago, and the book which followed—*The City*—remained a worthwhile read for many years. The shelf life of his latest study, covering the world's investment and merchant bankers, will be considerably shorter. Although the book includes events which took place as recently as this summer, it is already beginning to look a shade dated.

Take the title, for starters. Is it still accurate to describe these people as "gentlemen"? Admittedly there are still few women in the top ranks of the trade, but in other respects the personalities are changing out of all recognition.

For one thing, they have to work much harder. Ferris quotes several Wall Streeters who regularly get to work before 7 a.m., and the business lunch—still a hallowed ritual in the City—is becoming

less of a habit in New York's financial district.

The distinguished east coast families who used to run the big U.S. investment banks are being replaced by a rougher crowd, often brought up in the cut-throat world of the trading room rather than the more refined atmosphere of the corporate finance department. Old-style partners, in the words of one senior figure, have been "replaced by people who are possibly harder working, probably cleverer, certainly more ambitious. They start with no money and are out to make it quickly," which produces a different ethical approach."

It is debatable whether these characters should still be called bankers. They don't make much of their money out of straightforward loans, and they do not have the kind of relationships with their clients which used to extend across generations.

Instead, they spend their time dreaming up new products—word which would have seemed vulgar only a few years ago. Investment banking, it has become fashionable to

argue, is a "transactional" business these days. In other words, you are only as good as your last deal.

Ferris is a first-rate reporter, and his book captures the excitement of the upheaval which competition is causing among the world's investment and merchant banks. It is very good on Wall Street and rather snooty on London; it also extends, in a rather less confident manner, to Japan and France.

Along the way the reader is given a painless introduction to such technicalities as interest rate swaps and repurchase agreements, as well as some enjoyable snapshots of individual bankers.

Here is Michael von Clemm, of Credit Suisse First Boston: "The only difference between a good Eurobond issue and a bad Eurobond issue is that a good issue reaches the Belgian dentist in one week, and the bad issue or the issue that ran into trouble because the market went sour, gets to the Belgian dentist in three months."

Or Joseph Perella, First Boston's takeover whizz: "If you get 'em greedy, the shareholders are going to be looking for a buck. But if you create the fear that the guy they've got their stock parked at may never pay them, you have an explosion in the emotional element of the deal. And on this matter, I would have to say we have no equal."



Michael von Clemm: "Good issue reaches the Belgian dentist in one week"

The unanswered question concerns how some of these firms will stand up when they are tested in the fire. U.S. investment banks are taking far greater financial risks today than their predecessors would have contemplated. So far, they have been largely successful: a prolonged period of heavy trading activity and rising security prices has helped to cover most shortcomings.

London merchant bankers, for their part, have traditionally been risk-averse—and with a few exceptions—have little experience of trading activities. They are plucking into the securities business in a big way. The chances are that some will get it wrong, and if bad judgments were to coincide with a bear market, the consequences could be explosive.

BY DUNCAN CAMPBELL-SMITH

The Rise of Merchant Banking
by Stanley Chapman. George Allen & Unwin, £15.

WHEN THE Accepting Houses Committee was formed in August 1914, no fewer than 12 of its 21 member firms were German by origin. Britain declared war on Germany the day before the committee had its first meeting, so there must have been plenty to discuss.

Dr Chapman has chosen this point at which to conclude an engrossing account of the City's merchant banking community. His background to these later events is already in place to an uncanny degree by 1914.

It is remarkable how many

were over the hill by 1914—or rather than by then they had already spent a decade or two resting on their laurels.

"It is difficult to resist the conclusion that the revered City establishment dawdled into the 20th century."

So world war caught them dawdling as well as half-German. The repair work was only just in place when the depression hit the City sideways again. In short, the next big story to come along for an historian of the merchant banks is their post-1945 growth and the Euromarket revolution. And the background to these later events is already in place to an uncanny degree by 1914.

It is remarkable how many of the personalities stepping through the long mercantile

background between 1800 and 1914 carry surnames still recognisable in the modern city. Dr Chapman traces the fortunes of a great number of famous families, from Kleinwort to Schroders and Rothschilds, to Barings.

But this is not a work of hagiography—the author is positively snooty about amateur sleuths using the archives for inconsequential family babbles. And the development of the various banks is set firmly in the great financial issues of the last century, from the building of the North American railroads to the opening of the Far East.

The link between merchant banking and the North Country cotton trade is drawn in marvellous detail by Dr Chapman.

who is an authority on the history of textiles. The collapse of the American Confederacy and Manchester's decline are keen twists in the book's subplot which traces the rise of the Square Miles' hegemony both at home and abroad.

While no doubt an ideal Christmas present for bankers of a bookish turn of mind, this is a monograph of some scholarship, as its price suggests. This is put forward by the author as another reason for his stopping at 1914: not every archive has been moved to the Guildhall's helpful library and many of the more modern records are still restricted by the famed discretion of the bankers.

How many decades will we have to wait for the records of today's City revolution?

Caught half-German and dawdling

Practical Financial Management (2 vols.)
Gee & Co., London. £77.

FINANCIAL MANAGERS have years of specialized training in management accounting, auditing and financial planning, yet they find they have to be something of al trades in the day-to-day running of a company.

They will usually play a key role in the selection and installation of computers in a company. They are drawn into the business and need to be familiar with the jargon of marketing, purchasing and

supply and export and import procedures.

Other directors and managers will often turn to them as a source of information on company and business law, on tax matters and on employment issues, including the provision of pensions and employees' benefits.

Business colleagues will not expect managers to be expert in all areas, but they will assume a certain familiarity with most. This manual, which is available on approval, helps fill the gap.

The manual is designed to give the financial manager a good grounding in a whole

range of subjects, to enable him or her to ask the right questions of experts and to tell them where to go for further information.

More than 50 specialists have been brought together to contribute to the manual. It has nine sections which, with its loose leaf structure, can be regularly updated or expanded as necessary. The subjects are management accounting, finance, financial reporting, taxation, financial tables, employment, law, computers and managing a business.

The quality and usefulness of

the chapters and information varies from author to author.

Some of the most interesting articles are by practitioners such as John Chandler of Reed International, who gives a clear exposition of the rudiments of business planning, and Roger Mountford of Hambo Pacific who discusses takeover bids and corporate strategy.

Practical Financial Management was launched last December and new chapters have already been added on computer applications in management accounting and foreign exchange exposure management. More will follow.

Jack-of-all-trades' manual

BY ALISON HOGAN

The reduction of working time: Scope and implications in industrialised market economies

by R. Cuvillier

The trend towards reducing working hours has been steadily growing, particularly since some believe that it could help solve the serious problem of unemployment. The author outlines the theses and arguments from before the Second World War with regard to the potential effects. The diversity of views expressed show the complexity of the problem and numerous implications—for the individual, the establishment and the whole community.

ISBN 92-2-102702-3 (Imp) £7.75; SF25

ISBN 92-2-102817-3 (hard) £10.55; SF35

Glandestine employment: The situation in the industrialised market economy countries

by R. de Grazia

The current situation and present discussions on clandestine employment are outlined. It is defined and placed in context in relation to the underground economy, its development is examined and an idea given of those who call on it—both workers and employers. The causes, with their positive and negative features, are examined; and a description of measures taken in certain countries and results obtained.

ISBN 92-2-103555-4 £5.45; SF17.50

Into the twenty-first century: The development of social security

This study examines arguments concerning the current role of social security and its future development. It emphasises a preventive approach by deploying a range of services to help people maintain their working capacity and improve their quality of life. The vanishing of poverty is one of the major aims.

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Cunning nuggets of superficial wisdom

BY JOHN MAKINSON

What they don't teach you at Harvard Business School
by Mark H. McCormack. William Collins. £7.85.

THE HARVARD BUSINESS SCHOOL need not worry. Very little of what Mr. Mark McCormack preaches in this book seems worth learning. It draws on Mr. McCormack's 20 years of experience as a sports entrepreneur to fill "the gap between a business school education and the street" knowledge that comes from the day-to-day experience of running a business and managing people." The result is a book which strives to be both a serious business guide and a manual of "You Too Can Be Rich" variety. It accomplishes neither and drops through the gap of Mr. McCormack's imagination.

The book is, nonetheless, a masterly exercise in auto-biography. There is no doubt the commercial success of Mr. McCormack—or indeed of his book—but the reader will look in vain for evidence that Mr. McCormack has ever slipped on a business banana skin.

The abiding impression is of a corporate automaton who, to judge by the chapter headings, manages not only to observe aggressively but somehow to listen aggressively as well. Mr. McCormack must be an unsettling man to sit down to dinner with.

The development of International Management Group, Mr. McCormack's organisation, has all the makings of a fascinating story. And there is no-one better equipped to talk about the growth of sports sponsorship and personal management than M.M. The book is at its most intriguing when the author describes incidents with golfers or television companies which have helped to shape his organisation.

But no sooner is the reader's appetite whetted than Mr. McCormack is off drawing folksy and often incomprehensible conclusions.

On the subject of aggressive observation, for example, the author says: "When I meet someone face-to-face, what I am trying to establish is a comfort



Mark McCormack: "What I am trying to establish is a comfort zone"

zone—the "picture frame" so to speak—or the boundaries I need to observe, based on what I see and hear, which will best enable me to deal with that person."

Perhaps Mr. McCormack simply means he is attentive.

The book is larded with gib

jargon (what on earth does "security quotient" mean?) and contrives to leave the impression that Mr. McCormack views the personal life of a client or competitor as a rather intricate but decipherable balance sheet.

The book's structure—a series of short, easy-to-read chapters—only emphasises the superficiality of the whole. Mr. McCormack dispenses his wisdom in cunningly packaged nuggets, never dwelling long enough on a single one to allow for the possibility that he might be only 98.8 per cent right. The subject of "emotion management," for example, is dispatched in a few short paragraphs.

One of Mr. McCormack's most telling chapters is entitled Two Reasons I Wouldn't Buy From Me. He is apparently referring to products. But the title would apply equally well to ideas—or indeed books.

An exposition of the case for the market by Milton Friedman, with a critical comment by Alec Nove—£2.50 (inc p&p)

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BOOKS—FOR THE BUSINESSMAN 2

Staying ahead in a ruthless race

BY TERRY DODSWORTH

High Output Management

by Andrew S. Grove, Souvenir Press, £3.95

MIR ANDREW GROVE is one of an elite — the brilliant, buccaneering young scientists who turned the rich farmland of the San Francisco Bay area into the even richer factories of Silicon Valley.

His curriculum vitae reads like a fairy tale. He was born in Hungary, fled after the troubles of 1956, and three years after arriving in the U.S. graduated top of his class in chemical engineering at City College, New York. Then came a PhD at Berkeley, business, and a fortune.

Today, Mr Grove is president of Intel, the semiconductor manufacturing company he helped found 16 years ago before most people knew what a silicon chip was. In the last ten years, through the roller-coaster ups-and-downs of this infant industry, Intel has grown from profits of \$20m. to \$12m., breaking through the \$1bn sales

level last year. It has become such a force in its sector that IBM has taken a stake of just over 20 per cent.

This sort of dynamism has rarely been paralleled in industrial history. Yet Mr Grove's book tells us virtually nothing about the history of Intel's remarkable growth. He has chosen instead to write a completely different kind of book — a hands-on account of his management techniques. Indeed, the word technology, quite deliberately, is hardly mentioned.

There is nothing wrong with this objective. Indeed, many managers will undoubtedly find the book useful as a kind of tip sheet. As Mr Grove makes clear, he has not tried for the sweeping vision of an Alfred Sloan — the man who created General Motors, which has withstood 30 years of hard slog.

He wanted, he says, "to reach the middle manager, the usually forgotten man or woman of any organisation, who is of immense importance to our society and economy".

Even in a highly technology-oriented company like Intel, the

principal managerial role of these executives, the book implies, is the organisation of other people. To this end, Mr Grove develops three main points:

- That managerial work should just as dedicated as the production line to the concept of maximising output.

- That a manager's output is defined by the team under his influence.

- And that the team results depend on everyone performing to maximum efficiency.

The emphasis on performance is so relentless that it might even cause a doubt or two at such a ruthlessly anti-bureaucratic company as Marks & Spencer. Mr Grove is full of tips on how to ensure that executives fill their time effectively, give priority to the most important things, and — above all — keep their subordinates on their toes.

The methods he advocates also explain some of the scepticism about the book displayed by Mr Grove's peers in the nosy world of Californian high-tech. In these circles, he has a fearsome reputation as

an executive who manages more by confrontation than by any identifiable system. Yet the two are not incompatible. Mr Grove's methods require constant supervision, a continuing drive to ginger up the men that a manager is required to manage.

All of this undoubtedly tells us something about how Intel has managed to stay ahead in the ruthless high technology race. Mr Grove's enormous will to succeed, his aim to squeeze the maximum possible out of everyone around him, shines through every page of the book.

Even so, it is hard not to feel some disappointment that the book does not take us deeper into such an unusual business environment. Companies like Intel need an extraordinary culture to survive. They combine an unusual mixture of entrepreneurial risk-taking and technological sparkle. And just as important, they have to maintain both qualities to stay ahead. It is a hair-raising way for a business organisation to live, and 220 pages of Mr Grove will give you no hint of how it is done.

BOOKS OF THE MONTH

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BOOKS

Famous family

BY A. L. ROWSE

The House of Mitford
by Jonathan Guinness with Catherine Guinness Hutchinson, £12.95, 604 pages

Cleridge, who knew the Germans well, said that there was a "nimety, a too muchness" about them. This applies equally well to the Mitfords, who have been too much seen and heard in our day. The Guinness authors of this book evidently mean it as a corrective to the unreliable picture presented to the public by the media, TV and the popular press. In that they have succeeded: this is a perfectly serious, rather too hefty, family history putting the family in the perspective of the transition from the security of the Victorian age in what Nancy Mitford described as "this terrible 20th century."

We are given full-length portraits of the remarkable grandfathers. Lord Redesdale emerges as a more attractive and interesting man than one might suppose from his sponsorship of the egregious Houston Stewart Chamberlain, with his Teutonic mania and racialist nonsense about Aryan stock being top of mankind. Apparently poor Unity Valkyrie Mitford owned her appalling had names in Grandpa—and I have always thought a good deal else; notably the pro-German mania that ruined her.

An historian can appreciate the circumstances that led to the 19th century cult of Germany: the superiority of German scholarship, historical, classical, even theological, the splendid achievements of German science and technology, let alone the ascendancy of their music. On the other hand, much of German thought, both political and philosophical, was deplorable, its influence disastrous, most of all upon the Germans. Santayana said the last word about that, in his classic *Egotism and German Philosophy*.

However, the other grandfather, Thomas Gibson Bowles,



Nancy Mitford in 1947—a detail from the portrait by Mogens Tvede

was more sensible: the journalist creator of the periodical, *Vanity Fair*, with the "Spy" caricatures that give one an amusing idea of Victorian celebrities. These still hang about in clubs: the smoking-room at All Souls is decorated with these familiar. He also started The Lady, still going and owned by two of the family. Then entered that eccentric streak of Stanley fanaticism, that popped up again in three notorious grandchildren.

The authors do their best to keep a just balance about the eccentricities of these, on the whole succeeding pretty well and considering their close relationship, only a bit too favourable to the Mosleys, giving them more importance than history warrants. They perceive very well that Mosley made fatal mistakes of judgment. He should have "remained within the democratic system" (their phrase), instead of seeking to overthrow it; they tell us that he meant to dispense with Parliament. Even more important, collusion with Hitler, non-resistance to Nazi Germany, would have left it on top of Europe and Britain at its mercy, as it very nearly did if it had not been for the U.S. and USSR. The authors rightly pinpoint Hitler as the man who wrecked Europe and initiated the Holocaust.

It is easy to see all the consequences from the vantage-point of hindsight, as they rightly do; but some of us appreciated the appalling threat beforehand. One could read it all from the history of modern Germany, let alone from a reading of *Mein Kampf* where the plan of action was laid out for all to see. Ominously, few did see.

From that point of view one should hardly take seriously the fixation of two moonstruck schoolgirls, only twenty or so, on Hitler and the Nazis: they were ignorant alike of history and politics, had no sense of judgment, and—like all the Mitfords—would not take telling, besides taking themselves too seriously. Here is Unity on

ther were daughters of an English Lord and therefore useful stones. We are given some horribly revealing photographs of those pretty young girls hobnobbing with the thugs—Julius Streicher handing Unity a flower, etc.

What emerges remarkably from this book is how much the most intelligent, by far, was Nancy Mitford, and how right she was on every issue that comes up—as against her three Silly Sisters: for Jessica too had her juvenile phase, embracing Communism. She has seen the error of her ways: it is disgusting to prolong juvenile infantilism into old age. As for Duchess Della, the book concludes with the words, "she will never take up politics." It may be taken as the moral of the tale.

Patricia Crampton has won the Schlegel-Tieck Prize for her translation of *Merhet*, by Wolfgang Hildesheimer, a biography of an imaginary figure who lived, we are meant to believe, in the 19th century; it is published here by Dent.

The prize, worth £2,000, is named after the German translators of Shakespeare, is awarded annually for the best English translation of a 20th-century German work.

Schlegel-Tieck Prize

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JOURNAL OF IRVINE

Georgian poet at war

BY RICHARD ADAMS

John Masefield's Letters from the Front 1915-1917
edited by Peter Vansittart.
London, £12.50, 299 pages

John Masefield: Letters to Margaret Bridges 1915-1919
edited by Donald Stanford.
London, £8.95, 122 pages

John Masefield: Selected Poems
edited by Donald Stanford.
London, £7.95, 541 pages

John Masefield was a good man and a nice man, kind-hearted, admirable and (like Newbolt) highly literate. Though he was no place-seeker or scroophant, he fell against the Georgian establishment—the world of Asquith, Earl Haig, Bonar Law, Ramsay Mac and Stanley Baldwin—that this harmless, biddable conformist, whose talent (as he himself admitted) was in truth modest, should have become an honoured public figure and eventually poet laureate.

These misnamed *Letters from the Front* (he never was at the Front) exemplify his best qualities and are worth selective reading for their style, realism and authenticity. Aged 36 in 1914, he characteristically volunteered for active service but was rejected for health reasons. He could have had a soft job, but by early 1915 had

got himself to France as a Red Cross orderly for the French. Like Macbeth, he suffered full of horrors. He witnessed men suffering from appalling wounds and burns. "One can't describe such wounds," he wrote, "they have to be seen to be believed."

All the letters are to his wife, and it says much for their relationship that he was able to find relief and comfort in writing to her so unreservedly of what he endured. The horrors were not his only disillusion. By his nature, Masefield liked to idealise women. "One only sees the good things through women. Our hearts are 'stables for beasts' and women bear the Christ there. Yet this view he could not entirely sustain in the hospitals.

"While I was looking, in came . . . the grande dame. She had two little baggages with her, and she was made up to look the youngest and most innocent of the three. She came up and talked to me of her writings, much as Victoria must have talked to Tennyson . . . I could see that the French infirmières saw what she was."

In 1916 Masefield went to America as a propaganda lecturer, and then—still at the behest of the establishment—began journeying over the Somme battlefields in preparation for his books, *The Old Front Line* and *The Battle of*

the Somme. His letters remain vivid and direct; yet even in the privacy they afforded he never expresses any of the misgivings and despair which increasingly grew upon Robert Graves, Siegfried Sassoon and Wilfred Owen.

Peter Vansittart's 42-page introduction gives a fully adequate account of Masefield's life and work. Yet this would have been a better book if the letters had been whittled, edited and abridged. I can't imagine anyone wanting to read it from start to finish. It is, however, well-produced; a handsome volume, an honest job and the best book of the three.

In my view the 73 letters to Margaret Bridges (Robert Bridges's daughter, who in 1928 died of tuberculosis at the age of 36) hardly merit publication. Their content is trivial and dull and Masefield's occasional bluster often tends to be trite and rather obvious. The five and a half page introduction says little, and for one am irritated by Notes telling me that "Blighty" means "England," that Radnorshire (sic) is a county in central Wales and that the greenwood is traditionally the territory of Robin Hood. Donald Stanford and his English publishers might at least have done a bit of adaptation for us lesser fellows.

Mr Stanford has also produced a selection of Masefield's

poetry, but what really need reviving are his two delightful children's books, *The Mid-night Folk* and *The Box of Delights*, which reveal among other things a wonderful sense of humour.

We are told that Masefield's mother died when he was five but on page nine Mr Stanford records that he was born in 1878 and that his mother died when he was seven in 1885. Apart from this lapse, Mr Stanford has done his best for this kindly, decent man, whose entire oeuvre, devoid of all real challenge or controversy, never included anything beyond the intellectual grasp of the Fifth-form and the village concert audience. No dates are given for the poems, but since Masefield hardly ever wrote anything topical and his style never developed, this scarcely matters. (If anyone argues that Masefield became a poet despite bumble origins, I direct him to *Glove and Hardy*. Pleasant light verse was his forte, and we can sincerely thank him for "Sea Fever," "Cargo," and a few more.) I don't think I'm uncharitable. Dr Johnson was more dismissive of one who was, surely, a finer poet. "Sir Gray was dull in company, dull in his closet, dull everywhere. He was dull in a new way, and that made many people think him GREAT." Those remarks apply better to Masefield.

Fiction

When violence erupts in the U.S.

BY GEOFFREY MOORE

Ironweed
by William Kennedy, Viking,
£7.95, 227 pages

Lines and Shadows
by Joseph Wambaugh,
Macdonald, £9.95, 353 pages

"The United States" said Walter Mondale, "is the most religious nation on earth." If we accept this statement at face-value and do not quibble about substituting "church-going" for "religious"—how, we might ask, would Mr Mondale explain why the United States is also, allegedly, the most violent nation on earth?

The two books under review illustrate different aspects of the new legendary American preoccupation with violence. The first is a novel by William Kennedy; the second an account by Joseph Wambaugh (he's the author of *The Choirboys*) of the activities of the San Diego Sheriff's Department (BARF for short).

"This is a true story" says Wambaugh, dedicating *Lines and Shadows* to "those who lived in, on both sides of the line." On one level, the line refers to the border between the United States and Mexico; on another, the narrowness of the

gap between hunters and York begins with Francis visiting the graveyard where his mother and father are buried and imagining the former making crosses from dandelions and the later stuffing his pipe with roots of grass. This piece of fantasy strikes a note which runs through the whole book. Apart from talking to the dead, Francis is full of memories of them: all too real presences haunt him like the ghost of his son Gerald, allowed by Francis accidentally to slip out of his diaper and break his neck.

Then there is Strawberry Bill, buried in a pauper's grave; his father, Michael, knocked 50 ft by a train; and Harold Allen, of whom the author says chillingly that he was "the first man Francis ever killed." Francis's life is awash with violence, and yet he is fundamentally an innocent character. Like Manny Lopez in *Lines and Shadows*, he is archetypal. His constant companion is Rudy, who is dying of cancer; his sister-friend is the ample Helen, who was educated at Vassar. Life centres on the Methodist Chapel run by the Reverend Chester, for that is where soup and other staples are dispensed.

There is an intimacy and tenderness about the way in which the author deals with these

national creatures of an era long before his own. They have entered into his bones; in a way they are his family. The reader begins to see, long before the last brutal attack on Albany's shanty-town by self-appointed vigilantes, that William Kennedy is, indeed, an artist and that the fantasy which at first seemed artificial is necessary to the handling of what would otherwise be sordid and unrelated fact.

Taken singly, the novels of the Albany Trilogy—*Legs*, *Billy Phelan's Greatest Game* (both available in Penguin) and now *Ironweed*—are comparatively slight. Taken together, they add up to a study in poetic realism which, old-fashioned though it may be compared with the techniques of the Barths, the Bratticans and the Keseys, is as moving as anything to appear from the United States in the past few years. That there is violence in America is undeniable, but as long as there are Kennedys and Wambaughs to handle it, a safety-valve is established. It is the subtle checks and balances of American society which, in the end, will always confound the critics who see it merely in terms of crass alter-natives.

In orbit of the Great Cham

BY GEORGE WATSON

James Boswell: The Later Years 1769-95
by Frank Brady, Heinemann, £20,
500 pages

The Meth and the Candle: A Life of James Boswell
by Ian Finlayson, Constable,
£9.95, 273 pages

Samuel Johnson's bicentenary has by chance produced two lives of his biographer. Professor Brady of New York has massively continued F. A. Pottle's 1966 account of Boswell's early years, in a learned book that was first projected as a Pottle-Brady collaboration; and Mr Finlayson of Ayrshire, a fellow Scot moved by his proximity to Boswell's own landed estate in thatshire, has independently given us a far shorter life of the whole man.

The task is challenging. Boswell is the best biographer in the language, in his *Life of Johnson* (1791); and his *Journal*, available only in this century, is the most consistently amusing diary of a scapegrace there is. And the two achievements are oddly contrasting. The triumph of his *Life of Johnson* is to offer truths con-

tinuously surprising and yet seldom moralised or explained, so that the man lives in the memory with all the puzzling and self-contradictory vividness of an eccentric friend; whereas the *Journal* is the moralised record of a sinner preyed on by drink, lust, venereal diseases and black depression.

Professor Brady has chosen the war of the life: "moral judgment may be left to the reader." The trouble is that the reader already has enough of Boswell by reading the book he wrote himself. Nobody has ever made so much of being silly as he did, or left so little to be said about it by others.

What is more, Boswell was an unashamed tuff-hunter and an expert conversational pump—men are called interviewers nowadays—whether he was talking to Jean-Jacques Rousseau or to himself. And he knew how to take rather than give. Johnson's tragic loneliness enabled him to discover everything about him. But Johnson would have been astonished as well as horrified by the night-life described in Boswell's *Journal*, had he ever glimpsed it at all.

A generation ago, people read Boswell's *Life of Johnson* and seldom looked at what Johnson wrote. Things are different now. Johnson is not a neglected author and some readers may even have to be reminded, by now, that there is a mine of information about him, beautifully indexed, in what Boswell daily reported of his talk. And to return to Boswell now is to

be struck again by the paradox of their 20-year friendship. Boswell was a man of liberal sentiments; at times, even if the champion of Corsican liberty ended his days six years after the French Revolution, by endorsing the intertwining supremacies of Church and State, and he had been touched in youth by the spirit of the European Enlightenment. He was also deeply silly, as Macaulay saw and I do not think Prof. Brady's brief dismissal of Macaulay shows him to have been wrong.

Johnson was a Tory through and through, by contrast a man of fervently superstitious mind racked by hatreds petty as well as large, and tortured by irrational fears concerning this life and the next. He was also deedly intelligent. Mr Finlayson justly concludes his little book by remarking that Boswell never loved himself as much as he loved and was loved by others. That is his charm. But the story of his immortal friendship with a far greater man leaves the problem of human intelligence looking no easier and might even (in the wrong hands) serve to legitimise the irrational and give reaction a good name.

Exceptionally readable book are deeply personal and introspective. The Masons were received into full communion with the Catholic Church in 1879 and now live contentedly in the country, on good terms with themselves, contemplating the human predicament and Cardinal Newman's exhortation:

"Quarry the granite rock with razors, or moor the vessel with a thread of silk; then may you hope, with such keen and delicate instruments, as human knowledge and human reason, to contend against

time.

A Thread of Silk: deals with Mr Mason's second life which began after he left India. He spent five years at Chatham House studying race relations and writing about them. He travelled to various parts of the world and during this period several of his important books appeared. Not surprisingly he became an expert on race and was appointed Director of the Institute of Race Relations. His new job was at once challenging and interesting. It involved a lot of travel-

the Commission on Nigeria. His trip to Mexico is described at some length.

In between he built up the institute and encouraged E. J. B. (Jim) Rose to undertake his celebrated Survey of Race Relations in Britain.

Soon after Mason's retirement from the institute, that body rejected the ideas on which it had been based, becoming a "Voice of Protest" instead of the "Voice of Reason". Mr Mason felt deeply wounded. "It was all very petty; you can look on it, if you like, as the warfare

Shell in 1984

IT SEEMED AS GOOD A PLACE AS ANY TO START LOOKING FOR NORTH SEA OIL.

1 9 6 5

A routine press conference in London, and an off-the-cuff remark by Shell UK's top geologist. Within minutes his comments are on every Editor's desk in Fleet Street, and by morning, being repeated the length and breadth of the country. While the sceptics scoff, the politicians pray. If what has been hinted at is indeed true, it will alter the economic and political fortunes of Britain for decades to come. Out in the North Sea, it is reported, Shell expects to strike oil.

1 9 6 6

The financial markets of London buzz with anticipation following Shell's discreet announcement of 'a significant gas discovery' 32 miles off the coast of East Anglia. Within two years Shell and other companies are bringing North Sea gas ashore, and with it a dramatic revival for the British gas industry. Plans are made for completely converting the National Grid to natural gas.

1 9 6 7

Armed with the latest seismic data, two geologists from Shell set up a small office in a tiny flat, over a bookshop, in the centre of Aberdeen. It seems as good a place as any from which to tackle their awesome task. They have been instructed to begin exploration of the vast and hostile waters of the northern parts of the North Sea.

1 9 7 1

At the northernmost offshore well yet drilled in the world, a veil of secrecy descends over Shell's activities. Communications with the mainland are suddenly coded through 'scrambler' phones. Information is rushed to Shell's scientists for prompt analysis. Until, as abruptly as they began, the exploration team cease all activity; seal the well, and are clearly seen making off for entirely new locations. A simple manoeuvre to ensure that nobody will guess what they have found.

1 9 7 2

Shell proudly announces the discovery of what will prove to be a giant oil and gas find for Britain, the Brent Field.

1 9 7 4

The latest analysis of the Brent Field shows that the possible reserves of oil and natural gas liquids are double the original estimate. With Britain's oil deficit still around £3.8 billion, the news is welcome indeed.

1 9 7 6

The very high ratio of gas and gas liquids to oil being produced at Brent leads to a daring new scheme. A pipeline 278 miles long is to be laid on the seabed, to bring ashore the gas and gas liquids for separation. It will be the longest, and deepest, offshore pipeline ever built and is yet another challenge for British industry. Much of the technology required for North Sea development must be capable of operating in waves of up to 100 feet high, and in gusts of wind up to 100 miles per hour. In this instance, underwater cameras, side-scan sonars and computer systems are needed that will operate 600 feet beneath the sea.



1 9 7 8

The scheme is a success. Now it will be possible to bring the gas and gas liquids ashore for further use. The gas will be extracted and fed into the National Grid.

It would be possible to split the remainder into ethane, butane, propane and natural gasoline — important resources for industry. To do so, a highly advanced plant, costing many millions of pounds, will have to be specially built.

1 9 8 0

Work begins on the £400 million Gas Liquids Plant being built by Shell at Mossmorran, and on the 138 mile pipeline that will feed it. Soon Mossmorran will be the largest construction site in Europe.

1 9 8 2

Oil production from Brent approaches 310,000 barrels per day. This vast quantity helps transform Britain's oil deficit of yesteryear into a surplus of around £4.4 billion.

1 9 8 4

A VIP gathering to witness the opening of the new Mossmorran plant. Distinguished speakers touch on one or two environmental aspects of the plant, such as how it has been built tucked into the contours of the land so as to be as unobtrusive as possible. Also mentioned are the industrial aspects, such as how the hydrocarbons being produced will ultimately be used in the manufacturing of a thousand and one household items, from lipsticks to records.

But above all, it is noted that the opening of Mossmorran marks the culmination of the twenty years in which Shell, and the countless number of smaller British companies that have worked for her, have invested thousands of millions of pounds and great skill and ingenuity in the North Sea.

With excitement, we all look forward to the next twenty years.

YOU CAN BE SURE OF SHELL



LEISURE

Through
a glass
darkly

HOW DID the ancients invent glass, glazes and glossiness? Was the technology discovered independently in different places, or did it spread from just a few places in the Near East? How did the first glaziers find the formulas, and learn the recipes for different colours?

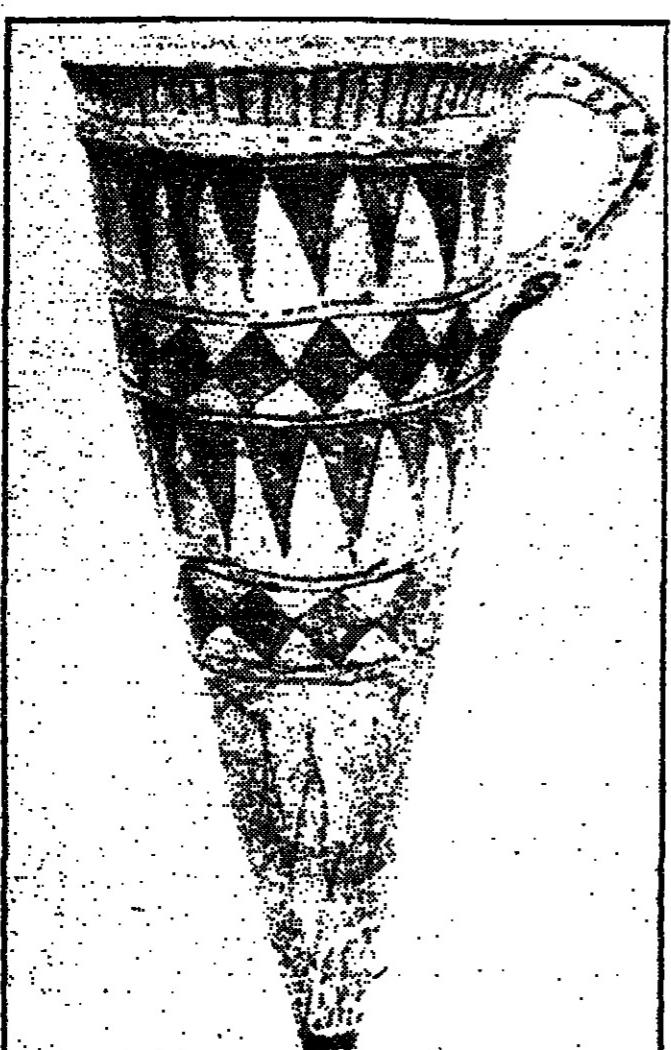
These have been among the themes of a recent conference on early vitreous materials held by the British Museum Research Laboratory. The answers may tell us much of the development of early cultures, and their relations with other cultures, and how inventive or receptive they were. The adoption of a new technology from abroad or the imitation of a foreign shape—perhaps in a different medium—may tell us far more about the attitudes of a culture than the finding of several imports.

The general outline of the early history of glazing and glass is fairly sure. Glazing is known back to before 4000 BC in Mesopotamia (Iraq), and at least to the 4th millennium in Egypt, probably as a separate invention. By the time of the 3rd Dynasty (2686-2613 BC) the great Step Pyramid had underground passages lined with bright blue glazed tiles to imitate hanging mats.

At about the same time glazed objects appeared in Minoan Crete—some beads and a bowl. Were these local, or imports from Egypt or elsewhere? We do not know. The beads are bad evidence for local manufacture being very few, and could easily have been acquired in a foreign port or have been a gift to natives. The bowl would be better, if it is disintegrated.

The second millennium until around 1300 BC was the heyday of glazing, with multi-coloured tiles, inlays and vases being added to the repertoire of blue-glazed figurines, beads and vases. It was a heady time of invention, with shiny bowls, trinkets and even 40,000 beads to make a dress spreading glamour and international style around the East Mediterranean.

Before 1500 BC glass appeared in Mesopotamia, marking an exciting improvement on the glazed pieces, since the whole silicate mass became molten in manufacture. Sand-core moulds were dipped into the hot mass and then yellow and white threads of glass drawn across the blue ground,



A rhyton, or funnel, for pouring offerings of wine (around 1000 BC)

ARCHAEOLOGY

GERALD CADOGAN

to make miniature bottles shaped like amphorae or pomegranates that probably held scented oil.

The general collapse of power in the East Mediterranean around 1200 BC did not help the industries, which were producing luxuries for prosperous patrons. But they revived after a few centuries and flourished until Hellenistic and Roman times.

It is not always easy for the archaeologist to translate problems, such as the provenance of a material and the trade that may be implied, so that they will make sense to a scientist—or vice versa. If one does try, the gain in understanding is enormous. The surge of archaeological science over the last 20 years leaves one with a deep respect for the inventiveness of ancient man.

The first need is definition, and agreement on it. Most present did agree. For instance, that most of the early glazed objects—the beads, figurines and small vessels—are to be called faience.

The name comes from Faenza in Italy, in the 16th century (AD), a centre for maiolica (earthenware with a lead glaze to which tin oxide was, and is added to produce an opaque white finish which is a ground for coloured designs). Ancient faience is not maiolica since, instead of clay, it has a body of powdered quartz (sand) combined with an alkali such as plant ash—which is what alkali means in its original analyses is to reproduce the Arabic—or, in Egypt, patron. Natron is a natural soda compound named after the Wadi Natrun north west of Cairo.

Firing to around 900 degrees centigrade led to the forming

of a surface glaze which is clearly different from the body of the material. By adding copper oxide to the mixture, or on the surface, it would turn shiny blue. Blue faience is still made in the Middle East for beads and bowls, especially in Iran.

There were often two firings for faience and for Egyptian blue, a modern name for a related copper compound which is blue throughout. Between firings the materials were ground up and only then modelled by hand or pressed into moulds. One cannot throw them, or glass, on a wheel. Egyptian blue, if fired once, is just a lump of bright blue pigment, which could be abraded to make colour for, say, wall paintings.

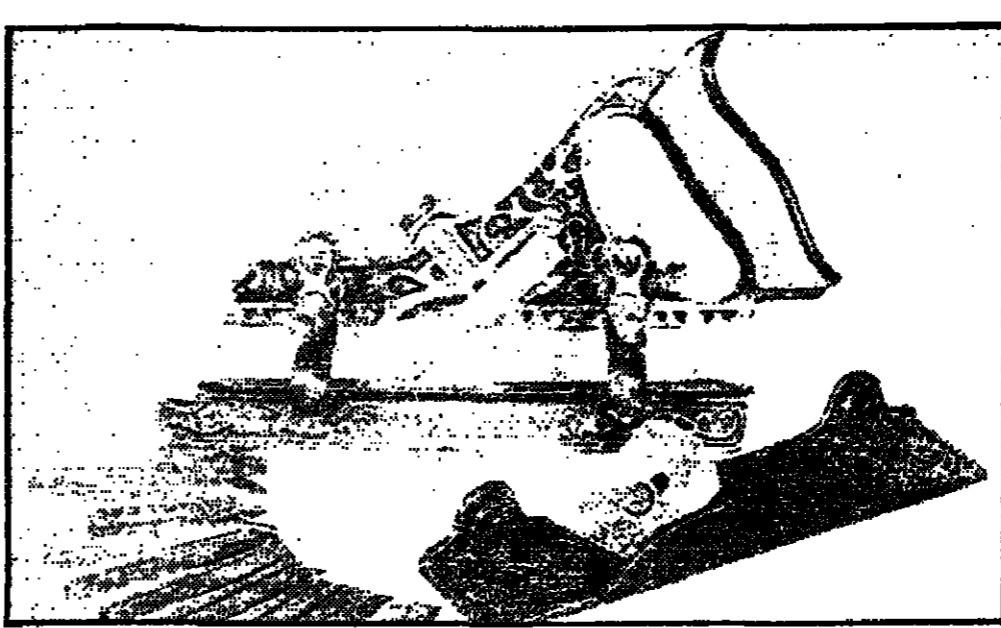
The black designs on faience were made with magnesium or iron based paint. The liveliest are found in Egypt, derived from the waters of the Nile. There are bowls with fish swimming among lotus flowers, and hippopotamus figurines with plants on their backs—perhaps to show the animal just below the weeds. Other colours needed other minerals. Lead made yellow.

So we are learning to define science scientifically. The analyses reveal the demands of the craft, detecting the compounds used, and pointing to the temperature control of a masterly pyrotechnology. One may compare metalworking, needing also heat and trace additives.

There are good arguments, scientific and typological, for local manufacture of beads in Bronze Age Britain. About 300 are known, and 300 are extant. The Devizes Museum has several. The rest must be excavated from the records.

For a long time the British beads were thought to be Egyptian. Now neutron activation analysis by Dr Stanley Warren at Bradford shows an unusually high ratio of tin to copper, by contrast with East Mediterranean beads. With the tin from Cornwall, that is not surprising. And the shapes of the beads are also different.

How science making reached Britain, or if it is a local invention, considerably sophisticated one is much argued and needs an open verdict for the moment. The final test for the analyses is to reproduce the ancient products. Dr Michael Tite showed pieces of Egyptian blue made in the Research Laboratory at the British Museum.



Stanley "Miller's Plow" and cutters in "Woodworking Tools" by Christopher Proudfoot and Phillip Walker.

Old saws, plane dealing

COLLECTING

JUNE FIELD

THE TOOLS of a workman's trade have been collected for as long as they have been used. Many of today's collectors first acquired them because there were no modern equivalents of quality.

Patina is important. In a plane, black encrustation contributes to its attraction as much as the polished brownish red parts that are constantly handled when the plane is in use.

"The rather insipid pinkish-fawn colour of raw beech mellows with age, use and constant applications of linseed oil, colour that is hard to distinguish from mahogany," says Christopher Proudfoot, director of Christie's South Kensington.

He says that although a good patina is desirable, it is not always a sign of great age, any more than a plane looking almost new and unused is necessarily of recent manufacture.

Many planes that look at first sight to be in little-used condition have had the misfortune to be cleaned. This means that much of the old surface has been removed, and perhaps treated with a coat of varnish.

"Such mistaken treatment often occurs when someone finds Uncle Joe's old tool-chest in the garden shed and decides to clean up the contents before

selling them. They don't realise, that with every stroke of the sanding block they are reducing their desirability."

Christopher Proudfoot and Philip Walker have just published "Woodworking Tools" (Phaidon/Christie, £15), an indispensable guide to introduce the novice as well as the enthusiast to the make up of planes and braces, compasses and calipers, hammers, chisels, saws and turnerscrews—a exceedingly useful where a new piece of moulding has to be notched to an existing one in restoration work.

As for prices, while a well-made piece like an "Ultimate" brace in ebony, brass-plated, will fetch something between £70 and £90 at auction

because of its elaborate workmanship, a "Canterbury" hammer with its claw for withdrawing nails, is far less. Yet it is the hammer, the most basic and commonplace of all tools that is the most difficult thing to collect.

Christie's, South Kensington, holds regular sales with many lots under £50, although ploughs with their adjustable depth-stops and a choice of up to eight cutters, will often go to £300 and £400, and a full-scale turning lathe on large mahogany stand, complete with all the necessary apparatus, recently fetched £950.

planes. Apart from the familiar smoothing and jack or "bench" planes, there was in the past a vast range of special-purpose planes for grooving and shaping, most of which are now obsolete.

Moulding planes—so much variety over the years—make an ideal category in which to specialise. Hollow and round planes (so called after their own shape, unlike most moulding planes, which are known by the shape they produce), are

extremely useful where a new piece of moulding has to be notched to an existing one in restoration work.

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their handicaps upwards.

According to Alan Thirlwell of Formby Golf Club, who is Secretary to the Council of National Golf Unions, two modifications this year have headed off much of the criticism. One is the creation of two shot "buffer zone" so that players can return a score up to two shots above their current handicap before upward adjustments take effect. The second was to limit the upward movement to 0.1 for all categories.

Thirlwell rightly points out that there will always be anomalies in any system and wishes to stoch a rumour that the Australians have abandoned the scheme because it is too complicated.

It seems that we will be working out decimal points for the foreseeable future. There is, perhaps, something to be said for the James Braid approach. The great man, who was professional at Walton Heath for many years, used to encourage players to return all qualifying competition cards completed either at their home course or elsewhere, moreover, some say the system encourages suntanned strangers to massage

their handicaps upwards.

Olympiad history is against West Europeans: gold medallists in the previous 25 contests are USSR 14, U.S. 15, Hungary 3, Germany, Poland and Yugoslavia 1 each. This domination by east Europe and the U.S. was broken only in the bizarre circumstances of 1989 when war broke out during the Buenos Aires Olympiad. While Germany and Poland battled for first place.

In his view, the right approach to winning the olympiad is to aim for a score of "plus 15"—15 more game wins than losses, and an average of 2½ in each match.

The olympiad is run under the Swiss pairing system which effectively means the leading teams meet easy opponents at the start, play their main rivals in the middle rounds and again face weaker sides at the end. Anderson's aim is to achieve around "plus 7" in the early rounds, hold it in the hard matches,

and end with the national team in 1972.

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Tales from
a highland
clearanceCOUNTRY
NOTES

JOHN CHERRINGTON

I NEVER REALLY believed those who told me that the main pleasure they received from fishing was the fact that the sport took them to the most beautiful places.

But now I have joined that club. I spent a week last October trying in vain to catch a salmon on a steadily rising river. But I went through the motions, casting automatically into the flood, which, once you have got the action right, gives one plenty of scope for observing the surroundings and thinking of something else.

On the other bank of this west coast river are the remains of a crofting village. Some of the stone-walled cabins, still standing. The original thatch has gone and been replaced with rusty iron sheets. None of them is lived in now. Those families still farming have more modern two-storeyed houses built between the wars and the old cabins are used for storage or housing animals.

At one time, these areas were very thickly populated. In the late 18th century, sheep were brought to many parts of the Highlands and the inhabitants forcibly evicted if they refused to go south. It was a cruel period and still spoken of with great bitterness.

The sheep has been blamed for crimes other than the evictions. Originally, we are told, the Highlands were covered with forest, a mixture of Scots pine, oak and other trees, of which only small areas remain. They were felled for fuel and timber over the centuries and would generally be expected to regenerate from seed. But the sheep, gnawing away as they do at every green thing, prevented that and left only the brown grass and the heather, which give the Highland hills and mountains their greatest attraction. I love to see the great sweeps of hill and mountain and resent the encroachment of the new pine forests.

These trees are native to the country, but the alien rhododendron is spreading remorselessly wherever it gets the chance. Originally, I suppose, it escaped from some rich man's garden, where it had been planted as a curiosity. It provides colour in June and thickets of green among the autumn and winter woodlands.

There is not a great deal of bird life by the river. A few buzzards mew over the valley woods. Every now and then, a heron flaps sedately up or down stream and there are mergansers, fish-eating duck, which move very fast indeed, as if every man's hand is against them.

It is indeed every ghillie's who values his fish. On the water itself are dippers about the size of a small blackbird, which, according to a film I have seen, can walk not on but underneath the water.

Last but not least, the hooded crows wait to share my sandwich. The hoodie is a native of Scotland. Why are these black and grey crows never seen south of the border?

POSITION No. 542

BLACK (4 men)

25 Q-B7 ch. K-R1; 26 N-QB5, Q-R2; 27 Q-N, Q-NQ; 28 NQ and White won; Tal resigned on move 39.

R. Byrne v Christiansen, U.S. championship 1984. White (to move) resigned here, but many spectators could not see why. What is Black's best winning plan?

PROBLEM No. 542

BLACK (5 men)

White mates in two moves, against any defence (by F. von Warden). When published earlier, many solvers opted for the wrong solution or gave up after an hour or more.

Chess Solutions, Page 22

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Saturday November 17 1984

Form versus substance

THREE dominant concerns of British financial markets this week are the Government's Autumn Economic Statement and the long-running miners' strike, illustrated in different ways by a British obsession with the contrast between form—the way things appear—and substance—the underlying reality. Mr Nigel Lawson, the Chancellor of the Exchequer, went to some pains to present austere-sounding spending projections which disconcerted some of his parliamentary colleagues but the substance was much less severe.

For his part, as some miners returned to work, Mr Arthur Scargill tried desperately to maintain that the substance of his dispute still corresponds with the form he likes to project—"a fight to save jobs." Both Mr Lawson and Mr Scargill found difficulty in persuading all of their traditional followers of the merit of their tough lines.

Mr Arthur Scargill, it must be said, has never come close to persuading all of the miners, let alone the general public, to join his holy crusade against capitalism—although he does seem to be attracting some converts from the Church of England. The drift back to work is by no means yet the flood which would herald an early end to the dispute, and it has been partly stimulated by the coal board's carrot of a Christmas bonus, but it does suggest the erosion of Mr Scargill's almost hypnotic control over his fellow miners. The stark facts of the strike—failure to hold a ballot, guaranteed jobs for miners who want them and exceptionally generous redundancy terms for those who do not—must be increasingly shaking the confidence both of striking miners and of TUC, Labour Party and Church leaders who still see room for mediation.

If only Parliament were held in secret, Mr Lawson might be tempted to claim credit in the House for some covert resolution—without upsetting the markets outside. Just as Ministers now point out that the Government spends more on the National Health Service than the previous Labour administration, the Chancellor might quieten critics by reminding them that public spending has risen in real terms since 1978-80 and that the money supply has grown quite fast even allowing for inflation. The Bank of England is squaring rapid credit growth with its sterling M3 target only by swapping gilts for commercial bills.

The form of Mr Lawson's policies is more severe than their underlying substance. However, since markets seem increasingly to be tumbling the creative accounting which opened up the gap in the first place, the wisdom of the Chancellor's presentation looks more doubtful. There is the added disadvantage that Mr Lawson's critics propose a relaxation of policy which they might not support were they better informed of the true fiscal stance.

The dilemma for Mr Lawson, as the autumn statement so clearly underlined, is that he cannot satisfy everyone at once. The Chancellor is doing his best to talk up the expectations of businessmen; the Treasury's latest forecast is remarkable if only because it is more optimistic than the average of independent economists.

University challenge

From the President-Elect,
Secondary Heads Association.

Sir.—Michael Dixon's article "University challenge" (November 10) suggests that Oxford's planned reform of its admissions procedure is intended to promote social equality by making entry easier for state school applicants, and by abolishing the seventh term exam which was alleged to favour independent schools.

Autumn 1984 sees the first stage of the new scheme—there is no seventh term exam this month for Oxford entry. Oxford's arrangements have, however, attracted an extra 900 independent school candidates, while 400 fewer state school candidates have applied this year than applied for entry in 1983.

There are many of us in the state schools who believe that the fourth term is the wrong exam at the wrong time. It disrupts the autumn terms of the second year sixth when the academic momentum in the longest term of the school year can least do with interruption. It involves success and failure for the academic cream of the school by the beginning of January—six months before "A" levels. The successful know they have only to get 2½ As at "A" level to complete their requirements, so they can afford to ease off; the unsuccessful have to pick up the pieces of their shattered morale and get into the mode for working again for their "A" level targets.

The Cambridge proposals for an exam in the summer term are far more attractive to schools. Candidates will have the benefit of the full "A" level course instead of 3½ terms as favoured by Oxford; the vital autumn term in the second year sixth will not suffer interruption and candidates will have the additional maturity that

taking the exams in the summer, and we in the schools can vouch for the difference that period brings.

This association and Head Masters' Conference have encouraged Cambridge to find a sixth term solution, and it is to be hoped that when it does Oxford will be willing to realise the wisdom of that route and will follow suit.

P. R. Brown.
Royal Grammar School,
High Wycombe, Bucks.

Confusion over plutonium

From Dr D. Lowry

Sir.—May I be permitted to clarify two matters arising from your report (early editions, November 10) of the disagreement between the Central Electricity Generating Board and Campaign for Nuclear Disarmament over the past use of CEGB plutonium?

Your special correspondent writes that CND "claims" it had a tape recording of an interview with Lord Hinton of Banksyde. There is no doubt in this matter. I recorded an interview with Lord Hinton on January 19, 1983 at his office at Millbank, London. Extracts were played to a Press conference launching the CND evidence on October 8. A shorter extract was played on the BBC 9 o'clock news that evening.

Sir Frank Layfield, the Sizewell Inquiry Inspector, was twice given the offer to hear the relevant tapes during CND's evidence last week. He twice declined.

Mr Baker, for the CEGB, claims that CND kept the tape secret for 22 months. This is a proper use of the word "claim." It is also untrue. CND was not in a position to divulge the contents of the tape recording as it did not own them. The interview was made as part of research done under the auspices of the energy research group at the Open University. For CND to have used the Hinton "Millbank" tapes before permission

was given to the restored pavilion. Certainly the Historic Buildings Council would not have been prepared to give such generous grant aid to this project without such assurance.

Bernard Kaukas,
13, Lynwood Road, W5.

Portable pensions

From Mr R. Nunez

Sir.—The damp results of the Fowler effort to solve the early-leaver problem is a classic example of what might have been expected when high ideals clash with economic practicalities in an environment of rather vague knowledge of the update date facts.

Few of us were unsympathetic with the effort to remove the early leaver problem and most of us were aware that any solution must ultimately increase the costs of pension provision. What I believe was little perceived in the heat of the battle, certainly by the "pro-Fowler" if I may use that term, is that most of the early leaver problem, so brightly (and rightly) illustrated in the Press, was contained in substantial accumulations of past service for which retrospective legislation would really have been required. As far as recent and future benefits of early leavers were concerned, not one but two main statutory elements of protection were already in force or in the pipeline. I refer of course to the provisions of the 1978 Pensions Act which initiated the protection of a significant portion of post 1978 benefits and secondly the impending legislation to give a minimum 3 per

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UK COMPANY NEWS

Former Imperial executives bid for Cullen's

BY ALEXANDER NICOLL

THREE FORMER executives of the Imperial Group yesterday announced plans to transform the loss-making Cullen's Stores group into a chain of new-look convenience stores.

They have launched a £6.6m bid for the 100-shop concern which has won the backing of the family-dominated Cullen's board, but only 21.4 per cent of voting equity has so far been pledged. The bidders are due to hold talks next week with Mr David Cullen, a former director who speaks for about 20 per cent of the voting equity, who has not yet agreed to the offer.

Cullen's shares returned from suspension after yesterday's announcement and immediately moved substantially above the offer price, indicating speculation that another bid could be in the offing.

One potential contender, however, appears to be out of the running. Mr Lewis Cartier, a former owner of supermarkets who had been holding talks with Cullen's, was understood to have decided that yesterday's offer price exceeded the level at which he would consider a bid.

The three men spearheading the bid quit Imperial Group on Wednesday, and quickly raised £2m from a consortium of institutional investors. They have been advised by J. Henry Schroder Wag and Cullen's advisers are Barclays Merchant Bank.

The executives are Mr Peter Matthews, who had been deputy managing director of Imperial Leisure & Retailers, in which he had executive responsibility for the Finlay's newsagents chain and Arthur Cooper off-licences; Mr David Claxton, who was responsible for sales of



Trevor Hume, Mr Sheridan Swallow (left), Mr Peter Matthews, and Mr David Claxton (right)

Courage beer to grocery shops and off-licences; and Mr Sheridan Swallow, an accountant.

The three are respectively chairman, managing director and finance director of a newly-formed company, now called Watling (105) but due to change its name to Cullens Holdings on completion of the offer.

Imperial Group had no comment on the departure of the three men, except to agree with Schroders' statement that they "have had previous experience related to reorganisation of companies whose trading performance has been disappointing."

Cullen's grocery and off-licence chain, concentrated in London and the South-East, had estimated trading losses of £900,000 in the six months ended August 31 1984, before profits from property sales of £640,000.

Cullen's has aimed for an up-market clientele, but suffered growing pressure on margins because of competition and the high costs of servicing its stores, most of which are fairly small. The small size of the stores—apart from five supermarkets purchased from Key Markets—had been seen as a deterrent to potential bidders.

Mr Matthews and his colleagues plan to continue to target fairly high income customers. But they plan to revitalise the group by converting a "significant number" of the shops into convenience stores.

Pioneered in the U.S., convenience stores are open from early in the morning until late in the evening to supply customers' immediate needs without substituting for bulk supermarket shopping. "There is development potential in areas of high discretionary income, and people whose life-styles are demanding on their time," Mr

Edwardes lines up Dunlop reorganisation

By Ray Maughan

Sir Michael Edwardes, new chairman and chief executive of Dunlop Holdings, has put in place senior line management organisation designed to take the group through a forthcoming financial re-construction, the sale of its UK and European tyre interests and its development as a continuing consumer and industrial products group.

There is no indication as to when the reconstruction will be implemented or which of the major overseas assets will be sold as part of the reconstruction. The group is being divided into seven "profits centres" to enable Dunlop's non-tyre business to grow profitably.

The new groupings are: Dunlop Slazenger, sports goods operations which Sir Michael himself will head pre-term; Dunlop Consumer; Dunlop Engineering International; Dunlop Industrial; Dunlop Tire and Rubber Corporation, U.S. subsidiary; Dunlop South Africa, quoted tyres, industrial and consumer products operation; and Dunlop Overseas which will be responsible for all other overseas companies.

Great Portland Est.

Net revenue before tax at Great Portland Estates, property investment company, rose from £7.5m to £8.29m in the six months to September 30 1984. The interim dividend is unchanged at 1p and will again absorb £1.41m—last year's total was 5.5p from net pre-tax revenue of £15.04m.

Comtech's research costs doubled at £1.9m

DOUBLED RESEARCH costs and lower earnings from commercial activities have resulted in a higher first half attributable loss of £479,000, against £22,000, at Combed Technologies Corporation.

Research costs over the six months to end-September 1984 amounted to £1.85m compared with £928,000, while profits from commercial operations dipped from £1.5m to £1.4m due to a downturn in the second quarter.

At the three months stage, Comtech's losses were reduced from £361,000 to £67,000, reflecting higher commercial profits of £931,000 (£551,000) and a £1.01m gain from the Memnos rights issue—research costs totalled £905,000 (£407,000). In the first half there was a total £2.26m (£1.56m) gain from the rights issue.

Memnos, which is 63 per cent owned by Comtech and which has

a quote on the USM, incurred a first half attributable loss of £2.26m compared with £1.64m. The loss was struck after adding interest receivable of £352,000 (£342,000) and minorities of £1.37m (£0.53m).

Comtech's commercial activities—automotive, hardware wholesaling, control systems, and travel—attained their profits on turnover of £103.18m (£109.5m). Interest payable amounted to £1.27m (£1.56m).

Mr James Longcroft, group chairman, says the last few months have been most encouraging for Laserstore, the optical tape venture, which is expected to offer computer users an "extremely inexpensive" backup and archiving system when launched on the market in 1986.

The chairman says that the appointment of Mr Thomas Towers as president of Memnos seriously. But whether Memnos

has accelerated efforts to take advantage of the increasing market acceptance of System 6000.

This acceptance, says Mr Longcroft, was recently demonstrated when Comtech concluded an agreement with the Sperry Corp.

whereby Sperry will market its

System 6000 from

the U.S. military.

The System 6000 workstation as been passed from engineering to manufacturing where limited production will start this month to support current pilot installations.

Comment

Despite the deepening losses, Comtech's promises of tomorrow look just a little closer to being realised. Memnos's marketing deal with Sperry is significant in revenue terms, but it does indicate that the System 6000 workstation is being taken seriously. But whether Memnos

Berkeley and Hay Hill injection

TWO of the most recent arrivals on the board of property group, Berkeley and Hay Hill Investments, are injecting their private development and contracting interests into the business and underwriting a £1.7m rights issue.

Mr Clive Smith, the chairman of Petronal, the recently floated exploration group, and Mr David Fitzgerald, joined Berkeley in April and took an aggregate 16.7 per cent. There was a total £2.26m (£1.56m) gain from the rights issue.

They are now selling their

Shire-on-Trent based development and contracting company, Fitzgerald Group, to Berkeley in exchange for 244,350 ordinary Berkeley shares. Their joint holding on completion will be 41 per cent. The Takeover Panel has waived the normal condition which requires a full bid.

Berkeley has been through several changes of management since it came to the market through an introduction almost two years ago, and this time last year the group was in the process of accepting a bid from Promotions House.

Espley Trust may consider legal action

Investigations launched by Espley Trust early last month into the acquisition of properties in Scotland have reached an advanced stage and, although they will not be completed for another three or four weeks, it is expected that the group will be taking legal action.

Proceeding under the advice of leading counsel, the investigation was started by the chairman, Mr Ronnie Aitken.

Take-over bids and deals

UK advertising agency Saatchi and Saatchi, which last month acquired two New York-based research specialists for \$15.15m, took a further major step away from its mainstream advertising operations this week with the \$100m (£179m) purchase of Hay Group, a U.S.-based management consultancy firm. The deal was financed by a placing of 10.4m new Saatchi and Saatchi shares in the London market which raised £75.5m.

Having failed to acquire greetings card concern W. N. Sharpe earlier this year when its bid was topped by Hallmark Cards, Octopus Publishing has turned its attention to something closer to its own business—book distribution. It launched a £2m offer for Websters Group, which markets about a quarter of the paperbacks sold in Britain. The bid is agreed by the Websters' directors and, following pledges from investors in Industry and funds managed by Rothschilds, Octopus can speak for 44.3 per cent of the equity. The terms of the offer are one Octopus share plus 54p cash for every ten Websters shares.

Scottish Heritable Trust raised the cash element of its shares and cash bid for Noskinks and Morton from 65p to 105p and included for the first time a full cash alternative of 235p, but still failed to win the latter over. H & H point out that the cash alternative is still significantly below its current market price.

Motor vehicle distributor T. C. Harrison is returning to the private sector via an agreed £16.7m offer from a newly-formed company, T. C. Harrison Group which is being fronted by three Harrison directors. These directors and their immediate families speak for 37.1 per cent of T. C. Harrison's equity and are bidding 74p per share cash for the outstanding 62.9 per cent. The independent directors of Harrison, none of whom is interested in the new company, recommend acceptance.

In a similar vein, the Iliffe family is returning publishing and printing group BPM to private ownership. BPM, which owns the Birmingham Post and Mail as well as other provincial newspaper interests, is already controlled as to 62 per cent of the votes, by the Iliffe through private investment company Yattendon. The terms, which value BPM at £26.7m, consist of 670p per ordinary share, 167.5p per "A" share, and 162.5p for "B" shares.

Shareholders in troubled property concern Epsley Trust heard the worst on Wednesday when, as expected, Mr Ron Shuck's Consult International announced that it would not be pursuing its intended 35p per share bid for the company. Negotiations between the two companies have been terminated and Epsley's share price, up to 97p earlier in the year, now languishes at 17p.

Japan Assets Trust made an agreed offer for Anglo Scottish Investment Trust based on the latter's net asset value. Shareholders representing 57.2 per cent of the Anglo Scottish equity have irrevocably undertaken to accept. JAT is financing the bid through the issue of 31m new ordinary shares, a fixed number of warrants to subscribe for 6.2m JAT ordinary shares and a fixed amount of £1.8m nominal 44 per cent convertible stock 1984, with the balance payable in cash. The deal values Anglo Scottish at around £33m.

Mr Ian Wasserman's steel stockholding group G. M. Firth added a new twist to the current takeover battle being fought by British Syphon Industries and East Lancashire Paper. Firth acquired a 9.4 per cent stake in East Lancs, which this week rejected BSI's increased £4.8m offer.

Fitzgerald Group is being acquired at about asset value of £2.43m and its profits before tax and extraordinary items in the year to November 30, 1984 were £76,000.

Berkeley has been through several changes of management since it came to the market through an introduction almost two years ago, and this time last year the group was in the process of accepting a bid from Promotions House.

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UK COMPANIES

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE**RESULTS DUE NEXT WEEK**

Whitbread is currently the City's favourite brewer, popular not just for its beer, but also for an aggressive expansion plan which has cost £200m on acquisitions in the past two years. The interim results for the end of August, due on Wednesday, should show some of the return on this investment which has been concentrated on the retail division. In particular, there will be the first contribution from the Ashe-and-Nephew off-licence chain bought in January, and the Henley Inns steak houses acquired in April. The brewing division has been cutting costs to improve profitability but sales this summer were not as strong as last year. Drinkers, it seems, have grown used to the hot weather. Overall, the group should make about £87m to £88m, up from £85m last year.

Boots' shares have had a strong run in recent months, sparked off initially by take-over rumours and firmly supported by evidence of profits growth which should be apparent when interim figures for the six months to the end of September are published on Thursday. The City is expecting the net 212m to 215m pre-tax, against £186.6m, excluding property profits. Retail profits will be inflated by a 5 per cent payment from the DHSS to offset an underpayment of prescription sales last year. Sales have been reasonably buoyant, benefiting to some extent from the steady re-organisation of Boots' huge chain of outlets. In the industrial division, the best performance will come from pharmaceuticals in the U.S., where the well-publicised price-cutting on drugs did not come until July.

Metal Box is expected to turn in only a small improvement in taxable profits when it reports on the first six months to September on Tuesday. Adjusting for the restructuring of the former Metal Box South African subsidiary and other accounting changes, the group total should rise from £29.6m to £32m at the most optimistic estimates. Volumes have been slack in the UK, although there are still productivity gains to come through import problems in Nigeria and MESSA's change to associate status could wipe out the African subsidiary's contribution. The U.S., meanwhile, has experienced temporary plant disruptions due to the introduction of new capacity as sales to Latin America have been hit by the region's economic problems. Earnings, however, will advance strongly in the fourth quarter because of the minority charges associated with MBSA changes. There is scope for an increase in the dividend from 5.5p to perhaps 6.5p net.

The market is unclear about what to expect from Tricent's third-quarter figures to September, due on Thursday. The company is in the not-unfamiliar

BASF pre-tax profits up 75% after nine months

By JOHN DAVIES IN FRANKFURT

BASF, the West German chemical group, has boosted world-wide pre-tax profits to DM 1.84bn (£821.8m) in the first nine months of this year, though from the sale of the group's onshore U.S. interests, and the one part retained—the Montana gas fields—has been increasing production. In particular, there will be the first contribution from the Ashe-and-

Nephew off-licence chain bought in January, and the Henley Inns steak houses acquired in April. The brewing division has been cutting costs to improve profitabil-

ity but sales this summer were not as strong as last year. Drinkers, it seems, have grown used to the hot weather. Overall, the group should make about £87m to £88m, up from £85m last year.

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Bekaert gives furniture unit to managers

By PAUL CHEESERIGHT IN BRUSSELS

BEKAERT, the Belgian wire group, has cut its losses in local furniture manufacturing, by giving away its Beka subsidiary to the management and providing BFR 235m (£3.75m) to restore the company's capital structure.

A more than doubling in taxable profits from £3.1m to around £15m is expected from Chloride Group when it reports on the first six months to September on Friday. The improvement, however, comes from a very low base and is still miles short of chairman Sir Michael Edwards' ultimate annual target of £50m. Volumes should be broadly unchanged, since demand from the car industry in particular has been flat. But margins should widen thanks to continued cost-cutting, the first impact of the torque converter battery as it starts to replace older models, and the absence of the preceding interim's strike at Manchester.

A preference dividend is expected in line with the group's predictions in the summer, but ordinary shareholders are likely to have to wait another 18 months or so before they can look for a payout.

Beka has been given four capital injections by Bekaert in the past two years, and has already made provisions in its accounts for the final capital injection. The furniture company ended 1983 with a deficit of BFR 47m.

The immediate reason for the disposal is the collapse of an agreement Bekaert had with Simmons International, part of the Gulf and Western Industries conglomerate in the U.S.

Simmons took over the management and a 40 per cent stake in Beka during February 1983, but last month it withdrew from the arrangement.

MAN has been given four capital injections by Bekaert in the past two years, and has already made provisions in its accounts for the final capital injection. The furniture company ended 1983 with a deficit of BFR 47m.

On the other hand, Demag, its heavy engineering subsidiary which has endured two difficult years, lifted its orders by 20 per cent, while its plant engineering business grew by over 30 per cent.

These climbed by almost a

problem areas in recent years. Earlier this week, Hoechst reported a 60 per cent increase in group world-wide pre-tax profits to DM 2.12bn on sales 12.6 per cent ahead at DM 30.82bn in the first nine months of this year.

Dr Albers said that markets abroad, especially the U.S., had given strong impetus to BASF's sales. At the group's North American operations were running as much as 30 per cent ahead of last year in terms of D-marks, with the favourable exchange rate accounting for about a third of the increase.

He said that BASF was continuing to put more emphasis on highly developed products, including specialised engineering plastics, as part of its efforts to improve its profitability.

Commodity plastics, which were a drain on BASF's earnings in the past, were profitable

CRA seeks to buy out minority in Hamersley

By Our Sydney Correspondent

CRA, THE Australian mining house in which Rio Tinto-Zinc has a 52.9 per cent stake, is offering A\$131.9m (US\$113m) to buy out the mostly Japanese minority shareholders in Hamersley Holdings, in a \$3.75m one-for-four rights issue.

The sharp growth in earnings comes almost entirely from improved margins in the group's banking business.

Gross interest and commission income rose 6.8 per cent from A\$4.58bn to A\$4.87bn, outstripping the increase in the group's own funding costs from A\$2.64bn to A\$2.66bn.

The full-year total comes after National Australia Bank, Westpac's smaller rival, achieved a 42 per cent increase in net earnings to A\$229m, and follows a 41.5 per cent increase in the first half to A\$143.5m. Westpac's second-half contribution was up on both last year and its first-half performance.

A\$162.5m. The results generally reflect improved money market conditions.

Westpac lifts income plans rights issue

By LACHLAN DRUMMOND IN SYDNEY

In a breakdown of the latest year's figures, Westpac produced profits of A\$157.2m (£810.45m) from its trading bank, A\$41.8m (£23.7m) from its savings bank, A\$16.2m (£8.7m) from property subsidiaries with A\$7.7m (£3.8m) from other non-banking areas.

Pre-tax group profits came to A\$330m against A\$39.7m while after extraordinary profits the overall attributable result was A\$344m.

The bank gave no specific reason for the big fund raising exercise, although it has been long-expected that it would seek additional capital funds.

The face price of A\$2.50 compares with a recent market quote of A\$4 and directors hope to maintain dividend on the increased capital at the 26 cent annual rate established with yesterday's steady final payment of 12 cents a share. Per share profits come to 7.6 cents compared with 5.9 cents.

Chemical Bank drops loan for Storage Technology

By WILLIAM HALL

CHEMICAL BANK, the big New York bank, has decided not to go ahead with a \$150m loan for Storage Technology,

the struggling computer equipment company which filed for protection under Chapter 11 of the U.S. bankruptcy code earlier this month.

In a brief statement yesterday Storage Technology said that the loan commitment obtained from Chemical Bank on November 6 had been terminated. The proposed loan, which was conditional on getting the agreement of the bankruptcy court, would have provided Chemical with a "super-priority claim" pursuant to the bankruptcy code

The agreement, which was expected, will lapse on March 31 next year if by then government approvals to take a joint 16.1 per cent stake in the second, export phase of the Australian North West Shelf gas project. Reuter reports from Melbourne.

Woodside Petroleum is operator for the project with a one-sixth share in the export phase. The other partners in the export phase are Chevron, Broken Hill Proprietary, Shell, and British Petroleum.

Individual foreign investors have hitherto been allowed to buy up to Nkr 1m of domestic bonds. Foreigners are still allowed to invest in Norwegian shares.

The central bank said that in the seven weeks since the beginning of October, some Nkr 3bn (£830m) worth of Norwegian bonds has been bought by foreign investors.

Norway bans domestic bond sales to foreigners

By KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

NORWAY HAS banned with immediate effect the sale of domestic bonds to foreigners in a move intended to stem the rapidly increasing flow of foreign capital into the country.

Investors, chiefly from West Germany and Luxembourg though also from Switzerland and the Netherlands, have been attracted to Norwegian bonds by the relatively high interest rates prevailing in Norway and by the stability of the Norwegian krone. The market has developed suddenly since

the summer, causing serious concern for the Norwegian authorities.

Individual foreign investors have hitherto been allowed to buy up to Nkr 1m of domestic bonds. Foreigners are still allowed to invest in Norwegian shares.

The central bank said that in the seven weeks since the beginning of October, some Nkr 3bn (£830m) worth of Norwegian bonds has been bought by foreign investors.

Berlusconi buys insurer

By ALAN FRIEDMAN IN MILAN

SIG SILVIO BERLUSCONI, the Italian television and construction magnate has bought a Milan-based insurance company, Sig Berlusconi's Fininvest Holding Company is paying £1.7bn (\$3.8m) for Mediolanum, a small insurer specialised in accident policy.

The Berlusconi group of private television stations include Italy's biggest and most successful commercial networks, Canale 5 and Italia Uno. Sig Berlusconi has also been a prominent Milan-based property developer.

Continuing Growth

Extracts from the Interim Statement of 14th November 1984.

● Profit before tax up by 21.1%.

● Turnover up 16.2% representing an 8% volume gain.

● Dividend per share up 16.7%.

Unaudited results for the 24 week period ended 11th August 1984

24 weeks to 11th August 1984 24 weeks to 13th August 1983 52 weeks to 25th February 1984

Turnover including VAT £1,397.6 1,203.0 2,744.0

VAT (73.9) (64.2) (149.5)

Net profit before tax 30.3 25.0 67.4

Net profit after tax 18.3 16.0 42.7

Dividend 5.9 5.1 13.9

Dividend per share 1.75p 1.50p 4.10p

Earnings per share 5.42p 4.76p 12.67p

CAPITAL STRATEGY FUND LIMITED

Gartmore Fund Managers International Limited
6 Caledonia Place, St Helier Jersey, CI - Tel: 0534 27301
Telex: 419203

Subfunds Yield Price* (%)

Sterling Deposit £1,000 9.50

Dollar Deposit US\$1,052 8.95

DM Deposit DM5,075 4.50

SwFr Deposit SwFr5,049 2.00

N. American US\$1,051 0.5

Japan US\$1,26 0.6

Pacific Basin US\$1,11 0.6

Intl. Girof. US\$1,01 0.6

British £1,11 2.0

Sterling Gil. £1,13 9.8

Intl. Hl. Inc. US\$1,00 12.0

Yen Con. Bond Y115,700 3.2

Hambros Bank Unit Trust Managers Limited

Premier U.T. Admin. 5 Rayleigh Road, Hutton, Essex. Tel: 0277 227300

H.B.L. EUROPEAN EQUITY INCOME

1984 Bid Offer Yield Bid Offer Yield

12th November 50.8 53.5 2.75 52.5 55.3d 6.67

13th November 50.7 52.4 2.75 52.8 56.6d 6.84

14th November 50.4 52.1 2.77 53.0 55.3d 6.80

15th November 50.5 53.2 2.76 53.0 55.8d 6.81

16th November 50.2 52.0 2.77 53.2 56.1d 6.88

Prices of other H.B.L. Trusts on U.T. Information Service page.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralysing MULTIPLE SCLEROSIS — the cause and cure of which are still unknown. — HELP US BRING THEM RELIEF AND HOPE.

We need your donation tomorrow to continue our work for the CARE AND WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help — Send a donation today to:

Room F1
The Multiple Sclerosis Society of G.B. and N.I.
266 Merton Road
Fulham, London SW6 6BE

LADBROKE INDEX

Based on FT Index

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1st 16th November 1984

Gold & Prec. 42.1 49.8 +0.5 2.08

Accr. Unit 42.1 49.8 +0.5 2.08

Japan Port. 51.8 58.2 +0.3 0.80

MARKET REPORT

LONDON STOCK EXCHANGE

British Telecom optimism sweeps through markets and equities head back to all-time record levels

Account Dealing Dates

Option

First Declar.

Last Account

Dealing Days

Day

Oct 29 Nov 8 Nov 9 Nov 19

Nov 12 Nov 22 Nov 23 Dec 9

Nov 26 Dec 6 Dec 7 Dec 17

"New time" dealings may take place from 9.30 am two business days earlier.

noticably after-hours on reports that Lloyds had incurred heavy losses on a Saudi Arabian pipeline contract. Lloyds fell sharply to finish 20 down on the day at 510p, while NatWest, 555p, and Barclays, 510p, declined 15 pence. Midland ended 8 off at 355p.

Speculators again chose to ignore recent denials that Charterhouse J. Rothschild intends to sell its near-25 per cent stake in Hambro Life and pushed the latter's shares up a further 12, making a rise of 52 for the week at 455p. GTR held firm at the overnight level of 88p. Elsewhere in Insurers, Royal advanced 17 to 510p following comment on the third-quarter profits. General Accident put on 10 to 500p and San Alliance added 7 to 412p, while GRE gained 6 to 680p. Commercial Union, however, which on Wednesday reported a £20m loss for the nine-month period, failed to participate in the improvement and closed unaltered at 188p.

Building shares put up a further uninspiring performance. Among the occasional movements, Blockleys encountered sporadic support and put on 10 to 560p, while M. J. Gleeson still reflecting the good preliminary figures, improved 4 more for a two-day rise of 19 to 209p. Ramus responded to favourable comment with a rise of 7 to 80p. ICI traded quietly and settled a couple of pence better at 622p while Yorkshire Chemical, reflecting the reorganisation plans, improved 3 to 58p.

Burton rises afresh

Continuing optimism about lower base lending rates stimulated fresh support for leading Stores; much of the business was concentrated into a short period before lunch, but double-figure gains were commonplace with many counters attaining new 1984 peaks. Burton remained buoyant in the wake of the excellent preliminary profits and advanced 15 for a gain on the week of 30 to 393p. Gassies "A" 660p, Habitat Mothercare, 394p, and Debenhams, 210p, all improved by around 12, while Marks and Spencer benefited from Press comment with a rise of 5 to 123p. Raybeck, a rising market recently following vague takeover talk, reacted 4 to 29p after adverse comment. Currys firms 4 to 496p as unwelcome suitors Dixons, 9 dearer at 384p, stake build-up. Other leading

shares rarely strayed from their overnight closing levels. Occasional movements among secondaries included Westland, which rallied 4 to 135p following recent dullness on adverse Press

Deals following details of the agreed cash offer from Watling (105), a newly incorporated company, the ordinary, closed at 210p and the "A" at 300p compared with the respective suspension levels of 365p and 260p. Elsewhere in Foods, Associated Dairies attracted renewed support at 180p, up 6, while Tate and Lyle gained 4 at 429p and Rowntree Mackintosh rose 2 to 362p. Bassett advanced 5 afresh to 183p on continuing bid speculation. Improvements of 2 and 3 respectively were recorded in REM, 114p, and Tesco, 210p.

Barton Transp. up

Bumper annual results prompted a sharp rise in Barton Transport which closed 50 up at around the day's best of 175p. Elsewhere in the miscellaneous sector, Exel advanced 13 to 233p awaiting next Thursday's interim statement. Heworth Ceramics met with revived demand and put on 7 to 160p, while J. W. Spear were again outstanding and closed 11 dearer at 181p. Smiths Industries, up a like amount at 654p, recovered from Thursday's bout of profit-taking which followed the preliminary figures. Bath and Portland gained 6 to 283p awaiting further bid developments; the

company is currently in receipt of an unwelcome offer from C. H. Bezier Wade Potteries, still reflecting the recent interim results, improved 5 to 96p, while comment on the half-year figures left Valor a couple of pence dearer at 161p. Thursday's revival in Chanel Tunnel proved to be short-lived, adverse comment prompting a smart reaction of 13 to 151p. Bestobell, reflecting the departure of chief executive Dr Donald Spencer, fell 13 to 282p. Leading issues moved a few pence either way with the exception of Hanson Trust, 6 up at a new peak for the year at 271p.

A good market of late reflecting demand in a restricted market. Samsonite Group

cheaper 10 to 920p. Elsewhere in Leisure issues, Miss World gave up 5 at 210p, but Campari hardened 2 to 28p.

Lucas Industries finished the week on a bright note with a gain of 7 to 260p as bid speculation flourished in the wake of Monday's impressive preliminary results. Dunlop, on the other hand, were unsettled by sizeable U.S. arbitration operations in front of the financial restructuring of 1983, a new 1984 lot of 27p. Among Distributors, Western Motor hardened a few pence to 68p following details of the rationalisation programme.

The prospect of a further cut in clearing bank base lending rates helped leading Properties rally. Land Securities at 304p, retrieved 3 of Thursday's fall of 9, while MEPC hardened a couple of pence to 322p. Elsewhere, London and Edinburgh put on 4 to 188p. Tops Estates, 95p, and Trafalgar Park, 180p, firms 5 afresh.

Cannon Bros remained a sensitive market in the wake of the substantial full-year loss and final dividend omission, shedding 3 more for a day's high of 255p to 275p. Consideration of the statement prompted nervous selling of Reardon Smith which dipped 8 to 6p: the A shares closed a penny cheaper at 3p, after 2p.

Textiles traded quietly and without distinction, although Totaltafirmed a couple of pence to 61p following a Press mention R. Smallshaw (Knitwear) gained 4 to 216p, but retained a week's gain of 4 following the 28 per cent jump in profits and the increased dividend announced on Tuesday.

London Financials managed minor gains in subdued trading.

Randfontein dropped 11 to 138p, Southwaf 11 to 138p and Doornfontein 11 to 183p. Cheaper priced stocks showed falls of around 20 centum to ERGO, 535p and Groenveld, 822p.

The Gold Mines index dipped 5 to 575.3, reducing the gain on the week to one of 20.4.

Financials moved narrowly, with "Anglo" closing almost a point cheaper at 78p; and Gold Fields of South Africa 1 off at 113p. "Amecoal" eased 4 to 216p, but retained a week's gain of 4 following the 28 per cent jump in profits and the increased dividend.

Traded Options finished the week on a relatively subdued note. Total contracts struck amounted to 4,049, comprising 2,755 calls and 1,294 puts. The week's daily average was 5,267.

Operators paid particular attention to tobacco issues: Rats attracted 229 calls and 25 puts,

of the third quarter figures scheduled for Thursday. Burmah Oil continued to attract buyers on bid rumours and moved up to 208p before easing late to close 206p after easing late to close 206p after 203p. Aran eased 3 to 41p.

Irish issues gave ground when changed, with Oliver Prospecting finally 5 lower at 205p, after 190p. Aran eased 3 to 41p.

Renison surge ahead

The high gold values obtained at the Porgera gold prospect in

Papua New Guinea by the Renison/MIM Holdings/Placer Development consortium continued to encourage strong buying interest in Renison, the Consolidated Gold Fields subsidiary, which holds a one-third interest in the deposit. Renison followed Thursday's 27 jump with a further 19 gain at 276p, while the deferred shares raced ahead to close 30 higher at 279p. MIN Holdings, however, failed to arouse any significant enthusiasm on the news and held at 165p, while Placer were quoted at 285p, in London, up 1, having touched C\$261 in overnight Canadian markets.

The leading Australian diversified mining issues showed minor changes in either direction but Golds and many of the speculative stocks continued to make good progress. Central Norseman Gold were the outstanding performer in Golds and advanced a further 10 to 403p, for a two-day gain of 20, while Gold Mines of Kalgoorlie rose 5 to 455p and Poseidon a couple of pence to 250p. The more speculative issues showed Southern Resources 8 to the good at 95p, and Australian Consolidated Minerals 21 firmer at a 1984 high of 511p.

Elsewhere in Australians Meekatharra Minerals remained an active market and dipped to 80p before rallying to close a net 2 firmer at 95p, although still 15 lower over the week.

South African Golds lost ground for the first time this week owing to a combination of light profit-taking, general lack of interest and another uninspiring performance by bullion. The latter closed a net 31.25 up at 934.25 an ounce.

Among the leading issues Randfontein dropped 11 to 138p and Doornfontein 11 to 183p. Cheaper priced stocks showed falls of around 20 centum to ERGO, 535p and Groenveld, 822p.

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FINANCIAL TIMES STOCK INDICES

	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 9	Year ago
Government Secs.	63.83	63.21	63.29	65.45	65.57	62.81	53.15
Fixed Interest	86.32	86.18	86.14	86.17	86.27	85.56	85.77
Industrial Ord.	920.3	911.8	905.7	924.5	914.7	900.1	912.4
Ord. Div. Yield	4.04	4.08	4.63	4.85	4.97	4.73	4.72
Earnings, Yld. (all)	11.18	11.27	11.14	11.14	11.15	11.29	9.42
P/E Ratio (all)	10.29	10.63	10.75	10.78	10.63	10.63	10.36
Total bargains (all)	18,418	21,657	20,430	23,537	24,340	21,662	17,302
Equity turnover (all)	—	385.45	385.05	380.35	381.99	377.41	349.31
Equity bargains (all)	—	16,982	17,430	18,889	19,574	20,682	18,581
Shares traded (mln.)	—	178.3	137.1	203.5	194.8	220.8	119.9

10 am 912.2, 11 am 914.9, Noon 914.4, 1 pm 920.0,
2 pm 920.2, 3 pm 920.4.

Basis 100 Govt. Secs. 15/2/84 Fixed Int. 15/2/84 Industrial 15/2/84

Gold Mines 12/9/83 SE Activity 15/4.

Latest Index 01/2/84 2035.
"N" Net 10.30.

HIGHS AND LOWS S.E. ACTIVITY

	1984	Since Compt'n'	Nov. 16	Nov. 15	
High	Low	High	Low	High	
Govt. Secs.	92.07	92.72	127.4	98.45	140.5
Fixed Int.	87.48	80.43	155.6	80.03	118.9
Ind. Ord.	924.5	924.3	94.3	92.4	102.4
Ord. Div.	711.7	734.7	45.5	45.5	162

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INTERNATIONAL**FT LONDON SHARE INFORMATION SERVICE****HOTELS—Continued**

High	Low	Stock	Price	% Chg.	Vol.	CW	YTD	PE
120	118	100	100	-1	1	1	1	1
120	118	101	101	-1	1	1	1	1
120	118	102	102	-1	1	1	1	1
120	118	103	103	-1	1	1	1	1
120	118	104	104	-1	1	1	1	1
120	118	105	105	-1	1	1	1	1
120	118	106	106	-1	1	1	1	1
120	118	107	107	-1	1	1	1	1
120	118	108	108	-1	1	1	1	1
120	118	109	109	-1	1	1	1	1
120	118	110	110	-1	1	1	1	1
120	118	111	111	-1	1	1	1	1
120	118	112	112	-1	1	1	1	1
120	118	113	113	-1	1	1	1	1
120	118	114	114	-1	1	1	1	1
120	118	115	115	-1	1	1	1	1
120	118	116	116	-1	1	1	1	1
120	118	117	117	-1	1	1	1	1
120	118	118	118	-1	1	1	1	1
120	118	119	119	-1	1	1	1	1
120	118	120	120	-1	1	1	1	1
120	118	121	121	-1	1	1	1	1
120	118	122	122	-1	1	1	1	1
120	118	123	123	-1	1	1	1	1
120	118	124	124	-1	1	1	1	1
120	118	125	125	-1	1	1	1	1
120	118	126	126	-1	1	1	1	1
120	118	127	127	-1	1	1	1	1
120	118	128	128	-1	1	1	1	1
120	118	129	129	-1	1	1	1	1
120	118	130	130	-1	1	1	1	1
120	118	131	131	-1	1	1	1	1
120	118	132	132	-1	1	1	1	1
120	118	133	133	-1	1	1	1	1
120	118	134	134	-1	1	1	1	1
120	118	135	135	-1	1	1	1	1
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120	118	139	139	-1	1	1	1	1
120	118	140	140	-1	1	1	1	1
120	118	141	141	-1	1	1	1	1
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120	118	144	144	-1	1	1	1	1
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120	118	146	146	-1	1	1	1	1
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120	118	148	148	-1	1	1	1	1
120	118	149	149	-1	1	1	1	1
120	118	150	150	-1	1	1	1	1
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120	118	152	152	-1	1	1	1	1
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120	118	164	164	-1	1	1	1	1
120	118	165	165	-1	1	1	1	1
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120	118	167	167	-1	1	1	1	1
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120	118	180	180	-1	1	1	1	1
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120	118	185	185	-1	1	1	1	1
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120	118	200	200	-1	1	1	1	1
120	118	201	201	-1	1	1	1	1
120	118	202	202	-1	1	1	1	1
120	118	203	203	-1	1	1	1	1
120	118	204	204	-1	1	1	1	1
120	118	205	205	-1	1	1	1	1
120	118	206	206	-1	1	1	1	1
120	118	207	207	-1	1	1	1	1
120								

Saturday November 17 1984

MAN IN THE NEWS

A very traditional model

BY PETER RIDDELL

MR CRANLEY ONSLOW is the new chairman of the 1922 committee of Conservative backbench MPs largely because he is not Mr Edward du Cann. Indeed, Mr Onslow's victory in Thursday's elections was primarily a vote against Mr du Cann after a record 12 years as chairman.

Mr Onslow won in much the same way as Mrs Thatcher ousted Mr Edward Heath a decade ago. Like her, he was the first to dare to challenge the accepted leader and similarly benefited from all the grievances that had developed over the years. He put down a marker by unsuccessfully standing against Mr du Cann last year and in Thursday's elections he rapidly picked up support after emerging as clearly the strongest of the four challengers in the first ballot. Who dares wins is, after all, not a bad Conservative motto.

Mr du Cann lost because he outstayed his welcome. Like an old music hall trooper he tried the familiar tricks once too



often—the protestations of loyalty to the leadership combined with barbed criticism, the hints of retirement at some unspecified time in the future. The audience's tastes had changed and they wanted a new face.

Mr Onslow offers a more conventional type of leadership—Harrow, Oxford, the Hussars, the Foreign Office (with more than a hint of secret work), 20 years in the Commons representing Woking on the backbenches and twice a minister, as well as an indefatigable committee man. Now aged 58, he has been interested particularly in aviation and foreign affairs matters, and was a successful chairman of the cross-party defence select committee of the Commons. He is regarded as being on the centre/right of the Conservative Party, though very much an independent man.

In short, Mr Onslow is the very model of a traditional 1922 chairman. The job involves acting as a spokesman for backbenchers in their worries and concerns as reflected both in the corridors of Westminster and at the committee's weekly meetings (at which one noted Westminster wit observed, the first three speakers are always mad or bad, or both). The chairman supplements the work of the Whips office and has direct access to the party leader. Indeed one of the criticisms of Mr du Cann is that he was not entirely trusted in this respect and spent too much time as a shop steward for MPs' pay and conditions.

Mr Onslow is likely to be less opaque and ambiguous than Mr du Cann. Indeed, he earned credit with fellow MPs last year when he left the Government in protest at the sacking of his boss Mr Francis Pym as Foreign Secretary. Mr Onslow's friends were saying yesterday that he would represent backbench opinion forthrightly, banging the table on occasion. He is the type of man described by his colleagues as "sound" and having "bottom." These talents will be tested by the growing Tory backbench concern over unemployment.

The party leadership deliberately kept in the background during the contest but there have been some signs that few tears will be shed over the result. Mr du Cann may have been one of Mrs Thatcher's strongest supporters when she was elected but his candid advice—most recently that she should have a deputy—began to grate.

However, some of the fun of politics will go with Mr du Cann's departure. His self-mocking tone will be missed, as reflected in the apocryphal story about his reply to being asked the time—"what time would you like it to be, dear boy?" Such stories are unlikely to be told about Mr Onslow.

Brittan plans for end of pit strike

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE GOVERNMENT is already planning its strategy for the end of the mining dispute, and is stressing the theme of reconciliation.

It will subsidise the movement of isolated working miners from striking areas to areas like Nottinghamshire, where most miners have remained working, once the dispute has ended.

Mr Leon Brittan, the Home Secretary, said last night: "When the strike is over, we will have to consider very carefully exactly how we can repair the damage that has occurred."

Ministers are taking heart from the return to work figures, which now show a strong flow of miners abandoning the strike. The National Coal Board said that 372 "new faces" reported for work yesterday, taking the full week's total to more than 5,000.

The board's Christmas bonus offer of up to £650 payable in the week before Christmas remains available to all miners returning throughout next week.

Mr Kinnock met delegates from the four pit lodges in his Ilkley constituency yesterday and was able to defuse criticism of him from union activists for not joining NUM rallies and for his comments on picket line violence.

Mr Bill Gode, the NUM's Gwent area agent, said after the two-hour meeting that the Labour leader had said his

boost support for the miners. He will appear at a rally in Stoke on Trent on November 30 and has invited Mr Arthur Scargill, president of the National Union of Mineworkers, to speak with him and with other party leaders.

In a letter to Mr Scargill, Mr Kinnock said it was "obviously necessary to keep on presenting the case for coal in order to increase public understanding of the economic and social cost and waste of the policies of mass closures."

The rally will be relatively small: the hall booked in Stoke holds 1,400 and entrance will be by ticket only. This compares with crowds of over 5,000 at each of the five rallies organised by the NUM over the past week.

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Mr Bill Gode, the NUM's Gwent area agent, said after the two-hour meeting that the Labour leader had said his

views had been misreported, and that a motion of support of Mr Kinnock as Labour leader, and as next prime minister, was unanimously carried.

Mr Kinnock said after the meeting that nothing would be gained by holding a ballot.

"When you are committed to a battle you don't stop and worry what should have happened in the first five minutes," he added.

The Labour leader pledged himself to observe a picket line on his return from his forthcoming visit to the Soviet Union, to meet the South Wales NUM executive, and to take part in a rally organised by the NUM in Gwent.

The Government has moved to avoid further controversy over Mr Ian MacGregor, the NCB chairman. It announced yesterday that he would be suspended from the Commons until the next statement of the "transfer fee" owing to Lazard Frères, the US investment bank, will be deferred, probably until the middle of next year.

The transfer fee for Mr MacGregor, a partner in Lazarus, could total as much as £1.8m. This was to be made up of an

initial fee of £675,000 and two further "performance" payments to a maximum of £1.15m. The latter payments were to have been based on the performance of the British Steel Corporation, of which Mr MacGregor was chairman before taking over the NCB.

The dispute between the NCB and the pit deputies' union, Nasco, at the Scottish pits of Kilbarch, Monktonhall and Seafield was settled after talks at the pits yesterday.

The union had said that some 400 of its members at the pits had not been paid after refusing to cross hostile picket lines—the issue which almost precipitated a strike three weeks ago. Nasco said last night that the board had met all of its demands.

Mr Brian Dawson, a NUM member from Sunderland, became the first known case of expulsion from the union for crossing picket lines. The Durham NUM area disciplinary committee yesterday voted to expel him for returning to work at Wermouth pit. Decisions on three other members working at the pit were adjourned.

More miners dispute news, Page 4

Electrolux poised to buy Zanussi

BY JAMES BUXTON IN ROME

ELECTROLUX, the Swedish domestic appliance and industrial group, at last appears poised to take over Zanussi, the troubled Italian appliance manufacturer, in a deal which will eventually cost Electrolux more than £400m (£172m). The takeover will make Electrolux the largest single home appliance maker in Europe, with roughly a quarter of the market.

The last of a series of obstacles to the deal was cleared at a meeting which lasted into the early hours of yesterday. The Italian trade unions accented an offer which appears to give the Swedish company the right to make extra cuts in the labour force, which it originally had said it would not make.

Both the Italian and foreign creditor banks of Zanussi have now agreed on the different packages under which they will restructure and partially write off Zanussi's existing debts of \$560m (£440m). The banks should complete these agreements next week.

The takeover itself should be

approved at a meeting of Zanussi's shareholders on December 14.

Electrolux is to pay £100bn for 49 per cent of the new capital of Zanussi. In addition, it will subscribe to a convertible bond issue for £100m, through which it will eventually gain 75 per cent of the Zanussi's equity. It has committed itself to putting in £300m in new investment over three years.

The remaining shares in Zanussi will be divided between the regional government of Friuli, in north-east Italy, where most of Zanussi's plants are situated; Fiat, the largest private Italian industrial group; Mediobanca, the Milan merchant bank; Banca Nazionale del Lavoro; Banca Commerciale Italiana; and Zanussi itself.

It will take Electrolux about a year to take control of Zanussi, one of the largest private Italian companies. Despite its good brand image, Zanussi has lost money heavily in recent years and piled up debts because of mismanagement and a disastrous pro-

gramme of diversifying into electronic products.

The takeover has been prolonged because of the need to overcome political opposition to the sale, to establish that there was no satisfactory Italian alternative to the Electrolux solution, to reach agreement with creditor banks, to placate the unions, and settle other problems.

Earlier this week, Electrolux told the unions that it could not, after all, adhere to a commitment given in August to keep job losses at Zanussi within the limits agreed last year with Mr Umberto Cuttica, the previous chairman of the company. That plan involved cutting the Italian labour force by 5,600 people from last year's level of 22,000 within three years.

On Thursday night Sir Renato Altissimo, the Minister of Industry, had to intervene in a meeting between the unions and representatives of Electrolux and Zanussi. Electrolux eventually agreed to use the old plan as "the parameter" of a new employment plan which it will present by next April.

Inflation rate up to 5% in October

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

INFLATION EDGED UP last month to an annual rate of 5 per cent compared with 4.7 per cent in September, according to official figures issued yesterday. It is expected to fall again next month, however, as a result of the 1 percentage point cut in mortgage interest rates due to take effect in December.

Yesterday's figures, from the Employment Department, showed a rise of 0.6 per cent in the Retail Price Index last month to 357.7 (1974=100).

The rise reflected increased prices for beer (up 4p a pint on average) and petrol (up 4p a gallon), and some increase in mortgage interest payments and housing repair costs.

In the three months to October, prices rose at a rate which would be equivalent of 7 per cent if it continued for a year.

This compared with an equivalent annual rate of 2 per cent only in the previous three

months.

This change, however, mainly reflected the rise in mortgage interest rates in August. This added an estimated 0.8 per cent to the Retail Price index. This rather artificial boost to inflation is expected to be temporary only. There is no expectation in whitewash of any marked acceleration of inflation in the next few months.

Yesterday Mr Tom King, Employment Secretary, said a lower inflation rate next month was expected to bring the average for the last three months of the year down to the 4.8 per cent forecast by the RPI on Monday.

The inflation rate for May,

which is used for updating pen-

sions and other benefits, is expected by the Treasury to be 4.8 per cent.

Mr King said yesterday that though the UK inflation rate was lower than it had been, it was still higher than rates in main competitor countries.

"To compete against America, or Germany, or Japan we must compete on price, and that means getting our unit wage costs down much lower."

Mr King said.

Figures from the Paris-based Organisation for Economic Co-operation and Development this week show that in the 12 months to September consumer prices rose by 4.2 per cent in the U.S., 2.3 per cent in Japan, 1.5 per cent in West Germany, 7.1 per cent in France and 9.9 per cent in Italy.

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on Trade and Industry, accused the Government of undervaluing BT and claimed it was selling over £150m of public assets for less than £40m.

The British Telecom Unions Committee described the sale as "the stink of the century," said the Government was selling to the public something it already owned, and claimed that services would deteriorate and jobs vanish.

Mr Jacobs said yesterday:

"We think that the issue will be over-subscribed." But he denied that it was under-priced.

The strength of demand for BT shares was due to expectations that the flotation would be a success, and would not necessarily affect the price after dealing began, he said.

Brokers have been asked to sign agreements that they will ensure that none of their clients

makes multiple applications for BT shares. The accountants Peat Marwick Mitchell have been appointed by the Government to "police" the flotation.

All cheques accompanying applications may be cashed as soon as they are received, a prospect which it is hoped will discourage stags—investors who apply for more shares than they want to hold, in the expectation of quick profits when dealings begin. The Government plans to limit to 10 per cent the amount of BT's total equity which individual subscribers may buy at

an unusual attempt to attract the small investor the stockbrokers Quilter Goodison plan to set up booths to distribute BT prospectuses to department stores in various parts of the country.

Swiss Bank Corporation which is leading the Swiss syndicate, and is one of the European banks which has underwritten a small part of the domestic share offering, has been allocated 90m shares, 55 per cent of which will be placed with Swiss investors.

The allocation is said by Swiss bankers to have been "over-subscribed several times," and most banks had to intro-

duce a rationing system.

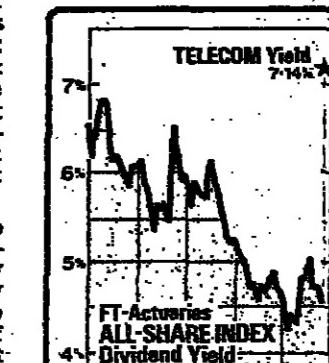
West German banks report a surge of interest in BT shares by their customers, after a slow start. They feel certain that final demand will far outstrip supply.

Frankfurt bankers waxed almost lyrical over the sale, and stressed that "nearly everything" was right about it—price, with a fairly low pound against the D-Mark, conditions and the high dividend yield.

THE LEX COLUMN

Telecom jamming the Exchange

Index rose 8.4 to 920.0



ment understandably wants to ensure a safe after-market but, in an issue of this size, underpricing comes expensive. Every additional 1p on the share price is worth £30m to the Exchequer. Institutions will be able to apply for the £1.52bn of equity available through priority treatment, their pickings may be best.

The issue's sponsors have admittedly enjoyed an exceptional run of good luck over the past month. The FT-All Share Index has risen 3.9 per cent since the pathfinder prospectus was published three weeks ago, giving the institutions every cause to regret the caution they expressed about underwriting demand during the summer. At a rough guess, they would be happy to take half as much again as was on offer yesterday. And in the unlikely event that small shareholders need any further chivvying, the Government can easily enough engineer a base rate cut to underline the attractions of a 7.14 per cent yield.

Champeys, with an annual turnover of about £2.6m was bought by Grovehead Securities, part of the Eagle Star Insurance Group, which bought it in 1978 for about £2.7m, but this took in other purchases including a nursing home.

Over the past two years, since Mr Ernest Saunders became Guinness chief executive the group has either sold or closed about 150 of its 250 operating companies in an attempt to pull out of an earlier unsuccessful diversification programme.

Guinness has been paid to strengthen the management and marketing activities in the principal businesses, brewing, retailing and publishing. Group pre-tax profits for the six months to the end of March rose by almost £5m to £29.2m.

The acquisition, earlier this year, of Martin The Newsagent, with its 500 stores, marked the end of the retrenchment period.

Guinness stressed yesterday that Champeys was not a one-off acquisition in the health and fitness sector. It had identified that area as having excellent growth potential.

Champeys, said Guinness, was the "best name" in the sector and was well placed to exploit growth in goods and services associated with fitness.

Background, Page 3

BUSINESS EXPANSION SCHEME

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